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BOARD OF DIRECTORS MEETING
22ND DISTRICT AGRICULTURAL ASSOCIATION
MISSION TOWER, DEL MAR FAIRGROUNDS
2260 JIMMY DURANTE BOULEVARD
DEL MAR, CALIFORNIA

TUESDAY, SEPTEMBER 15, 2020
1:30 P.M.

REPORTED BY: Kathryn L. Edwards, CSR No. 7288

1 IN ATTENDANCE

2 OFFICERS:

3 Richard Valdez, President

4 Lisa Barkett, Vice President (via Zoom)

5 Carlene Moore, Interim Chief Executive Officer

6 DIRECTORS PRESENT:

7 Michael Gelfand (via Zoom)

8 Kathlyn Mead (via Zoom)

9 Donald Mosier (via Zoom)

10 Sam Nejabat (via Zoom)

11 Frederick Schenk (via Zoom)

12 Pierre Sleiman (via Zoom)

13 OFFICERS ABSENT:

14

15 DIRECTORS ABSENT:

16 G. Joyce Rowland (via Zoom)

17 ALSO PRESENT:

18 Donna O'Leary, Executive Assistant

19 Josh Caplan, Deputy Attorney General (via Zoom)

20 Katie Mueller, Deputy General Manager

21 Melinda Carmichael, Human Resources Director

22

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1 DEL MAR, CALIFORNIA, TUESDAY, AUGUST 11, 2020

2 1:30 P.M.

3 ---o0o---

4 PRESIDENT VALDEZ: Welcome, everybody, to
5 the September 15th, 2020 meeting of the Board of
6 Directors of the 22nd DAA.

7 Donna, could you please call roll.

8 DONNA O'LEARY: Sure.

9 President Valdez?

10 PRESIDENT VALDEZ: Here.

11 DONNA O'LEARY: Vice President Barkett?

12 VICE PRESIDENT BARKETT: Here.

13 DONNA O'LEARY: Director Gelfand?

14 DIRECTOR GELFAND: Here.

15 DONNA O'LEARY: Director Mead?

16 DIRECTOR MEAD: Here.

17 DONNA O'LEARY: Director Mosier?

18 DIRECTOR MOSIER: Here.

19 DONNA O'LEARY: Director Nejabat?

20 DIRECTOR NEJABAT: Here.

21 DONNA O'LEARY: Director Rowland has an
22 excused absence.

23 Director Schenk?

24 DIRECTOR SCHENK: Here.

25 DONNA O'LEARY: And Director Sleiman?

1 DIRECTOR SLEIMAN: Here.

2 PRESIDENT VALDEZ: All right. Welcome,
3 everybody.

4 Before we go to the Consent Calendar, I do
5 want to report out on a closed-session item that took
6 place at our last meeting, of August the 24th, 2020.
7 Pursuant to Bagley-Keene, as I think you all know, it
8 is a requirement that the Board report out any action
9 that takes place at the previous board meeting. And
10 I do want to announce publicly that the Board did
11 take action, during closed session, and unanimously
12 approved the appointment of Carlene Moore as our new
13 interim CEO. All the directors who were present
14 voted in favor of that. Directors Sleiman and
15 Nejabat were absent. So I want to formally announce
16 that and to welcome Carlene as our new interim CEO.

17 And if you have any words you'd like to
18 offer, please do so.

19 CARLENE MOORE: Sure. Thank you. Thank
20 you, everyone, and thanks to the Board.

21 I'm very excited about this opportunity and
22 truly what the future holds for us and all of the
23 possibilities that we have. Over these past three
24 weeks, one of the things that we've been working on
25 is also to just sort of rebalance some of our roles

1 so we can better support our team and the Board and
2 just our endeavors in moving ahead. And I'll speak
3 more to that during the management report, but just
4 really am looking forward to working with this board
5 and the team and with our community to move the
6 San Diego County Fair and the Del Mar Fairgrounds
7 forward. So thank you for the opportunity, and stay
8 tuned.

9 PRESIDENT VALDEZ: Well, welcome, again.

10 I do want to report, as we had to all staff
11 the day after our meeting, that -- and I wanted just
12 to make sure that it's clear on the record that the
13 transition of the new CEO took effect immediately
14 upon appointment on the 24th. It was announced on
15 the 25th, and Carlene has been in that role ever
16 since.

17 So with that, I go to the Consent Calendar.
18 I do have a member of the public who wants to speak
19 to that item.

20 We have a number of members of the public
21 signed up for public comment, as we have in the last
22 couple of months, and we have a pretty full agenda
23 and, importantly, a full closed-session agenda that I
24 want to make sure all members of the board are able
25 to participate in. So to accommodate all of that,

1 I'm once again limiting public comment to two
2 minutes. So that will be across the board, for all
3 speakers.

4 So having said that, I'm going to ask for
5 the first speaker to provide their comments on the
6 Consent Calendar, and that's Sara Davis. And I'm
7 gonna ask, Donna, could you please be the time taker
8 for that and let folks know when their two minutes
9 are up?

10 HENRY RIVERA: Richard, if you could give
11 me one second. I've got one number that popped up,
12 that might be Sara Davis. I just need to look for
13 her number.

14 PRESIDENT VALDEZ: No problem.

15 HENRY RIVERA: I do not have Sara Davis.

16 PRESIDENT VALDEZ: Okay. Then do I have a
17 motion to approve the Consent Calendar?

18 VICE PRESIDENT BARKETT: So moved.

19 PRESIDENT VALDEZ: That's Barkett.

20 Do I have a second?

21 DIRECTOR MEAD: This is Kathlyn. Second.

22 PRESIDENT VALDEZ: That was Director Mead.
23 Any discussion?

24 Donna, could you please call the vote.

25 DONNA O'LEARY: President Valdez?

1 PRESIDENT VALDEZ: Aye.

2 DONNA O'LEARY: Vice President Barkett?

3 VICE PRESIDENT BARKETT: Aye.

4 DONNA O'LEARY: Director Gelfand?

5 DIRECTOR GELFAND: Aye.

6 DONNA O'LEARY: Director Mead?

7 DIRECTOR MEAD: Aye.

8 DONNA O'LEARY: Director Mosier?

9 DIRECTOR MOSIER: Aye.

10 DONNA O'LEARY: Director Nejabat?

11 DIRECTOR NEJABAT: Aye.

12 DONNA O'LEARY: Director Schenk?

13 DIRECTOR SCHENK: Aye.

14 DONNA O'LEARY: And Director Sleiman?

15 DIRECTOR SLEIMAN: Aye.

16 PRESIDENT VALDEZ: All right. Motion

17 carries.

18 On to the Manager's Report, and hold on a
19 second. I want to make sure I'm in tune with all of
20 the public comment speakers. We have nobody to speak
21 on this item. And so, for the first time, I'm going
22 to hand this over to Carlene Moore.

23 CARLENE MOORE: Well, thank you.

24 And, actually, I'm going to start off with
25 Item E on this, "Other," before passing it on to

1 other members of our team to provide some of the
2 reports.

3 So in terms of a rebalancing, which I
4 mentioned at the start of things, in addition to
5 overseeing our exhibits and concessions and midway
6 departments, as well as our in-house produced events
7 such as the fair, Scream Zone, and the Del Mar
8 National Horse Show, Katie Mueller's leadership role
9 has expanded to also include the operations and
10 public safety departments as a business services
11 officer. And then under Melinda Carmichael's
12 leadership, in addition to overseeing the H.R.
13 department, we've brought together several of our
14 events departments, including the events, box office,
15 production, and marketing, into the role of the
16 business development officer. And in the meantime,
17 while Rita Walz, our chief financial officer, will
18 continue to oversee accounts payable, accounts
19 receivable, payroll, purchasing, and contracts, she's
20 currently out on leave, and so, in the meantime,
21 Jacky Eshelby, our exhibits director, has stepped in
22 to assist us in overseeing the finance department.

23 So in addition to --

24 DIRECTOR GELFAND: Can I ask a question?

25 CARLENE MOORE: Go ahead.

1 PRESIDENT VALDEZ: Director Gelfand.

2 DIRECTOR GELFAND: I wanted some
3 clarification. Are you saying the human resource
4 manager is now also gonna be a direct supervisor of
5 other departments?

6 CARLENE MOORE: Yes. We have -- We have a
7 manager still in the H.R. department. It's elevating
8 out the H.R. director from that department.

9 DIRECTOR GELFAND: Oh, okay. So there will
10 be a separate H.R. department director who staff can
11 go to if they have --

12 CARLENE MOORE: Yes.

13 DIRECTOR GELFAND: -- H.R.-related issues?

14 CARLENE MOORE: Yes.

15 DIRECTOR GELFAND: Okay. Thank you.

16 CARLENE MOORE: Uh-huh.

17 So in addition to some of the more --

18 PRESIDENT VALDEZ: Can I just interrupt
19 real quick?

20 CARLENE MOORE: Yep.

21 PRESIDENT VALDEZ: Because you had talked
22 about Jacky joining the finance, and could you just
23 give a little bit of --

24 CARLENE MOORE: Sure.

25 PRESIDENT VALDEZ: -- an explanation of

1 Jacky?

2 CARLENE MOORE: So several weeks back --
3 actually, now it's probably been a couple of
4 months -- and as everyone knows, we've had some folks
5 who have retired and/or gone on to other employment
6 out of our finance department. And Jacky Eshelby,
7 who has been in the industry for a very long time,
8 happens to have a master's in economics, as well, and
9 so she actually volunteered and offered to assist in
10 the finance department. And so we've taken her up on
11 that offer and just redeploying her talents while,
12 obviously, we haven't had a lot -- although, we do
13 right now, because we have beer judging going on, but
14 in terms of what's been going on in the exhibits
15 department currently. So she stepped into that role
16 about three weeks ago, as well, just about the same
17 timing of this transition, and is helping out to just
18 provide day-to-day guidance within the department,
19 again, while Rita is out on leave.

20 So in addition --

21 DIRECTOR GELFAND: Beer judging sounds like
22 something important for the directors to be involved
23 in.

24 CARLENE MOORE: I'm sorry. What was that?

25 PRESIDENT VALDEZ: We didn't hear all of

1 that, Michael. What was that?

2 DIRECTOR GELFAND: I said I think beer
3 judging sounds like something the directors should be
4 personally involved with.

5 KATIE MUELLER: Looking for volunteers
6 Friday and Saturday. Come on down.

7 CARLENE MOORE: We'll be following up with
8 you after this meeting.

9 So in addition to some of the specific
10 reports that you're about to hear from Melinda and
11 Katie, I just wanted to touch briefly -- as well as
12 then Chana and what we've been doing with the
13 Don Diego foundation, I wanted to just touch bases
14 briefly on some of the other activities that staff
15 and the team have been working on over these past few
16 weeks. It's only been, I guess, three weeks since
17 our last board meeting.

18 So one thing is that a couple of weeks ago
19 we became aware of a restaurant in Solana Beach whose
20 furniture, outdoor furnishings, were stolen
21 overnight. And so our teams put their heads
22 together, reached out, and by the next morning or
23 really that same morning we delivered loaner
24 furniture to that restaurant so they could serve
25 their guests for that weekend and get right back to

1 operations.

2 Other things that we've been doing is we've
3 begun an internal leadership planning session. I'm
4 currently really focusing on the fair, what that
5 looks like in 2021 and beyond.

6 We also participated in Red Alert, which --
7 if we could show that video, Oscar. This was to
8 bring -- a project that was done across the states --
9 actually, it was also done in Europe, as well, but to
10 really bring awareness to the special events
11 industry, which is the last sector really to come
12 back on line at some point; still hasn't, obviously,
13 completely. And so what that -- what we were
14 involved in was lighting up for the night the
15 fairgrounds and the grandstands in glowing red and
16 the efforts of that. And as a result of it, we
17 actually were the lead-off story in many of the local
18 media reports that night and the day after, as well.
19 So it was just a really great opportunity for us to
20 support events, not only for us but really for this
21 entire industry.

22 Go ahead.

23 (Video playing.)

24 So thanks, in large part, to our production
25 crew, as well as marketing, operations, really all of

1 our departments, in helping to make that happen and
2 being a part of something that was actually
3 overwhelming in terms of the numbers and the response
4 across the country. Everybody that was associated
5 with it was very pleased with it overall, and we look
6 forward to more of those in the future while we work
7 to get events back open and up and running.

8 And then finally, the last thing I have to
9 report out on is just an update. We do have an
10 upcoming meeting with CDFA leadership, to talk about
11 in terms of what the future may hold, you know, the
12 funding that we're currently receiving, and what the
13 rest of this fiscal year of 2020 and 2021 look like.
14 So I'll have more information on that in the future
15 for you.

16 With that, I'd like to turn it over to
17 Katie Mueller, to fill you in on the Fair Food Fix
18 and Scream Zone.

19 KATIE MUELLER: Hey, everybody. Hold on a
20 second. I've got a little PowerPoint presentation to
21 share with you.

22 So the Fair Food Fix, which we've talked
23 about before, ended very strongly on Labor Day
24 weekend, and we're excited to share the results of
25 this program with you. So we had to come up with a

1 promotional plan for this and staffing plan, as well,
2 with basically zero money to invest in it, and what
3 we found out was that organic marketing really does
4 work. We kind of already knew that, but this gave us
5 a little bit of a chance to experiment with it. And,
6 basically, we had a number of methods of promotions:
7 On-site signage; social media; the website; of
8 course, e-blasts to our fair e-blasts list, which is
9 over 400,000 email addresses; press releases; and
10 news coverage. We sent out numerous press releases.
11 Always the media was willing to come out and cover
12 the latest menu items or new vendors. And then, of
13 course, we had some radio promotions that we were
14 able to work out with radio station partners, as
15 well. So zero advertising dollars were spent on this
16 event.

17 Okay. So here's some samples of our social
18 media posts. If you follow San Diego County Fair,
19 you couldn't have missed it, I'm sure, but we shared
20 with people menus, fun pictures of different menu
21 items, all kind of timed with whatever the weather
22 happened to be or whatever was going on that weekend.
23 Here's some more. The maple -- maple bomb cinnamon
24 roll is really bomb. It's really good. But anyway,
25 they were just ways to entice people and remind them

1 about all the food that they were missing out on this
2 year because of the postponement of the fair.

3 And this chart just shows you -- You know,
4 we're able to track the number of people that see or
5 follow our social media posts. So you can see we
6 were very successful with reaching people through
7 each post. So this is just a list of some of our
8 posts through, you know, July 11th, and then the
9 number of people that, you know, liked our photo or
10 video or saw it.

11 We also, as I mentioned, had great
12 extensive news coverage. Here's a broadcaster
13 broadcasting live from our fair food drive-through.

14 (Video playing.)

15 So the media was just extremely supportive
16 of this event. So that was awesome. We have
17 wonderful relationships with the media in San Diego,
18 and our marketing department did a fabulous job with
19 press releases and social media posts and e-blasts.

20 We distributed maps and menus to every
21 single car that entered. So on one side was your
22 menu of items to select from, and the other side was
23 the map. So people were really well prepared when
24 they arrived to the food stands to order, and that
25 helped move traffic along. It also gave us an

1 opportunity. We had a couple of our sponsors that we
2 were able to promote on certain weekends. We
3 promoted fair merchandise, which I'll talk about in a
4 second, on this piece of paper, as well, and on
5 select weekends we also included fair admission
6 tickets for the 2021 fair.

7 Our sign shop did an amazing job, in
8 conjunction with our graphic artists, of producing
9 and printing these signs and getting them hung up.
10 So it was a really festive atmosphere.

11 Again, our drive-through experience: You
12 were greeted with a map and a menu and given, you
13 know, basic instructions, and you were instructed to
14 stay in your car to order the whole time, and you
15 were allowed to go into the middle area and kind of
16 enjoy your food while it was fresh and hot. Here's
17 just another picture of cars in line at Tasty Chips.

18 And then we had a booth, at the very end,
19 where we were selling 2020 merchandise that we
20 happened to be sitting on, and that successfully --
21 that happened very successfully. I've got final
22 numbers here, as well. We were able to unload a lot
23 of merchandise that had the 2020 year on it. So we
24 were thankful for being able to have that
25 opportunity. And as you can see, we had already

1 ordered our branded canopies for our community
2 outreach and everything. So we were able to take
3 advantage of all those items.

4 Staffing this was another success story.
5 We worked in conjunction, actually, with Premier Food
6 Services, who really put this event together, you
7 know, provided all of the auditing, provided the
8 support, the backup, everything, and we were able to
9 staff the event with our full-time staff. So you can
10 see a picture. There's me and Char, our sales
11 manager; and Jen, our marketing director. And I
12 can't see the person in the background. I think it
13 might be Martha, our event coordinator; and then
14 Donna Ruhm, our concessions director. But,
15 basically, we didn't have to put any money out of
16 pocket paying temporary labor, because we were able
17 to fill all our shifts with our own permanent staff,
18 who is already on our payroll. So that was a great
19 event, and we hope to do the same for Scream Zone.

20 So some of the special features: We had
21 hand-washing stations, for all employees, set up
22 throughout the event. We had strict adherence to
23 social distancing and mask wearing and all the county
24 and state public health regulations. We actually had
25 the County come out and, of course, inspect us,

1 inspect all of the food stands, and they were really
2 happy with the way the event was run. We added a bar
3 halfway through the event. Again, perm staff was
4 used to alleviate hiring a temp staff, and schedules
5 were adjusted for these folks to avoid overtime.

6 We broadcast the Pacific Classic and
7 Kentucky Derby races on a big screen as added
8 entertainment. Thanks to our production department
9 for setting that up. And then Chevy and the tiny
10 houses, which you've seen at the fair, also
11 participated with displays and paid us a little bit
12 of sponsorship revenue from that.

13 So final numbers: The event ran June 19
14 through September 7. It was open Fridays, Saturdays,
15 Sundays, and Labor Day. We had 29,856 cars attend.
16 We sold \$20,598 worth of merchandise. Our food gross
17 was \$1,522,408, and our net proceeds, our portion of
18 those sales, were -- us and Premier, was \$416,394.
19 And those proceeds also include, if you remember way
20 back when, we kind of started the Fair Food Fix event
21 out in the green lot right at the bottom of Solana
22 Gate, and that includes \$22,000 in revenue during
23 that time before we expanded to the main lot. So
24 very pleased with the outcome, and I hope you all got
25 a chance to come out and experience it for

1 yourselves. And it just proves, once and for all,
2 that food definitely is one of the biggest reasons
3 people come to the fair.

4 And then this is just really brief, to give
5 you a preview. We'll talk more about this in October
6 and certainly in November, but we're putting a new
7 twist on the traditional Scream Zone that we've had
8 for, I think, maybe 22 years. There is a press
9 release, in your board packet, that talks a little
10 bit more about what you can expect to see at the
11 Scream Zone. But, basically, what we're going to be
12 doing is converting this into a drive-through event,
13 because so far we've been informed by county public
14 health that drive-through events are allowable.

15 So this is going to be very similar to the
16 Haunted Hay Ride, if you've experienced that in the
17 past. We'll be not building the two houses that
18 we've had in the past, but people will actually enter
19 our property in their vehicles, and they will go
20 through a one-mile course filled with haunts and
21 props and actors. Here's a diagram of where the
22 course will take place. That will -- That will, I
23 know, scare and delight people of all ages.

24 We will be -- What's really unique about
25 this event is we're going to be selling, the first

1 time ever, a timed ticket. So we've set our capacity
2 at a hundred cars per hour. So we're really
3 encouraging people to go online and purchase your
4 ticket in advance. That's the only way to guarantee
5 that your time slot is going to be honored. Because,
6 if you take your chances and just show up, we may not
7 have tickets available for your time slot. We may
8 have sold out. So really encouraging people to buy
9 in advance.

10 We are charging per car for this event.
11 And once people get here, once people arrive, they'll
12 be checked in, their tickets will be verified, and
13 then they will be sent through the haunt, which is
14 about 30 minutes. The really exciting thing about
15 this is that we, so far, are the only haunt in
16 San Diego County, that I'm aware of. Both The
17 Haunted Hotel and The Trails in Balboa Park, which we
18 typically partner with on some of our advertising and
19 things like that, are not going to be able to operate
20 this year. So we really do have the only event in
21 town. We're excited about that. And I think also,
22 you know, having a timed ticket operation will be an
23 interesting way of producing this event and will also
24 help us to be able to plan for the number of cars and
25 things like that.

1 So the event is called Scream Zone Road
2 Kill, appropriately. And, like I said, if you read
3 through the press release, it kind of goes into more
4 detail about some of the things you will get to see
5 when you're in Scream Zone. It runs from October 1st
6 through October 31st. It starts out open on
7 Thursdays through Sundays. And then, as we progress
8 through the month of October, we add more days. So
9 it goes Wednesdays through Sundays, and then Tuesday
10 through Saturdays.

11 We do have an opening night special on
12 Thursday, October 1st only. You can get in for \$25
13 per vehicle, which is our cheapest price available.
14 Sundays through Thursdays it's \$45 or, if you have
15 five or more passengers, it's \$60. Fridays and
16 Saturdays it's \$55 for four people or \$70 for five or
17 more passengers.

18 So I believe, yeah, there's a little
19 closeup, just showing you the route. So people will
20 enter through the main gate to access Scream Zone,
21 and they will be exited out Solana gate.

22 That's all I have to report.

23 CARLENE MOORE: Great. Thank you. And
24 with that --

25 DIRECTOR GELFAND: How do you staff Scream

1 Zone?

2 KATIE MUELLER: How do you staff Scream
3 Zone? So we have a number of different positions.
4 We have, of course, traffic directors, and that means
5 on site, you know, within the property boundaries,
6 and we also have what are called zone monitors, so
7 those of us that will be in certain positions. We
8 have about 15 people that will be keeping an eye on
9 things in their area, to make sure people aren't
10 speeding or doing anything reckless, they're
11 following all the rules, not getting out of their
12 cars, things like that.

13 So we will be staffing that with our
14 permanent staff members, so folks that work here all
15 year round, and we'll be adjusting our schedules
16 accordingly. And then we'll be staffing it with
17 actual actors, as we have in the past, and that will
18 be some temporary staff. And we're working with a
19 partner that we worked with for many years, Greg
20 DeFatta is his name, and he'll be doing most of the
21 build. He'll also be working with our team to do the
22 advertising and the marketing, and then he'll be
23 assisting us with the actors, as well.

24 CARLENE MOORE: Any other questions on
25 that? If not, then we'll move over to Melinda for

1 the events report and update.

2 MELINDA CARMICHAEL: Good afternoon,
3 everyone. I have the pleasure of sharing our events
4 update, and that is located on pages 17 and 18 of
5 your board packet.

6 But first, before I go into that, I want to
7 compliment our staff, who have done an excellent job
8 and have been working hard to put on these events in
9 a safe and COVID-19-friendly manner. So as you see
10 our calendar, you'll see some differences with more
11 outdoor events and those type of events that we are
12 allowed to have. So we're excited about that.

13 As you know, our summer horse racing meet
14 just wrapped up. You'll hear more about that later.
15 Genalyte has been doing COVID-19 antibody testing for
16 us, and they have extended into mid October. We have
17 roughly eight horse shows going through October, a
18 few re-bookings that we've had. We're still doing
19 the Mainly Mozart concerts, a couple more of those.
20 A few private events and fundraisers, but what we're
21 really excited about is our Concerts in the Car. So
22 we have a short presentation to share that with you
23 today.

24 All right. So Concerts in your Car, we are
25 gonna have this event September 23rd through

1 December 31st, and the foundation of it is live
2 entertainment that meets the drive-in and with a
3 360-degree stage. We will be having social
4 distancing for a safe environment. It will also add
5 a positive economic impact to our sounding neighbors
6 via stays at hotels, dining, and whatnot. We will
7 primarily have drive-in movies through the week and
8 live entertainment on the weekends. And then for our
9 community, an important note is that the sound is
10 gonna be transmitted through your radio transmitter
11 in your car, and the sound stage that comes off will
12 be below noise ordinance levels. So they will also
13 be monitoring that at the edges of the property, to
14 ensure that meets the guidelines, and our curfew will
15 be 10:00 p.m. for all shows.

16 We wanted to share a couple pictures of
17 what that will look like. Here's one sample, and our
18 team, including our executive, Katie Mueller, drove
19 up and did a little road trip up to Ventura to check
20 this out before we booked it. And they took
21 additional pictures, as well, but this is one of the
22 pictures that they took. So you can see what it
23 actually looks like. Here is a view overhead, and
24 our capacity is about 768 cars. So you can see the
25 Del Mar Fairgrounds and the sketched-out map and how

1 the cars are socially distanced.

2 And then, of course, health and safety is
3 one of our number-one priorities, especially with the
4 nature of what we're headed into and where we're at
5 today with COVID-19. So the tickets will be --
6 There will be density control. So there will be a
7 number of tickets. And once they get to that
8 capacity, that will end. Of course it will be open
9 air. We'll have contactless ticketing. So people
10 will purchase tickets via an app or QR codes. There
11 will be a COVID-19 survey prior to entry into the
12 gates, including that they don't have fever, left the
13 country, those type of things.

14 We will offer concessions, and that will
15 also be done with social distance practices. So they
16 will be six feet apart, and we'll have ground markers
17 and make sure that we continue with the safety
18 measures that are in place. Entry and exit areas
19 will be on opposite sides. Temperature checks for
20 all staff and performers before they enter the event,
21 as well as ensuring that their staff continue to wear
22 masks. Plenty of hand-sanitizing stations will be on
23 site, and they also have a hand-sanitizing -- or I'm
24 sorry -- sanitization crew and safety managers that
25 will be present, and they will do a deep clean after

1 each of the shows, regular maintenance, and then any
2 emergency cleaning as necessary, ensuring that they
3 follow all the health guidelines.

4 So our current proposed lineup, and this
5 will be TBD because they will be adding more events
6 as we go along, but right now we have *Grease*, *Trolls*,
7 *Jurassic Park*, a couple of movies starting off. We
8 have the Dirty Heads coming in, Kane Brown, and then
9 another movie, *The Big Lebowski*, *Dirty Dancing*, and
10 then another concert with a Selena tribute, along
11 with Chris Janson, Aaron Lewis, and Sully Erna.

12 So this is our new normal. And you can see
13 little folks in this picture, with their face masks,
14 in the back of their truck, but everything will be
15 included. They'll be in their car. We'll have all
16 the safety protocols, and this will give us an
17 opportunity to bring back some entertainment, for
18 which we stand for, in a safe manner and create
19 memories now at the beloved Del Mar Fairgrounds.

20 That's all I have to report.

21 CARLENE MOORE: Thank you. Any questions
22 from the board?

23 DIRECTOR SCHENK: I have a question. How
24 will the sound be generated? Will it be on radio? I
25 didn't hear.

1 MELINDA CARMICHAEL: Yes.

2 DIRECTOR SCHENK: Or will it be off of
3 speakers?

4 MELINDA CARMICHAEL: That's correct.

5 DIRECTOR SCHENK: I heard you talk about
6 sound system, but is there gonna be both ways or just
7 sound through the radio?

8 MELINDA CARMICHAEL: It will be both ways:
9 One through the radio transmitter, which will be the
10 primary source, and there will be sound coming from
11 the stage, but it will be controlled.

12 DIRECTOR GELFAND: Do you know, is it FM or
13 AM and is it in stereo?

14 MELINDA CARMICHAEL: That's a great
15 question. I'm going to refer to Katie on that.

16 KATIE MUELLER: So when we went to Ventura,
17 to kind of vet this event, they had signs posted that
18 instructed you to tune your radio. It's an FM
19 station, and I believe that they will be using that
20 same, you know, station down here. And the sound
21 coming off the stage, you really could only hear it
22 when you were parked in the front couple of rows.
23 Once you got back any further, you had to transmit it
24 through your radio, because you really couldn't hear
25 it well. So it's not amplified coming off of the

1 stage. So -- And, actually, you know, the promoter
2 told us that people actually liked that or preferred
3 that, because they could control the sound in their
4 car as to however high or low they wanted it to be.

5 DIRECTOR SCHENK: Will there be jumper
6 cables available?

7 KATIE MUELLER: Actually, I just got an
8 email today from Mark Elvin, our chief of security,
9 who said, "You know, we should invest -- with all
10 these drive-through events, we need to invest in some
11 jumper cables." So, yes, we will. We will have two
12 that we will be able to deploy should anyone's car
13 die in the parking lot.

14 CARLENE MOORE: All right. If there are
15 any other questions --

16 PRESIDENT VALDEZ: I'll jump in. I was
17 waiting for both Melinda and Katie to be done with
18 their respective reports, because I wanted to make
19 sure this was kind of all encompassing, with all of
20 the events that we're talking about. And I just want
21 to thank and compliment staff for their diligence and
22 creativity with respect to all of these events, not
23 only, as you can see from the Fair Food Fix, the
24 revenue generation from it, but also just the feeling
25 of, you know, feeling good for a change. You know,

1 with everything that's going on in our world, between
2 COVID and fires and everything else that is
3 surrounding us, to know that you can go to our
4 fairgrounds and still have fun and still have an
5 experience, and even though it's distanced, it's
6 still some connectivity with the neighbors and your
7 friends and having fun. And, you know, I just get
8 mired down a bit with all of the trying to get
9 through this, that it's really refreshing to hear
10 these sorts of reports from staff and seeing your
11 PowerPoints and seeing the excitement surrounding it.

12 So I want to thank Carlene. I want to
13 thank the entire staff for all of your diligence in
14 this. So thank you very much.

15 CARLENE MOORE: You're welcome, and that
16 was well said.

17 And one thing to point out in the board
18 packet, for anyone who has looked at that online, in
19 terms of October events, there were three events
20 highlighted in yellow, and that's because we believe
21 those events may or may not happen. They're
22 currently scheduled to be indoor events, so depending
23 on what they are able to come up with in terms of an
24 alternative social distancing plan or any changes in
25 public health orders. And so that's why those were

1 highlighted, for anybody who was wondering about
2 that.

3 So -- And thank you, Richard, for those
4 kind words. It's really been -- a lot of very
5 positive energy has been pouring into just the
6 creativity by which this team has responded to the
7 challenge that this pandemic has presented us as a
8 facility and as an organization.

9 So with that, I'm going to go ahead and
10 turn it over to Chana for an update on the Don Diego
11 Foundation, which is always doing great things.

12 CHANA MANNEN: Well, I'd like to continue
13 in a positive manner, first of all, with a bit of
14 history. Two years ago we passed a big landmark in
15 our life. We marked the year we actually gave away a
16 million dollars cumulative in scholarships and grants
17 for agricultural education. But we wanted to move
18 forward, so we had a board strategic planning day.
19 And we realized that, as we moved ahead to raise that
20 second million to give away, we were fortunate enough
21 to have a very healthy reserve. And under the
22 persuasion and guidance of George Karetas, our
23 treasurer, we came up with a plan to start an endowed
24 scholarship program.

25 One of the reasons to do this is that, once

1 we have an endowed scholarship, the scholarship will
2 be there forever. It will be funded forever. And
3 the other way to do it is then we take some of the
4 impetus or the urgency off having a very successful
5 fundraising year to fund the following year's
6 scholarships. So the endowed scholarship project,
7 there's a little piece about it in your board packet,
8 but there is a lot of information about it on our
9 website, DonDiegoScholarship.org. But essentially,
10 until the end of the year we will match your donation
11 from our reserves. So if you put up \$10,000, we will
12 match, from our reserve, that \$10,000. That will
13 create an endowment of \$20,000, and then that will
14 create a \$1,000 scholarship in the years to come.

15 Now if you know somebody that you'd like to
16 memorialize, if you know somebody you want to honor,
17 or you just want to help some students who need an
18 extra hand going to college, I would urge you to take
19 advantage of the matching program, because it will
20 probably only last until the end of the year.

21 But we've been successful so far. We have
22 three fully endowed scholarships. We have two that
23 are in the works and will be endowed by the end of
24 the year. And two of our directors have come up with
25 a slightly different plan. Each of them is donating

1 \$5,000 a year for four years, and it's going to be
2 earmarked to a student, and they're going to give
3 that student \$5,000 each year of their college
4 career, for a total of \$20,000.

5 And over the years, the Zable Foundation,
6 we've applied for a grant from them, and we are in
7 the process of doing so again. And they have in the
8 past and hopefully in the future will continue to
9 underwrite our 4-H scholarships.

10 So even though we have not had a great year
11 in terms of fundraising, it's been all right because
12 we've been building these blocks to the future with
13 our endowed scholarships. So I just wanted to make
14 sure that you and anybody listening or watching the
15 board meeting knows about this wonderful opportunity.

16 Thank you.

17 CARLENE MOORE: Thank you, Chana.

18 And with that, that concludes my report.

19 PRESIDENT VALDEZ: All right. Thank you
20 very much.

21 On to committee reports, and first up is
22 Fair Operations Committee. And we do have three
23 members of the public signed up for that item. So
24 first up is Debraun.

25 HENRY RIVERA: If I could interrupt you

1 really quick.

2 PRESIDENT VALDEZ: Yes.

3 HENRY RIVERA: I have two numbers, if I can
4 un-mute them just to verify who they are. So let me
5 pull this first one up. Allow to talk. Let me ask
6 them to un-mute and see who they are. I just pulled
7 you guys up, 858, your phone number ends 1234, if you
8 can un-mute yourself and identify yourself.

9 All righty. Well, let's disable their
10 talking.

11 And the other one is call-in user. Ask to
12 un-mute. I think this might be Jane Cartmill. Jane,
13 is that you? Jane?

14 All right. Well, that didn't work very
15 well. So go ahead. I'm sorry to interrupt.

16 PRESIDENT VALDEZ: No worries.

17 First up is Debraun West.

18 HENRY RIVERA: Debraun, you're up, and
19 un-mute, please. Debraun, are you there?

20 DEBRAUN WEST: Can you hear me?

21 PRESIDENT VALDEZ: Yes.

22 DEBRAUN WEST: I'm here. Can you hear me?

23 PRESIDENT VALDEZ: Yes.

24 DEBRAUN WEST: Good afternoon. My name is
25 Debraun West.

1 In the board packet, under the Fair
2 Operations Committee report, there are two words that
3 jump right out, fair and legally: I quote, "the most
4 fair and legally correct course of action."

5 I am left speechless. We have been
6 repeatedly denied our request for a meeting with fair
7 staff, even though RCS has had dozens of meetings.
8 These meetings have given RCS an unfair advantage.
9 Negotiations with RCS have created a bias against
10 anyone trying to compete. These confidential
11 meetings created a noncompetitive atmosphere.

12 RCS was told to delay getting the word out
13 and go forward assuming board approval on the
14 unsolicited contract for 2019. The concessions
15 manager was kept in the dark until RCS had already
16 solidified the deal with the district. RCS has
17 firsthand knowledge of what are the District's
18 thoughts and concerns and has built a relationship
19 that All State has been denied. What if All State
20 had managed to win the bid or RCS determined to have
21 committed a material deviation in technical or cost
22 evaluation and RCS's bid rejected? Would All State
23 have been awarded the contract in the interest of
24 fairness?

25 The only fair thing to do now, after all

1 this, is to give All State the same trial-year
2 opportunity that RCS was privileged, allowing
3 All State to demonstrate its state-of-the-art
4 ticketing system or accept one of All State's many
5 offers, including up to \$1 million to the committee
6 to purchase your own digital ticketing system to use
7 at all of your events.

8 Please, let's finally do what's fair and
9 legal. Thank you.

10 PRESIDENT VALDEZ: Thank you.

11 Next is Adam West.

12 ADAM WEST: Can I speak after the report?

13 PRESIDENT VALDEZ: That's fine.

14 John Taggart?

15 AUDIO/VISUAL TECHNICIAN: John, go ahead
16 and un-mute. John, if you're on the phone, it's star
17 six to un-mute. If you're on the computer, look for
18 the microphone symbol. John, last chance to un-mute.
19 John Taggart, un-mute.

20 PRESIDENT VALDEZ: Okay. We were gonna --
21 Since we can't get to John Taggart, I'm going to now
22 ask Director Schenk for a report.

23 You're on mute.

24 DIRECTOR SCHENK: Thank you, Mr. President.

25 As we just heard, there was a letter, dated

1 August 10th of 2020, from -- proposing a -- to
2 demonstrate a digital ticketing system and an
3 advance-payment-of-fee system, and that would be
4 offered as part of a proposal to pay \$5 million to
5 the 22nd DAA in exchange for the midway ride, game,
6 and food space for the next San Diego County Fair.

7 And there was a comment made about fairness
8 and legality. This is a very generous -- and I've
9 told this to Mr. West. I view this as very generous,
10 but still everything has to be done in a way that
11 will be approved by the board, and we will have an
12 RFP that's going to be created.

13 One thing we don't know yet, Mr. President,
14 is what the 2021 fair is gonna look like. And, you
15 know, prior to 2019, we might have predicted what
16 2020 was gonna look like, and -- and we ended up not
17 having one. So going forward, at least for the next
18 year -- at least, for the next year, we still need to
19 assess what are we going to be looking at for 2021,
20 and any proposal will have to fit what the next fair
21 will be in San Diego. And so only after we can --
22 staff and the Fair Ops Committee can really assess
23 what we will have in 2021, we can't enter into a
24 contract, and we won't. So we're hoping that by the
25 end of this year we will be able to be in a position

1 to have the RFP and the process moving forward, but
2 we're not there yet.

3 And so I know that Adam West will be
4 speaking. What he won't be able to tell us is what
5 we're going to be seeing in 2021, because I can't
6 tell him what we're going to be seeing in 2021, and
7 we're the ones who are going to have to make that
8 determination.

9 So that's really all we can report right
10 now. There are no -- no -- no additional talent that
11 we're gonna be identifying, no midway talent that I
12 can identify right now. And, hopefully, within the
13 next several months we'll be in a much better
14 position to have that better assessment of what we
15 will be providing and then find a system that will
16 fit what it is that we will be doing, hopefully, in
17 the next summer fair.

18 That's really all we have to report right
19 now, Mr. President.

20 PRESIDENT VALDEZ: Thank you.

21 Any questions?

22 I want to just -- just for the record,
23 state that there have been some, I think, assertions
24 made by one of the speakers previously, that I think
25 that our staff would take great issue with, as to

1 whether or not that was actually factually correct.
2 So this isn't the right forum or venue to address
3 all -- all sorts of allegations from the public, but
4 I do think it is important that we make it, for the
5 record, that that isn't our staff's understanding
6 or -- about the facts, and certainly they would take
7 issue with -- with those representations.

8 So having said that, next up is Adam West.

9 ADAM WEST: Can you hear me?

10 PRESIDENT VALDEZ: Yes.

11 DIRECTOR SCHENK: Yes.

12 ADAM WEST: Before my time starts, I'd just
13 like to ask a quick question. Could we have an
14 opportunity to present the information in a meeting
15 forum, so that we can look at things and look at the
16 future and try to communicate with how the future may
17 look?

18 PRESIDENT VALDEZ: I can't --

19 ADAM WEST: I'll continue.

20 PRESIDENT VALDEZ: Go ahead. Continue,
21 please.

22 ADAM WEST: My name is Adam West.
23 Unfortunately, with the understandable complications
24 from COVID-19 fair staff has been slow to act to
25 release a new RFP for midway games. In the past two

1 years there have been two RFPs that have ended in the
2 same position. Having to --

3 (Reporter requested to have
4 Mr. West slow down.)

5 PRESIDENT VALDEZ: Mr. West -- Mr. West --
6 Mr. West, can I interrupt you real quick?

7 ADAM WEST: Yep.

8 PRESIDENT VALDEZ: We have a reporter here
9 who is taking down everything that is said, and so
10 she can only go so fast. And so you're speaking
11 very, very quickly. So if you can just slow it down
12 just a bit so that she can take down what you're
13 saying, we would appreciate it.

14 Go ahead and start. You can start over.

15 DIRECTOR SCHENK: Let's credit him back
16 maybe 30 seconds.

17 PRESIDENT VALDEZ: Yes.

18 ADAM WEST: Would you like me just to start
19 over? There's a short time for everybody, but I can
20 slow down to whatever speed you need me to.

21 DIRECTOR SCHENK: Mr. West, let me just
22 offer, before you start, if you want to submit your
23 comments, that will be fine, too, so that I don't
24 want you to feel like you've got to, you know, speak
25 twice as fast as you would ordinarily and have our

1 certified shorthand reporter try to get down words
2 that she can't hear. So, you know, you'll have your
3 two minutes, but you can also submit your comments,
4 if you'd like to do that, as well. Okay?

5 ADAM WEST: Yes, sir. I'll start over at
6 the beginning, if you'd like me to.

7 PRESIDENT VALDEZ: Yes.

8 DIRECTOR SCHENK: Please.

9 ADAM WEST: Unfortunately, with the
10 understandable complications from COVID-19, fair
11 staff has been slow to act to release a new RFP for
12 midway games. In the past years there have been two
13 RFPs that have ended in the same position, having to
14 be withdrawn due to protests and time constraints.
15 The fair and its vendors can't wait until April of
16 next year to know who'll handle \$15 million worth of
17 carnival tickets. The previous RFP lasting up to
18 seven months, it would be unprofessional to proceed
19 with one this late in the year. It is neither fair
20 nor legal to release an RFP that will disadvantage
21 everyone except RCS.

22 With COVID-19 even further complicating any
23 pursuit of change, it is the perfect opportunity for
24 all involved to take a pause. No one knows what next
25 year's fair will bring, if we'll even have a fair, or

1 what will it look like. With the uncharacteristic
2 combining of services for the year for the fair, the
3 financial component of a free digital ticketing
4 system can't be evaluated on an RFP at this time.
5 There's no way for the district to be fair without
6 giving All State the same trial year as RCS.

7 The requirement of a presentation for
8 RFP 19-04, Section 3.8, was demonstration. The
9 demonstration must include a demonstration of
10 proposers' digital ticketing equipment and systems.
11 All State a hundred percent demonstrated live how to
12 buy, sell, and use digital ticketing. On the
13 contrary, RCS did no demonstration, nor did they show
14 how their system worked -- Why? -- because their
15 trial year was their demo.

16 The evaluators were using RCS' bar code
17 system as a constant against the All State RFID/NFC
18 system, which is like -- is like apples to oranges.
19 So RCS didn't even demonstrate their ticketing system
20 at the demo, but received a 99.5 out of 100, but
21 All State only received a 14.5 out of 100 for the
22 same value while successfully demonstrating the
23 digital ticketing system. How is this even possible?
24 How is this fair and legal?

25 DONNA O'LEARY: Ten seconds.

1 ADAM WEST: All State asks that the
2 district give it the same trial year as RCS to
3 demonstrate its contactless digital ticketing system
4 or determine how they have successfully conducted
5 games in the past.

6 Going forward, in 2021 --

7 DONNA O'LEARY: Your time is up, Mr. West.

8 PRESIDENT VALDEZ: Thank you. Again, you
9 can, please, submit your words in writing, and it can
10 be part of the board packet. Thank you.

11 I'm gonna do a last call on John Taggert.

12 HENRY RIVERA: John Taggert, star six to
13 un-mute your phone. There you go, John.

14 JOHN TAGGERT: Hello. Can you hear me?

15 PRESIDENT VALDEZ: Yes.

16 HENRY RIVERA: Yes.

17 JOHN TAGGERT: My name is John Taggert.
18 I'm the owner of Big T Concessions, one of the small
19 businesses that have been -- called San Diego home
20 for over 48 years. I'd like to talk to you, the
21 board, on your discussions about putting out an RFP
22 on the year that no one knows what state the business
23 will be.

24 With the small businesses that have proven
25 to do better than the fair -- fair, than one operator

1 can do last year, we worked -- we worked -- RCS, who
2 had 80 percent of the games was up 9 percent over the
3 guarantee. The independent operators, which only had
4 20 percent of the games, was up 120 percent. That's
5 a guarantee that's 111 percent more money to the
6 fair.

7 As for the chashless system, I'm sure the
8 independent concession operators would buy a system
9 for the fair at no charge to the fair. With the
10 world that is in so much of an upheaval, why not go
11 back to the proven system. Eight or nine independent
12 concession operators would give a much better -- a
13 much better and legal aspect, and it's worked for
14 many a year. The system has been very successful for
15 as long as I've been there. As an independent fair,
16 it makes no financial sense to me or anybody else to
17 move -- move away from a proven winner.

18 Please look at this. It's always worked.
19 We've had a great fair for many years. It will work
20 again. You have nine or ten of the best proven
21 concessionaires in one place; why would you want to
22 give it to one person? No one concessionaire can
23 handle everything.

24 Thank you for your time.

25 PRESIDENT VALDEZ: Thank you.

1 That concludes -- I'm sorry.

2 Director Schenk, anything further?

3 DIRECTOR SCHENK: Yeah, that concludes Fair
4 Ops, Mr. Chairman. Thank you.

5 PRESIDENT VALDEZ: Thank you.

6 DIRECTOR SCHENK: I couldn't have said it
7 any better. Thank you.

8 PRESIDENT VALDEZ: I appreciate it.

9 On to item 5(B), DMTC Liaison Committee,
10 and I think we have Josh Rubinstein and Joe Harper
11 here. And you're muted, Josh.

12 HENRY RIVERA: Josh, you're still muted.
13 Star six.

14 PRESIDENT VALDEZ: There you go.

15 JOSH RUBINSTEIN: Okay. There we go.

16 Good afternoon, President Valdez and
17 district board members.

18 Before we get started, on behalf of DMTC,
19 we'd like to congratulate Carlene Moore on her
20 appointment as interim CEO. We've had the pleasure
21 of working with Carlene in her role as deputy general
22 manager, and we look forward to working with her in
23 her new position.

24 So on to a recap of our summer meet, which
25 concluded on Labor Day. We had two primary goals for

1 the summer meet. Number one was a response to COVID,
2 to ensure the safety of all employees and the
3 surrounding community and, two, the continuation of
4 the industry's leading safety record where DMTC is
5 ranked the safest -- or was ranked the safest major
6 racetrack two years running. I'm proud to say that
7 both goals were accomplished.

8 As we operated a nine-week race meet under
9 stringent COVID response protocols, we kept the
10 stable area, the thousand-plus employees there, and
11 the surrounding communities safe. This was
12 accomplished with the support of numerous parties,
13 including our medical experts at Scripps, the county
14 health department, the district, our vendors, and
15 really incredible stakeholder buy-in from trainers,
16 their staff, jockeys, and owners.

17 On the equine safety side, we cared for
18 over 1800 horses for eleven weeks; there were 93,000
19 equine events. And we define an equine event as a
20 starter in a race or a training session, either a
21 timed work or a gallop. So 93,000 equine events this
22 summer.

23 We continued our industry-leading safety
24 measures which include additional veterinary
25 oversight and the nation's most stringent medication

1 rules. The end result was one of the safest race
2 meets in Del Mar's history, as 99.94 percent of our
3 racing was conducted without a serious injury;
4 99.94 percent. Operating under these stringent
5 protocols allowed for the continuation of the
6 California horse racing industry, which provides for
7 the safety and welfare of over 4500 horses throughout
8 the state and 21,000 full-time jobs, many of which
9 are union positions.

10 So with no fans on site this summer and
11 limited brick-and-mortar simulcast opportunities, we
12 obviously had to operate very differently than in
13 previous years. The meet was a financial success
14 even with the loss of on-track and in-state
15 simulcasting revenues, which last year totaled
16 \$17.5 million. With no fans on site, we saw a
17 tremendous growth in internet wagering. California
18 online wagering increased by 130 percent and
19 out-of-state wagering by 78 percent. We're very
20 fortunate to have a strong partnership with the
21 nation's leading online wagering company, TVG
22 FanDuel. And, through their dedicated horse racing
23 TV network, Del Mar's races were featured to a
24 national audience daily.

25 On the racing side, our product was

1 extremely strong this summer. Average field size was
2 8.4 runners per race. And as a comparison, the last
3 year, that would -- we were at 8 point -- right at 8
4 runners per race last year. And our main competition
5 during the summer, Saratoga, their average field size
6 as 7.4. So we bested Saratoga by almost a full horse
7 a race, which in this industry is significant.

8 We ran 27 days this summer, compared to 36
9 last year. Our plan, you know, based on the
10 pandemic, was to operate on high-handle weekend days,
11 running mostly 11-race cards. And we were still able
12 to provide California horsemen and horsewomen with
13 nearly the same amount of racing opportunities. This
14 year we had 281 races versus last summer 291 races.
15 Even operating at 25 percent fewer race days, total
16 wagering increased 8 percent, and that's really
17 bucking an industry trend. What we've seen from most
18 tracks that operated this summer, you know, level
19 with last year was considered a big win, and we were
20 up 8 percent.

21 Due to no fans on site and reduced
22 revenues, we operated under a very lean and efficient
23 plan. We expect to eliminate approximately
24 \$13 million in operating expenses. Other operating
25 efficiencies included the continuation of working

1 with the district on shared staffing and equipment.
2 Really want to thank Carlene and her staff. It was
3 really a team effort working with our crew to make
4 sure we were able to operate extremely efficiently
5 this summer.

6 So even under these, you know, trying
7 circumstances, we are able to make all of our direct
8 rent payments to the district. We previously
9 advanced our \$500,000 direct payment, which was due
10 in September. We advanced that payment in May, and
11 we will pay our remaining \$825,000 direct rent
12 payment on time in November.

13 Joe Harper, Del Mar CEO is here, and he'd
14 like to say a few words, as well.

15 JOE HARPER: I'd just like to say that,
16 thanks to Josh and the crew here, I was happily
17 surprised. You know, you can't turn around and say,
18 well, we're going to lose \$17.5 million, but we're
19 still gonna make a profit, and that's what happened.

20 Our relationship with Scripps Hospital and
21 their chief medical officer, as well as the county
22 health department, was a very positive thing. We
23 started out very early in explaining what happens out
24 here and following the protocols and procedures that
25 Scripps laid out for us, and I think that had -- went

1 a great -- very far with the health department. They
2 were out here a couple of times, made inspections,
3 and pretty much were, overall, very pleased with what
4 they saw.

5 It's very difficult. Obviously, we had
6 over a thousand people that are living on the
7 backstretch and working together. Those procedures
8 included every day taking all of their temperatures,
9 examinations, and making sure, with our employees
10 going through and checking masks and distancing, that
11 sort of thing. It worked. Very few positives, and
12 most of those were asymptomatic. So they were back
13 at work in ten days.

14 So overall, I think it was -- it was a
15 terrific meet, to tell you my everything. And,
16 hopefully, as we go into November, we can continue
17 with the positive thing that we've had this summer.
18 So we'll be keeping you posted on the money flow as
19 best we can and through the end of the year. So
20 hopefully it will be a positive thing.

21 And we're glad and I'm very glad that
22 Carlene is with us. She's been terrific, and we look
23 forward to -- You know, I said, for these kind of
24 things, every cloud has a silver lining. And I think
25 what we're seeing now is such a great cooperation

1 between DMTC and the fair that's nothing but good,
2 and I think that it's gonna work out for us in the
3 long run as things change, not just with the COVID
4 but also in the racing industry. And we're looking
5 forward to doing some more things together that, I
6 think, will be very positive.

7 Thank you.

8 PRESIDENT VALDEZ: Thank you both.

9 Any questions?

10 All right. I just want to jump in. As
11 everyone knows, I chair the DMTC Liaison Committee
12 with Director Barkett, and we meet with DMTC very
13 frequently, and both Josh and Joe and Mike Ernst have
14 been very cooperative in working together with us. I
15 want to, you know, commend DMTC for being so
16 proactive with all of their efforts regarding safety
17 with respect to COVID. Last year I repeatedly stated
18 how much I appreciated their efforts with respect to
19 safety regarding horses. All of those safety
20 protocols were in place, continue to work. And
21 stepping up to the COVID challenge this year, like
22 you stepped up to the safety challenges last year,
23 are really to be commended, and I really thank you.

24 And I want to also state that, you know,
25 the collaboration to -- with DMTC and the 22nd DAA

1 has really been for a very long time, but our
2 conversations about working together and looking at
3 cost-saving measures, as we were looking at
4 challenges associated with horse racing which
5 predated COVID, all of those conversations were being
6 had for the last couple years, several years. So
7 it's not entirely COVID related, but I do want to
8 thank you all, both DMTC and the staff of the
9 22nd DAA, for working so well together and again
10 looking at any way to save costs, and I think it has
11 really seen real fruition. So I want to thank you
12 all for that.

13 Any other questions or comments?

14 On to public comment. Again, as I stated
15 before, given the number of folks signed up for
16 public comment today, we've limited the amount of
17 time to two minutes a piece. So first up is Ellen
18 Ericksen. You are muted.

19 ELLEN ERICKSEN: Okay. Can you hear me
20 now?

21 PRESIDENT VALDEZ: Yes.

22 ELLEN ERICKSEN: Okay. Good afternoon,
23 board members.

24 Here we are again, after the summer meet,
25 discussing why the Del Mar Thoroughbred Club is even

1 allowed to race horses during the worst pandemic in
2 over a hundred years. While you say that your
3 primary concern was -- health and safety was a
4 priority, that did not happen this summer. As
5 promised by the DMTC prior to the summer meet, it was
6 announced that they would remain a closed track,
7 which means no one was to come and go from the
8 property. Well, I can say that never happened. It
9 was duly noted and observed that backstretch workers
10 did go into the community. Most were not wearing
11 masks. It was also observed numerous times that
12 social distancing and mask wearing did not happen at
13 the living quarters. Even though you tried to block
14 the housing area, to cover up what goes on, we all
15 know there was widespread noncompliance at this
16 facility.

17 It was also noted that people working at
18 the track, over a thousand of them, were not tested
19 for COVID-19 routinely. Getting your temperature
20 taken daily and wearing a wristband is not a
21 preventive means in spreading the virus. We all know
22 that asymptomatic people spread the virus.

23 It was also noted, from a whistleblower
24 from inside the facility, that over 60 to 75 people
25 did test positive for the virus during the meet in

1 August. And I'm sure that number is on the lower
2 side, yet no mention was made from the county health
3 department or even DMTC. When will you release this
4 information? So now all these workers are back at
5 Santa Anita, taking the virus to another racetrack
6 and spreading it before they come back here at the
7 end of October.

8 We know that real sports events have halted
9 games due to positive tests with football, baseball,
10 basketball, which they all make public and totally
11 transparent, yet horse racing gets another free
12 pass --

13 DONNA O'LEARY: Ten seconds.

14 ELLEN ERICKSEN -- as a non-essential
15 business.

16 I just want to know how people on this
17 board, and at the DMTC, how you even sleep at night.

18 DONNA O'LEARY: Your time is up.

19 ELLEN ERICKSEN: And all these questions --

20 DONNA O'LEARY: Ms. Ericksen, your time is
21 up.

22 PRESIDENT VALDEZ: Next up is Jim Coleman.

23 HENRY RIVERA: I'm gonna see if this is Jim
24 Coleman.

25 Jim Coleman, star six. You have an 858

1 number, if that's you. 234 is the last three. There
2 you go. Jim -- James, you're un-muted. Can you
3 identify yourself?

4 BING BUSH: Hello. This is Bing Bush. I
5 was asked to be un-muted, but I --

6 HENRY RIVERA: Well, we were looking for
7 you, too, Mr. Bush. So let me mute you real quick,
8 and we'll move on to have a James Coleman.

9 PRESIDENT VALDEZ: Okay. We're going to go
10 on to Heather Wilson.

11 HENRY RIVERA: Go ahead, Heather.

12 HEATHER WILSON: Yes, hi. Good afternoon.
13 Thank you for this opportunity to speak.

14 Regarding the thoroughbred meet this
15 summer, what other sport has to brag about safety as
16 in not killing its athletes or have willing
17 participants. These horses are often dragged up to
18 the starting gate by a pony. They then have to be
19 manhandled into the stall because they don't want to
20 load, and this is seen over and over on the live
21 stream. If they loved this so much, they would just
22 run up to the gate and get inside.

23 Let's remember the five horses who
24 unwillingly sacrificed their lives for the 2020 meet.
25 This means Mr. Rubinstein is proud of only killing

1 five horses. What if you only killed five jockeys?

2 On July 11th was Lovely Lilia, a 3-year-old
3 filly, training related during a four-furlong
4 workout, listed on Equibase as handling. So what
5 happened? July 21st, the Armenian, an 8-year-old
6 thoroughbred pony horse, male, zero dollars earned
7 and zero starts, listed as other after a significant
8 delay by the CHRB. August 24th, Irreproachable, a
9 4-year-old gelding, listed as training, yet there's
10 no workout posted for this particular day. So what
11 happened? August 31st, Plum Dandy, a 6-year-old
12 male, fatality listed as other and accident, last
13 race 8/16/20. Again, what happened? September 5th,
14 Mean Sophia, a 3-year-old filly, stumbled badly and
15 broke her leg right out of the gate. This race
16 replay was completely butchered to cut this out. If
17 this is such a safe racetrack, then let us see the
18 entire race, every single race. In addition to the
19 five horses you have killed, there is a list of
20 horses whose fates are not fully known, whose racing
21 charts and/or live stream was concerning.

22 DONNA O'LEARY: Ten seconds.

23 HEATHER WILSON: Horse racing not only
24 kills overtly, but countless horses fall off the
25 radar. What happens to all these horses listed as

1 DNS, bleeding, injured, vanned off? Where are they
2 now?

3 DONNA O'LEARY: Your time is up.

4 PRESIDENT VALDEZ: Thank you.

5 On to KC Vafiadis.

6 KC VAFIADIS: Hello.

7 (Audio transmission difficulties.)

8 AUDIO/VISUAL TECHNICIAN: KC, you have two
9 sources open in your room. If you are watching the
10 live stream or two Zooms, like on an iPad, one of
11 them has to be muted and the volume turned all the
12 way down. You can only have one source. So you can
13 try again when you're ready.

14 KC, if you can go ahead and test it by
15 saying "Hi," or something.

16 HENRY RIVERA: Oscar, she has a phone, too.
17 Let me open that one up. Maybe she muted this one
18 and not the other one. So stand by.

19 KC VAFIADIS: Sorry about that. This is
20 KC. Can you hear me?

21 PRESIDENT VALDEZ: Yes.

22 KC VAFIADIS: Okay. Hi. My name is KC
23 Vafiadis, and I am the economic development chair for
24 the Del Mar Village Association, as well as the owner
25 of the Stratford building in Del Mar. And first of

1 all, I also want to jump on the bandwagon to commend
2 the creativity of the fairgrounds and the whole board
3 of what you guys have done this summer and the way
4 that you have reacted to the COVID pandemic.

5 So I'm calling because I think most people
6 understand that the fairgrounds, in particular, and
7 specifically the racing season is what keeps most of
8 our businesses in Del Mar alive. When the pandemic
9 hit this year and we realized that there was going to
10 be no participants at the races this summer, it was
11 just a second, you know, hit to the poor businesses.
12 But the fair or the fairgrounds and the racetrack did
13 such a great job of putting in protocols to keep
14 everybody safe so that a few of the owners and a few
15 of the trainers could come down to the meet, and they
16 actually made a difference to the local businesses.
17 You know, after being closed for so long, to have a
18 few friendly faces that were back in town was really,
19 really helpful. And so I want to commend them on the
20 way they were able to keep many of these business's
21 doors open, because, honestly, they wouldn't have
22 made it if they hadn't had a few more people in town.

23 I had another thought here. I guess the
24 only other thing I really want to say is that I'm
25 looking forward to the fall meets, and hopefully we

1 will have more visitors able to come this fall. And,
2 additionally, I'm hoping that our state opens up so
3 that we can all get out and do stuff again.

4 So thank you very much, and have a good
5 day.

6 PRESIDENT VALDEZ: Thank you very much.

7 On to Martha Sullivan.

8 HENRY RIVERA: Martha, star six.

9 MARTHA SULLIVAN: Hello. This is Martha.

10 HENRY RIVERA: Go ahead.

11 MARTHA SULLIVAN: Can you hear me?

12 HENRY RIVERA: Yes. Go ahead, Martha.

13 MARTHA SULLIVAN: Okay. Thank you.

14 I'm gonna be focusing on the excessive heat
15 that we experienced this summer. We had two
16 excessive-heat warnings this summer, but the most
17 significant one was over the Labor Day weekend, which
18 was called even on the coast. That weekend, there
19 were temperatures at Del Mar -- and I kept an hourly
20 log for all the racetracks in California, but Del Mar
21 had temperatures from 90 to 93 Saturday and Sunday
22 that weekend. I'm bringing this up because the UC
23 Davis School of Veterinary Medicine, which actually
24 appoints and employs the equine medical director for
25 the California Horse Racing Board, advises, during

1 high heat, for competition horses, that you limit
2 what you do with your horse during peak heat: Ride
3 or compete with your horse in the early mornings or
4 evenings, when it is cooler, and go slower and
5 provide frequent breaks for your horse in the shade.
6 Well, that clearly did not happen at Del Mar, and
7 clearly there was no consideration even given to this
8 direction from the equine health center of the UC
9 Davis School of Veterinary Medicine during that
10 excessive-heat warning on the coast.

11 There's another horse racing regulator in
12 the state of New South Wales, where Sydney is in
13 Australia --

14 DONNA O'LEARY: Ten seconds.

15 MARTHA SULLIVAN: -- which actually
16 established heat thresholds for racehorses in late
17 2018.

18 DONNA O'LEARY: Ms. Sullivan, your time is
19 up.

20 PRESIDENT VALDEZ: Thank you.

21 On to Bing Bush.

22 BINGBUSH: Good afternoon. This is Bing
23 Bush.

24 I just wanted to, basically, give a big,
25 big congratulations to the Del Mar Thoroughbred Club

1 for running such a really amazingly safe meet. Last
2 year they had zero fatalities on track, in terms of
3 horses during the races. In 2018 they won the Jockey
4 Club equine injury database, that basically indicated
5 that Del Mar was the safest major racetrack. They
6 won that again, that distinction again, in 2019. And
7 it seems to me as though, with only one fatality
8 during the races in 2020, they seem to be well on
9 track to, basically, hold that distinction once
10 again, and that is just really, really, really
11 remarkable when you consider all the racetracks
12 around the country, you know. And to hold that title
13 three years in a row, I think we probably are well on
14 the way. That's just really remarkable. I wanted to
15 just echo a hearty congratulations for the Del Mar
16 Thoroughbred Club in that regard. Some things you
17 just can't prevent, but, my gosh, what they've done
18 has just been exemplary, really fantastic.

19 I also just wanted to note that I had the
20 opportunity to go to the races a few times because I
21 am fortunate enough to have some friends who we own
22 some racehorses together, and during that time I
23 observed social distancing, our temperatures were
24 taken, wristbands were given, we wore masks, and it
25 was a very safe environment. It seemed to me as

1 though it was safer than most other places that we go
2 out routinely, in terms of restaurants and things of
3 that, where we have social distancing.

4 DONNA O'LEARY: Ten seconds.

5 BING BUSH: I would hope that, if it's
6 possible, that we possibly have a few more visitors
7 to get to the races in the fall meet, perhaps not
8 just owners, but owners' limited guests.

9 DONNA O'LEARY: Mr. Bush, your time is up.

10 PRESIDENT VALDEZ: Thank you. Thank you
11 very much.

12 On to Doug O'Neil.

13 DOUG O'NEIL: Hello. Do you hear me?

14 PRESIDENT VALDEZ: Yes.

15 DOUG O'NEIL: All right. Great.

16 Good afternoon, President Valdez, staff,
17 and members of the 22nd DAA Board of Directors. My
18 name is, as you said, Doug O'Neil. I just want to
19 first thank you for your public service during these
20 very challenging and uncertain times. I've been a
21 trainer in horse racing for a little bit over 35
22 years and I have about 60 people on our staff that
23 work daily to uphold the highest standards in horse
24 safety in our country.

25 I am calling to express my appreciation for

1 the work of the Del Mar Thoroughbred Club this past
2 race meet at the Del Mar Fairgrounds. This year's
3 race meet was like no other in the history of horse
4 racing at Del Mar. We have all felt the impact of
5 the COVID-19 pandemic. The loss of life and the
6 continued loss of business causing untold harm to
7 people across our state will be seen as one of the
8 biggest challenges we have faced as Californians. I
9 am certain that you're all aware of the impact that
10 COVID has had on your budget, and we can all agree
11 that things would have been a lot worse if live
12 racing would have been canceled.

13 Del Mar Thoroughbred Club's leadership and
14 adherence to the strict protocols developed in
15 consultation with our public health officials was
16 nothing short of outstanding. We all pulled together
17 to extend our horse safety record from the track to
18 the entire operation at Del Mar. Considering the
19 challenges of operating under completely new
20 guidelines, we successfully kept our workers and also
21 the public safe. We sacrificed profits to uphold
22 public safety, and we are proud of that. The safety
23 of our horses, our workers, and our fans took center
24 stage this year at Del Mar, and I appreciate our
25 collective work. We showed what we can --

1 DONNA O'LEARY: Ten seconds.

2 DOUG O'NEIL: -- accomplish by working
3 together, DMTC, public health officials,
4 legislatures, and the men and women who are the
5 backbone of our industry.

6 I just wanted to thank you guys for your
7 service and the DMTC for --

8 DONNA O'LEARY: Your time is up now.

9 DOUG O'NEIL: -- for all the great work.
10 Thanks.

11 PRESIDENT VALDEZ: Thank you very much.

12 On to Oscar de la Torre.

13 OSCAR DE LA TORRE: Hello. Can you hear
14 me?

15 PRESIDENT VALDEZ: Yes.

16 OSCAR DE LA TORRE: Yes, hi. Thank you,
17 President Valdez, and members of the Board of
18 Directors of the 22nd DAA, and staff at the
19 fairgrounds.

20 My name is Oscar de la Torre. I'm a worker
21 advocate working with the backstretch workers in
22 Southern California. I personally talked to many of
23 the workers at Del Mar, check in with them, making
24 sure that they were, you know, safe and feeling good
25 about their jobs, and they were very appreciative of

1 all the new protocols that were very strict. They
2 were also very challenging.

3 You know, we hear allegations about people
4 leaving off track and coming back. You know,
5 everyone I talked to, one of the things they were
6 complaining about is that they were not allowed to go
7 out of the country. Many of them had family members
8 in Tijuana, Mexico, and they did not go. They were
9 not able to visit their family members. And they did
10 that, you know, to uphold the strict standards that
11 DMTC and the public health officials implemented at
12 Del Mar to keep everybody safe.

13 They really appreciated, you know, Del Mar
14 paying for the tests whenever they had any symptoms
15 and also for the quarantine of workers that did get
16 sick. And those that exhibited signs of illness, you
17 know, that did not come to work, they were provided
18 hotel rooms so that they could quarantine safely and
19 keep everybody safe. They also reported to me about
20 inspectors coming in and also giving masks. Whenever
21 a mask got old, they got new masks. And also, daily
22 temperature checks. All in all, very strict
23 monitoring is what kept these workers safe, and they
24 really do appreciate that.

25 As we heard, you know, these are many

1 workers, almost a thousand workers, a lot of jobs --

2 DONNA O'LEARY: Ten seconds.

3 OSCAR DE LA TORRE: -- but also a lot of
4 family members who depend on these workers and the
5 employment, their medical benefits, and also the
6 housing that they receive. So, you know, just wanted
7 to call to say that.

8 DONNA O'LEARY: Your time is up.

9 PRESIDENT VALDEZ: Thank you.

10 Last call for Jim Coleman.

11 HENRY RIVERA: Let me try this number
12 again. Where did he go? 505, last three digits.

13 JIM COLEMAN: Great. Okay. Here we go.

14 Thanks. Thanks again for allowing me to,
15 once again, add my comments and also to add my
16 congratulations to Carlene Moore. She is a terrific
17 asset to the fairgrounds and to the Del Mar
18 community. So congratulations.

19 Thanks to Board President Valdez for your
20 comments about the Thoroughbred Club and to Josh and
21 Joe for their report. It's because of the fair
22 board's support and the leadership of the
23 Thoroughbred Club running racing at Del Mar that
24 Del Mar continues to be rated the safest racetrack in
25 the country, and you keep hearing that over and over.

1 In the last three years, over five race
2 meets at Del Mar, only three racing fatalities. Now
3 while everybody's goal is zero, I'll guarantee you
4 more horses have died in people's backyards than in
5 racing at Del Mar. And racing here is, obviously,
6 very safe because of the protocols that the DMTC has
7 put in to fix the problems of the past and also,
8 which they did successfully this summer with the
9 pandemic, the protocols that were implemented there.

10 Thousands of people and local businesses
11 rely on racing at Del Mar for their livelihood, as
12 well as the other interim events that are held at the
13 fairgrounds. And with appropriate respect for the
14 right of those who share their anti-racing,
15 anti-immigrant opinions at every meeting, it's really
16 time we move on, move forward, and take pride in the
17 safest track in the country --

18 DONNA O'LEARY: Ten seconds.

19 JIM COLEMAN: -- and the benefits to the
20 community.

21 Thank you very much.

22 PRESIDENT VALDEZ: Thank you.

23 That concludes the public comment portion
24 of this agenda item. Unless there are any other
25 questions or comments, we will move on.

1 Hearing none, we're gonna move on to item
2 5(C), and that's the Contracts Oversight Committee,
3 and I'm gonna hand this over to Carlene to set forth
4 the delegation of authority issues.

5 CARLENE MOORE: So included in your packet
6 is information about the delegation of authority.
7 There are two parts to this: One is check signing
8 authority, and the other is contracts and purchasing.

9 So annually or upon the appointment of a
10 new CEO, the board really should revisit the
11 delegation of authority to just reestablish those
12 check signing limits, as well as contract limits,
13 contract approvals. So in addition to the
14 information that was provided in the packet, the
15 board has also previously established the contracts
16 policy and procedures, which were amended as recently
17 as March 16th of 2018, and these policies clearly
18 define threshold amounts for contracts and exceptions
19 to the competitive procurement process -- say that
20 fast a few times -- including for any contracts or
21 purchases under \$50,000, the CEO or designee has
22 authority for that. Anything over \$50,000 must come
23 to the board. But there's also a caveat that any
24 contract of a controversial nature or that may be of
25 great public interest must be presented to the

1 board's Contracts Oversight Committee to determine if
2 that should then be brought forward to the full board
3 for consideration and approval. So -- And there's
4 reference to that within -- on page 27 of your
5 packet, in regards to that this delegation of
6 authority was put together in the format provided by
7 the California Department of Food and Agriculture and
8 incorporating it and is consistent with our own
9 contracting and formal protest policies and
10 procedures, again, that were adopted in March of
11 2018.

12 PRESIDENT VALDEZ: So I think I want to
13 add. I think it was important that Carlene added --
14 For those of you who are newer to the board, there
15 were a lot of discussions among this board about the
16 CEO's authority to enter into contracts. And while
17 it was always understood that anything below \$50,000
18 would be within the discretion of the CEO, there were
19 a number of items that were coming to the CEO's
20 attention, and requested to be signed, that the board
21 really thought it was appropriate for us to have a
22 discussion even if it was below the \$50,000.

23 Just to remind you, I think it did arise
24 out of ongoing discussions regarding cannabis events
25 or other events that were kind of controversial in

1 nature, that we felt it was important that the board
2 have a discussion about before the CEO embark on
3 entering into those contracts. So that's where that
4 kind of arose.

5 So I don't think 28 and 29 incorporates
6 that specific language that we discussed. So I think
7 that, if there was a motion to approve, that I think
8 that we need to make sure that we add that language
9 about anything controversial in nature or within the
10 public interest would be added to the limitations set
11 forth therein. So I just wanted to remind, if there
12 is a motion to approve it, that it's with -- I would
13 suggest it be with that caveat.

14 Having said that, do I have a motion to
15 approve the delegation of authority set forth in
16 pages 28 and 29?

17 DIRECTOR MEAD: Motion to approve with the
18 recommended verbiage change that you laid out for us,
19 Director -- or President Valdez.

20 PRESIDENT VALDEZ: Do I have a second?

21 VICE PRESIDENT BARKETT: Second.

22 PRESIDENT VALDEZ: That's Barkett.

23 Any discussion?

24 Okay. Donna, call the vote.

25 DONNA O'LEARY: President Valdez?

1 PRESIDENT VALDEZ: Aye.

2 DONNA O'LEARY: Vice President Barkett?

3 VICE PRESIDENT BARKETT: Aye.

4 DONNA O'LEARY: Director Gelfand?

5 DIRECTOR GELFAND: Aye.

6 DONNA O'LEARY: Director Mead?

7 DIRECTOR MEAD: Aye.

8 DONNA O'LEARY: Director Mosier?

9 DIRECTOR MOSIER: Aye.

10 DONNA O'LEARY: Director Nejabat?

11 DIRECTOR NEJABAT: Aye.

12 DONNA O'LEARY: Director Schenk?

13 DIRECTOR SCHENK: Aye.

14 DONNA O'LEARY: And Director Sleiman?

15 Director Sleiman? He's on mute.

16 DIRECTOR SLEIMAN: Aye.

17 DONNA O'LEARY: Okay.

18 DIRECTOR SLEIMAN: I'm here.

19 PRESIDENT VALDEZ: Drumroll, please.

20 Okay. Motion carries. And that is the

21 end --

22 DIRECTOR GELFAND: Can I ask a question?

23 PRESIDENT VALDEZ: Is there a question?

24 DONNA O'LEARY: Yes. Director Gelfand.

25 PRESIDENT VALDEZ: Oh, Director Gelfand.

1 DIRECTOR GELFAND: Two things. One, is
2 there any kind of central place to find board
3 policies that have been voted on without scrolling
4 through years of minutes? For example, what is the
5 board's current policy regarding cannabis events?

6 PRESIDENT VALDEZ: Carlene, do you have --
7 That's twofold. The first question is where can you
8 find it, and the -- secondly is what is the policy.
9 And so let -- Carlene is gonna take on the first
10 part.

11 CARLENE MOORE: With regard to the first
12 part, I had actually just made a note in terms of
13 we'll be updating and sending out, so that the board
14 does have what all of our current policies are, as
15 they've been approved by the board, and we'll put
16 that into -- once you're able to return to meetings,
17 into your board packets.

18 PRESIDENT VALDEZ: And I'm gonna probably
19 need some help with reminding me on what the current
20 state of the policy is. Director Sleiman was on the
21 Agriculture Committee that worked on that. My
22 memory, Director Gelfand, is that there would be a
23 prohibition of having any sort of event that would
24 allow for the consumption of cannabis on our site.
25 We have to comply with the cities of Del Mar -- the

1 City of Del Mar with respect to what their
2 limitations are. So it would be consistent with
3 that. And so we could have an event that would be
4 more educational, but there can't be the presence or
5 the consumption of marijuana on site.

6 Director Schenk, I think I saw your hand.

7 DIRECTOR SCHENK: Yeah, you're right with
8 regard to we agreed that we would be -- and because
9 we're required to under law, with the city that
10 governs the jurisdiction of this facility, which
11 would be the City of Del Mar, but also we spent a
12 great deal of time discussing state versus federal
13 law. And as you know, Director Gelfand, that there
14 is a difference between the state and federal laws as
15 they relate to the use, sale, and use of cannabis
16 products. So we took a position that we would be in
17 compliance with the more stringent standard, which is
18 the federal law governing the sale and use.

19 DIRECTOR GELFAND: And if we were going to
20 revisit that issue, which committee is in charge of
21 it? Would it be Operations or Agriculture or
22 Community Liaison Committee?

23 PRESIDENT VALDEZ: It has historically been
24 under the Agricultural and Livestock Committee. That
25 is who took it on before. And so it would be a

1 matter of a board member requesting that we revisit
2 that and that the committee would make a
3 recommendation, and then the board would have
4 discussion.

5 DIRECTOR GELFAND: Thank you.

6 PRESIDENT VALDEZ: Any other --

7 DIRECTOR MEAD: Mr. Chair?

8 PRESIDENT VALDEZ: Yeah. Director Mead.

9 DIRECTOR MEAD: Thank you. Thank you.

10 I actually would just like to grab onto
11 Director Gelfand's initial comment, which was how do
12 we make sure we have an ongoing set or access to
13 board decisions. Handing this information out as
14 board members change or even, frankly, just based on
15 our memories always makes me a little bit
16 uncomfortable. And if something like this doesn't
17 exist today, I'd like to ask Carlene if she can begin
18 to work with staff to create a compendium of board
19 actions that are broken down by either committee or
20 operational area of the organization, et cetera, that
21 can easily be accessed, so that we aren't just simply
22 relying on our memories or, you know, transfer of
23 information that may be somewhat faulty as new board
24 members join us.

25 PRESIDENT VALDEZ: I'm gonna jump in before

1 Carlene responds, because I want to give Carlene
2 kudos here. We've already had a discussion about
3 that in the last two weeks, and that was one of
4 Carlene's suggestions is to have more items
5 accessible on our website and, specifically, the
6 board page, so that we're all aware of what the
7 policies are and that the public is also aware of the
8 policies and other information that they could have
9 more easily accessible to them.

10 So, Carlene, if you want to now respond,
11 because I just wanted to give you kudos that you were
12 already on that.

13 CARLENE MOORE: Thank you.

14 Yeah. So it is something that we'll be
15 working on, and I think we'll be able to get some
16 information out. Donna does have much of that put
17 together, that we'll be able to get out quickly to
18 you as board members, and then we'll be working to
19 make that information more transparent and visible to
20 the public, as well.

21 DIRECTOR GELFAND: That's fantastic.

22 And following up on Kathlyn's lead, if it's
23 in a format that is searchable based on keyword, it
24 would be really ideal. I mean categorizing it based
25 on committee or concept is great, but search-ability

1 would really be good.

2 PRESIDENT VALDEZ: Definitely, and thank
3 you for the suggestions. I think that's really
4 helpful. It's really important, for me, to make sure
5 that we are as transparent as possible and we are
6 understanding our own policies. Things go -- You
7 know, lots of months go by and it's easy to forget,
8 and, also, just so the public knows. So thank you
9 for the suggestion, Directors Mead and Gelfand.

10 That concludes Contracts Oversight
11 Committee. So then going on to Food & Beverage, and
12 that's Director Mead.

13 DIRECTOR MEAD: Thank you, Director Valdez.
14 Before inviting Mark Wiggins, Premier Food
15 Services general manager to provide the July food and
16 beverage report, I'd just like to thank previous
17 controller, Louis Ditman, for his partnership and
18 dedication to the fairgrounds. Louis was the
19 previous Premier Food Services controller. And
20 though he's not with us today, I just think it's
21 really important for the record to reflect his
22 service, his friendship, and his collaboration with
23 us at the fairground.

24 Next, I'm really delighted, after several
25 months of reports, food and beverage reports, that

1 are red ink, to see that in July we actually have a
2 report that's in the black. And sorry to steal your
3 headline, Mr. Wiggins, but to further review the
4 financial report, would you please come to the
5 microphone and detail the July food and beverage
6 report.

7 Thank you.

8 MARK WIGGINS: Thank you, Director Mead.
9 Good afternoon, Board and President.

10 For the month of July was actually -- like
11 Director Mead said, was one of our best months for
12 the year. Our total revenue was over \$177,986. And
13 the budget was \$5,336,000, but, of course, with all
14 the events being canceled and the live meet, we were
15 significantly down.

16 The cost of goods were low due to the
17 disproportionate amount of sales. Other income,
18 which made up most of our revenue for the month, was
19 from the Fair Food Fix program that we did out in the
20 parking lot, which produced over \$170,000 for the
21 month.

22 Payroll, again, sales -- due to the large
23 drop in sales, the year-to-date percentages are lower
24 than average. And our operating expense, the same;
25 the percentages are down, compared to the sales that

1 we normally have in budget.

2 But the good thing about this month, our
3 bottom line to the district was \$13,529. We weren't
4 in the red. So it was a very good month, and
5 hopefully we can keep on and do this the rest of the
6 year.

7 PRESIDENT VALDEZ: Any questions?

8 DIRECTOR MEAD: Thank you.

9 DIRECTOR GELFAND: Do you have an early
10 feeling about how August turned out, whether it was
11 positive or negative, for example?

12 MARK WIGGINS: It wasn't quite as good as
13 July, but we were still a little in the red, but
14 we're hoping, with the new drive-in theater and the
15 concerts, that we will be moving back up into the
16 black for the rest of the year. So we're -- We're
17 gonna do everything we can, keep thinking outside the
18 box, and hopefully get us back into the black for the
19 rest of the year.

20 PRESIDENT VALDEZ: Any other questions?

21 DIRECTOR MEAD: I just have a comment.

22 I want to thank you, Mr. Wiggins, for your
23 continued support of the fairgrounds, in supporting
24 the creativity of the team, controlling expenses with
25 an eye toward generating revenue. It is really hard

1 to look at a budget that has a \$5 million budget and
2 we're excited about \$177,000 in revenue, but it is
3 with the -- with the collaboration among the Premier
4 and the Del Mar Fairgrounds teams that we are coming
5 back, albeit slowly, but we will be able to provide
6 jobs and we'll be able to provide fun for the
7 community of San Diego. So thank you.

8 PRESIDENT VALDEZ: Anything else?

9 Anything else, Director Mead?

10 DIRECTOR MEAD: The end.

11 BY PRESIDENT VALDEZ:

12 Q Okay. So Land Use and the Environmental
13 Committee is actually co-chaired. So I wanted to
14 make sure that it was specified there on the agenda.
15 Directors Mosier and Gelfand are co-chairs of that
16 committee. And now I'm passing it on to one of them
17 to talk about land use.

18 DIRECTOR MOSIER: Yes. We have a report, a
19 presentation from Dustin Fuller on land use. So I'm
20 gonna turn the table over to the presentation of
21 Dustin.

22 DUSTIN FULLER: Thank you, Director Mosier.

23 Hello, everybody. Probably not your most
24 exciting part of the board meeting, I'm sure. I'm
25 gonna need Henry's help. I need to share my screen.

1 So bear with me for just one moment. See if I can go
2 into share.

3 HENRY RIVERA: You should be able to have
4 it now.

5 DUSTIN FULLER: There. Is that visible
6 correctly or --

7 CARLENE MOORE: Yes.

8 DUSTIN FULLER: All right. So thank you,
9 again, and thanks for your patience.

10 A quick update. It's been a while since I
11 provided one. The first thing that I have on the
12 agenda is what we call the iCommute Diamond Award.
13 Now this is the fourth year that the Del Mar
14 Fairgrounds has received this award, but it's been
15 three years since we have received the highest level,
16 the platinum level. What it is, is the fairgrounds
17 provides the -- basically, information and/or
18 meetings or materials to our employees on how they
19 can carpool, how they can take a train, the trolley,
20 the bus, or a bike to work. And I've included a
21 little blurb from our iCommute representative,
22 Destree. This is what she said when the award was
23 presented.

24 I'm super excited to welcome the
25 Del Mar Fairgrounds this year to the

1 platinum level. They worked real hard
2 to make sure iCommute resources are an
3 integral part of their orientation
4 training, employee handbook, and web
5 pages. Additionally, they encourage and
6 promote sustainable commutes to the
7 fair, to their fair employees, by
8 offering free transit passes, carpool,
9 priority parking of three or more, and
10 bike racks at a couple of gates.

11 And just so we're clear, this was for last
12 year, obviously, not this year.

13 The next item on the agenda, least tern
14 nesting sites. There are a few of you, I think, who
15 have been with me on this journey since 2008. The
16 least tern nesting sites, these were a special
17 condition of the coastal development permit that was
18 approved in 1984. This was for the installation of
19 the infield tunnel between, basically, the
20 fairgrounds proper and the infield. The requirement
21 was that we build 11.3 acres of habitat. What we
22 actually ended up with was 18.8. And we need to
23 provide maintenance and monitoring, which is needed
24 to be approved by the Coastal Commission, and it
25 would provide predator control and management, which

1 we do so by using United States Fish & Wildlife
2 Services, their Wildlife Services Division.

3 So a little background to continue with.
4 We entered into a three-way agreement. It was with
5 us, Southern California Edison, and San Dieguito
6 River Park Joint Powers Authority. So as part of the
7 construction of the wetlands restoration project east
8 of I-5 we made this agreement. We provided needed
9 access and an easement for the -- for Southern
10 California Edison, and the easement was for the JPA
11 trail alignment, in exchange for having the sites
12 constructed.

13 So we have been maintaining, monitoring
14 these sites since 2009, and to date we've spent just
15 a little over 1.7 million to do so.

16 Here's a little aerial picture for you to
17 see. The sites are designated with "NS." So there's
18 two on the west side of the freeway, two on the east
19 side of the freeway. And this little "NS-15" on the
20 south, near the 5, that's operated by California
21 Department of Fish & Wildlife Services.

22 So the exciting news. We had 15 nests this
23 year with activity. Eight of those nests were
24 successful, with a total of 11 fledglings. We've, to
25 date, only ever had two -- what they refer to as

1 hatchlings, and, unfortunately, they were depredated
2 shortly after hatching.

3 One of the cool things, if there is a cool
4 part to this pandemic, not that there is any, but we
5 had to cut some funding in order to save some costs,
6 and the U.S. Fish & Wildlife Service Carlsbad field
7 office was able to help supplement predator
8 management costs. They're both -- Fish & Wildlife
9 Services, the Carlsbad field office, had an exciting
10 agreement, and they just expanded upon that agreement
11 to include our sites. So I think, really, their
12 participation and their help helped ensure that we
13 get these results this year.

14 I've got a couple pictures here. Here is a
15 tern with a little chick you can see. I don't know
16 if you can see my cursor right under her beak. And
17 then we have a mother with a fledgling and then a
18 fledgling on its own. We also provide these roof
19 tiles as, basically, shelter for the terns.

20 My next item that I want to give an update
21 on is the water quality improvement project. We
22 continue to make great progress on this, and we will
23 be complete on time, which is November 2021.

24 We recently planted the wetland area. And
25 you can see on the picture here, which is kind of

1 cool-looking, there is a vertical float portion of
2 the wetlands and then there is the free-water surface
3 portion of the constructed wetlands. We have not
4 started flowing water through the system yet. The
5 plants need some time to establish, and they were
6 just recently planted. And here is a close-up view
7 of the wetland portion in the west lake.

8 The treatment facility is almost complete.
9 It's my understanding that all that's left are
10 electrical transformers, and the delay on that was a
11 COVID-19 casualty. So we haven't received those yet.

12 A few pictures on the inside. This is a --
13 They refer to this as three 150-gallons-per-minute
14 process trains. They can do a daily total maximum of
15 648,000 gallons per day. And then we have some pump
16 suction strainers for pump protection, and these are
17 the three pumps. These are drum screen filtration.
18 These will filter down to a size of 40 microns. And
19 just as an example, very fine sand is about
20 62 microns in size. So it gets down to a pretty
21 small removable. This is the ultraviolet
22 sterilization portion of the plant. This is for
23 disinfection. And this is the -- There are actually
24 two pumps in here, or this is -- There's two pumps
25 you can see, and there's two separate containers.

1 One of these can go straight to Stevens Creek,
2 provided we meet all of the discharge standards and
3 the institute levels, and then the other pump can
4 take this back through the entire system, or a
5 portion of the entire system. It can go back to the
6 east lake or it can go back just to the constructed
7 wetland in the west lake.

8 Finally, the last thing I want to discuss
9 is normally Krista -- Krista Mays and I, our
10 compliance officer, would be gearing up for our
11 California Coastal Cleanup Day. We would be
12 enlisting everybody's help and assistance. But it's
13 a little bit different this year. They still will be
14 having Coastal Cleanup Day on Saturday,
15 September 26th, but it's in a little bit different
16 format. It is a virtual format, and they're
17 promoting individual or family efforts near your work
18 or home. They would greatly appreciate your
19 registering at www.CleanUpDay.org. And they have a
20 live volunteer map that helps -- that gets updated as
21 you provide information about how much trash you
22 picked up, recyclables you picked up, non-native
23 vegetation removal -- and put in quotations, "Please
24 have a biologist supervise any non-native remove," we
25 don't want to pull out the good stuff -- and any odd

1 objects that you find. So, again, that is on
2 September -- September 26. So feel free to walk
3 around your neighborhood and pick up trash.

4 So that's all I've got. If you have any
5 questions, I'd be happy to answer them.

6 PRESIDENT VALDEZ: Director Schenk?

7 DIRECTOR SCHENK: Yes.

8 So, Dustin, thank you. My family and I
9 have been involved with Coastal Cleanup Day in the
10 past, and it was always very rewarding. Sorry that
11 it will have to be modified, but I join in
12 encouraging participation in the -- in our new
13 normal.

14 Just one observation. While I wasn't
15 around during 2008, I was before then and after. I
16 remember asking a question that maybe I was the only
17 one who didn't know the answer to this, and perhaps
18 there's some who still don't know it, but those
19 beautiful birds, there's a -- we call them the least
20 tern. And why don't you share with us why they have
21 born that particular name, which was the question
22 that I asked back about nine, ten years ago.

23 DUSTIN FULLER: Well, essentially, it's
24 because they are the smallest of all the different
25 types of terns.

1 DIRECTOR SCHENK: Right. So they're the
2 least large, I guess --

3 DUSTIN FULLER: Correct.

4 DIRECTOR SCHENK: -- is the answer, right?

5 DUSTIN FULLER: Correct. To use proper
6 English, they are the least large.

7 DIRECTOR SCHENK: It was so -- It should
8 have been so obvious to me back when I asked that
9 question, and it still remains, "Fred, that -- you
10 know, just, you know, think about it," but that's the
11 answer, right? They were just the least large of the
12 terns. And we're very fortunate to have them
13 residing on our property. So thanks for making sure
14 that that happens. I appreciate it.

15 DIRECTOR MOSIER: I just have a subscript
16 to Dustin's good report. The current iteration of
17 the water quality improvement plan for our area is
18 out for public comment. It's on the City Water
19 website. There is a public meeting on September 23rd
20 for comments, but the outcome of this plan will be to
21 upgrade the regulations for water quality, and this
22 looks like this project that we're just completing
23 will meet the new standards, but we need to follow
24 that process to make sure.

25 PRESIDENT VALDEZ: Good to know. That's

1 very helpful.

2 Carlene, did you have something to add?

3 CARLENE MOORE: Dustin, if it's possible to
4 share your screen again and the overall -- the image
5 overall of the wetlands, as well, so the east and
6 west lakes. If you could also just quickly walk us
7 through how that -- how everything ties to then the
8 water quality treatment plant, in terms of rain and
9 really the purpose, so for those who don't know in
10 our audience what this project will do, the end
11 result of this project is.

12 DUSTIN FULLER: Make sure I'm un-muted. Is
13 this the screen you were referring to, Carlene?

14 CARLENE MOORE: Can you guys let him screen
15 share again?

16 DUSTIN FULLER: Is it not up?

17 CARLENE MOORE: Not yet. We're getting
18 there.

19 DUSTIN FULLER: Oh, I'm sorry.

20 AUDIO/VISUAL TECHNICIAN: It should be
21 enabled for you. So let me try this.

22 CARLENE MOORE: It looks like it's coming
23 up now, yes.

24 DUSTIN FULLER: Okay.

25 CARLENE MOORE: So if you could, in

1 essence, talk about how the water will flow.

2 DUSTIN FULLER: So, unfortunately, we don't
3 have a picture that shows the stable area. But,
4 essentially, all the water from the stable area will
5 flow into pipes that are in the ground and will make
6 its way to the east lake. This will be the
7 holding -- the retention lake. This is the one that
8 has sufficient capacity to hold a 25-year, 24-hour
9 storm event, which is the requirement under the CAFO
10 regulations.

11 From the east lake it will get piped under
12 the track, to the west lake, where it will go through
13 the vertical wetland flow and then the free-water
14 flow of the constructed wetlands to remove various
15 particles and constituents. And I apologize; I don't
16 have the scientific terms. From there it gets
17 pumped, you can see, just across the track, to our
18 treatment facility, where it will go through the drum
19 filtration, the UV sterilization.

20 And when it gets to those two holding
21 basins that I referred to, we have monitoring
22 equipment that will let us know the levels of the
23 various constituents that we need to hit and whether
24 or not they meet the levels needed to discharge. I
25 think our ultimate goal is to retain on site and not

1 discharge, at all. We will -- We will discharge if
2 we know there are consecutive rain events that may
3 jeopardize our ability to hold water in the east
4 lake. So what we can do is either, one, discharge
5 into Stevens Creek or, two, bring it back and
6 circulate it through either just the wetland area and
7 determine it for however long we want to do that, or
8 we can have it go back to the east lake and start
9 that process all over again.

10 Does that address your wishes, Carlene?

11 CARLENE MOORE: Yes, thank you, just so
12 everybody has an understanding. I know this has
13 really been quite the investment and it's really a
14 huge and incredible environmental impact story of
15 ours, along with the least tern nesting sites that we
16 have done just to improve the environment in which we
17 all live. So thank you for that, Dustin.

18 DUSTIN FULLER: Thanks for the opportunity.

19 VICE PRESIDENT BARKETT: Dustin, it's Lisa
20 Barkett. I was hoping, could we get a copy of that?

21 DUSTIN FULLER: Of course. Yes.

22 VICE PRESIDENT BARKETT: Thank you.

23 DIRECTOR GELFAND: And just out of
24 curiosity, what will it take to operate that whole
25 system? I assume, you know, there's people with

1 expertise who are involved in knowing when to direct
2 the flow from which area to which area and to manage
3 that plant. Is that full-time, permanent staff?
4 What does it consist of, and what does it cost
5 annually to operate?

6 DUSTIN FULLER: I don't think we have that
7 exact information yet. So the O&M plan for the
8 wetlands has been prepared, and I've read through it,
9 and I understand what's needed to maintain that
10 wetland portion, but the O&M plan for the maintenance
11 facility has not yet been updated. I think, once we
12 get that, we can make a determination as to whether
13 or not maybe I have enough brainpower to do it or we
14 need to get somebody with a much higher IQ and
15 capabilities to do that, if that addresses your
16 question.

17 Carlene, I don't know if you have anything
18 else to add to that.

19 CARLENE MOORE: Most likely it will result
20 in a combination of permanent staff and then possible
21 consultants, as well, for the areas of expertise that
22 are necessary and not because of Dustin's brainpower.

23 DUSTIN FULLER: It's huge.

24 PRESIDENT VALDEZ: Any other questions or
25 comments?

1 And hearing none, anything further,
2 Directors Mosier and Gelfand, on Land Use report?

3 DIRECTOR MOSIER: No.

4 PRESIDENT VALDEZ: Okay. Hearing none,
5 we're gonna move on to item F, which is Community
6 Relations Committee. Director Mosier.

7 DIRECTOR MOSIER: Yes. The Community
8 Relations Committee met this morning with
9 representatives from Del Mar and Solana Beach. There
10 was a brief discussion about housing, and
11 Director Barkett gave an update on homeless housing.
12 I'll reiterate the information that's in your packet
13 today.

14 We also talked briefly about land use and
15 affordable housing, but that's an early-stage
16 project, and we'll report on that later. Del Mar
17 reported that they, the council, did not pass a
18 rezoning of their north commercial district. So
19 they're out of compliance with their state housing
20 element, and so they need to fix that to submit a
21 sixth housing element for 2021 and 2029. And so
22 that's something we should watch, because they're
23 gonna be in desperate need of affordable housing.

24 VICE PRESIDENT BARKETT: Is that voted on
25 today -- tonight, Don?

1 DIRECTOR MOSIER: The Housing Commission is
2 reviewing the sixth element of the plan, but they
3 can't approve what the council has already voted
4 down.

5 PRESIDENT VALDEZ: Any questions?

6 VICE PRESIDENT BARKETT: And if I might add
7 just a few things just really quickly. The Temporary
8 Housing Ad Hoc Committee has sunsetted as of today,
9 just so everyone knows. The affordable housing will
10 now go into the Land Use Committee, which is
11 co-chaired by Don Mosier and Michael Gelfand.

12 PRESIDENT VALDEZ: Anything else?

13 Okay. Then we'll go to item G, and that's
14 the Sustainability Committee. We do have one
15 speaker. I think that we will do the report first
16 and then have the speaker after. That seems to be
17 the public's preference. So Sustainability
18 Committee. Director Mosier.

19 DIRECTOR MOSIER: Yes.

20 There's a report in your package, and I'm
21 going to let Carlene give that report. It details a
22 proposal from the California Construction Authority
23 as a timetable to move forward on a request for
24 proposal for a solar system and battery storage.

25 I just wanted to share that we're in the

1 very early stage of this plan, and that any -- the
2 positioning of any solar panels or battery storage
3 would be determined by the winning bidder for that
4 proposal. And those locations are not yet fixed,
5 but, if they were to be on existing buildings, those
6 panels can easily be moved to new buildings or
7 different sites should the fair -- the 22nd DAA, in
8 the future, have new construction projects that would
9 require moving these panels around. So any concerns
10 about solar project battery storage interfering with
11 other development plans, I think, is not a serious
12 issue at this point.

13 Carlene, do you want to expand on the
14 report that's in the packet?

15 CARLENE MOORE: Sure. Thank you.

16 So as we've been discussing, and this is
17 something that this committee has really been looking
18 at for, I think, about a year now, and staff most
19 recently has been working to develop and put together
20 the scope of work as to what this looks like,
21 identifying, with the committee, potential areas
22 that -- for consideration, so not -- you know, to
23 Director Mosier's point, not specific, you know,
24 buildings and/or locations, but these are areas that
25 we're open to having solar panel and/or battery

1 storage installation done. First are some areas that
2 could not for -- due to various uses of the
3 fairgrounds.

4 And so -- But most recently what we have
5 done is engaged California Construction Authority,
6 which is the joint powers authority in Sacramento
7 that oversees many of our construction projects, not
8 only here on our fairgrounds but for the entire
9 industry, and along with the help of the Department
10 of General Services, who has provided a number of
11 documents to both of us, CCA, as well as the 22nd,
12 being able to develop that RFP and put that out.

13 So we'll be working to finalize that RFP,
14 staff will, this month, with CCA. And as you can see
15 by the timeline, that we expect to have that released
16 by the end of this month, and then it's laid out in
17 terms of the steps that will be necessary, with the
18 final selection and entering into a contract with the
19 winning bidder before the end of the year. This will
20 then allow time for -- because what the winning
21 bidder is going to need is time to secure then the
22 financing around it. A lot of that financing, as is
23 typical with, you know, many development projects and
24 environmental projects, is also based on tax credits
25 and things like that, that they would earn.

1 And the goal for this is that it's a system
2 of such size and magnitude that it supports not only
3 our year-round operation of electrical needs but also
4 that peak demand that we have, especially during the
5 summer months of the fair and horse racing, those
6 peak time periods, hence the battery storage piece.
7 With that, though, there would be -- should be a lot
8 of electricity left over throughout the year, that
9 then the winning developer of that would have that
10 opportunity to sell back to -- and ideally, with the
11 Community Choice Alliances, also CCAs, but in an
12 effort to sell back to them for more local purchase
13 of power, but that would be done through that winning
14 bidder, as well.

15 And so does anybody have any questions on
16 that process?

17 DIRECTOR MOSIER: So there is a small cost
18 for the CCA's preparation. My understanding is --
19 Carlene, is that's under your authority for that
20 small amount of money, but does the board need to
21 authorize that expenditure?

22 CARLENE MOORE: No. That's within my
23 limits, and so we have already entered into what's
24 called an individual project agreement with CCA for
25 this project.

1 DIRECTOR MOSIER: Great. Thank you.

2 So it's been almost two years I've been
3 working on this. So I'm really happy to see some
4 concrete progress. And when this is finished, this
5 will be a substantial source of income for the
6 22nd DAA, roughly half a million dollars a year, at
7 least costing half a million dollars a year in energy
8 savings. So that is important.

9 DONNA O'LEARY: Very, very good.

10 Director Mead.

11 DIRECTOR MEAD: I just want to thank you
12 for your leadership on this, Director Mosier, and to
13 the staff for continuing to pursue this. Not only
14 are there significant cost savings and opportunity to
15 generate revenue, but obviously this is very good for
16 the environment. So thank you all.

17 PRESIDENT VALDEZ: Any other questions or
18 comments?

19 And anything further, Director Mosier?

20 DIRECTOR MOSIER: That's it. Thank you.

21 PRESIDENT VALDEZ: Okay. And we have one
22 member of the public signed up for comment, and that
23 is Martha Sullivan.

24 MARTHA SULLIVAN: Hello. This is Martha
25 Sullivan again.

1 I worked for the California Public
2 Utilities Commission for 20 years, and I'm -- like
3 Director Mosier, I'm very pleased to see this
4 project, you know, achieving some mass and moving
5 forward.

6 This is what we call distributed
7 generation. It's been the future of electricity, you
8 know, for 30 years or more. It's something that our
9 electricity grid needs to move increasingly towards,
10 so we're not dependent on, you know, more centralized
11 power plants and, you know, transmission lines that
12 can be knocked out. And as we saw during the recent
13 heatwave -- I know someone who has rooftop solar and
14 a battery. Those of us who had that really kept the
15 grid going during those peak times, twice this last
16 month or so.

17 So I commend the district for moving
18 forward. I encourage you to move forward. This is
19 the kind of constructive efforts and work that this
20 fairgrounds can do, that's beneficial to everybody.

21 Thank you.

22 PRESIDENT VALDEZ: Thank you.

23 On to item 5(H), the Surfside Race Place --
24 SSRP Ad Hoc Committee. Director Barkett.

25 VICE PRESIDENT BARKETT: Yes.

1 I believe, Carlene, are you going to go
2 ahead and speak to this?

3 CARLENE MOORE: Sure. Unfortunately, we
4 don't have visuals for this one this month. There
5 was an error with the link to the photos.

6 And so -- But one thing I wanted to speak
7 to, because we've had some people just inquire why it
8 is that we're proceeding with this project,
9 especially given our financial challenges. And so I
10 thought it was important to note for everyone that
11 this project is funded through a loan through the
12 Infrastructure Bank of California. And so, but
13 more -- and those funds can't be used for anything
14 else, besides this project. But more importantly
15 than that is, with those dedicated funds, it would
16 actually cost us more money to put this project on
17 hold and not proceed with it.

18 Our lease payments or our payments on that,
19 that loan, are annual. So next payment comes up next
20 September or August. And so hopefully, with changes
21 in our environment and changes around the pandemic
22 going forward into 2021, we'll actually be in a
23 position to open that venue when the time arises, but
24 will have been able to complete the construction
25 project, you know, close to the budgeted amount, as

1 compared to incurring those additional costs for
2 delaying the project until we're in a different
3 financial position.

4 So is there any question specifically
5 around that?

6 PRESIDENT VALDEZ: Okay. Hearing none, I
7 think we can then move on to item I, Finance
8 Committee. And I think, Carlene, you were going to
9 give the board an update on the efforts regarding
10 finance.

11 CARLENE MOORE: Not a lot has necessarily
12 changed in terms of our position in the month of --
13 since our last board meeting, other than I do want to
14 share with the board that we have received and -- we
15 received confirmation and then we've actually
16 received the funds from the California Department of
17 Food and Agriculture, the portion of the
18 \$40.3 million that the governor set aside in the May
19 revise of the budget that went into effect on July 1.

20 And what we are very fortunate is --
21 Again, these funds are tied to the layoff process.
22 In order to be eligible, a district ag association
23 has to go through the layoff process in reducing
24 staff, and then these funds help to support during
25 that process, which takes -- it's about a six-month

1 period in total, from the time that it's submitted to
2 Cal H.R. for approval and then the four-month
3 notification to our employees. That notification was
4 done on June 18th and will go into effect on
5 October 15th. But in the meantime, the funding that
6 we're receiving from CDFA helps to support the
7 payroll of those employees that are impacted by the
8 layoff process, including their benefits, as well
9 as -- as well as employment. And so we have received
10 that, and CDFA actually went back and funded us for
11 the May and June payrolls, as well, because that's
12 really where our -- when our process began. And that
13 will run through -- will run through October. And so
14 we're current at this time, and to date we've
15 received just over \$4 million from that funding
16 source.

17 And other than that, we just continue to
18 reduce expenses, identify things, whether it can be
19 completely reduced or deferred to another time
20 period, working with our vendors and things like that
21 as we -- and are managing our cash flows in such a
22 way that, you know, making payments, making payroll,
23 and then how we can flow that throughout the year.
24 What's really great is we do have some revenue
25 sources. I know we have the Food & Beverage report

1 and others. It's markedly different for us.
2 Compared to talking in terms of millions, we're now
3 talking in terms of hundreds of thousands, but those
4 really do add up. And so I just encourage everybody
5 who is a supporter of the fairgrounds and the fair to
6 buy tickets now for Concerts in Your Car. It's a
7 really great way to support us and have that be
8 successful and since car counts are limited. But
9 we'll continue to work on that, and we'll have more
10 to report back. As I alluded to earlier, I'll be
11 meeting with CDFA leadership later this week. So
12 more to report back on next month, I'm sure.

13 PRESIDENT VALDEZ: Any questions or --
14 Director Sleiman, is there anything that you wanted
15 to add from the committee?

16 DIRECTOR SLEIMAN: No, I don't have
17 anything to add.

18 PRESIDENT VALDEZ: Any questions?

19 Okay. Just to thank you for, you know,
20 ongoing -- This is something that we meet on very
21 regularly with staff, and it has been a collaborative
22 effort between all sorts, the senior staff and with
23 Pierre and myself and the whole board. So it has
24 been extremely challenging. However, progress has
25 been made and will continue to be made. So I thank

1 everybody for all of these efforts.

2 I do have a member from the public signed
3 up for this item. Again it's Martha Sullivan.

4 MARTHA SULLIVAN: Hello. This is Martha
5 Sullivan again.

6 I -- Actually, earlier there was some
7 discussion about, you know, the institutional memory
8 of the board, and I just wanted to make sure that the
9 newer board members and also people, you know, the
10 public who listens in, you know, is aware that, as
11 President Valdez referred to, the issue of the
12 fairgrounds' budget and horse racing dipping into it,
13 you know, has been true pre COVID.

14 And I refer to a KPBS report from 2017 that
15 reported that, you know, for at least the last two
16 years the payments received from the Thoroughbred
17 Club weren't sufficient to cover the bond payments.
18 So the fairgrounds had to supplement those monies in
19 order to make the bond payment. So, you know, horse
20 racing has been subsidized by this state body for at
21 least several years now. And I also -- The water
22 treatment facility, I mean, that's pretty much
23 required because of horse racing. So at least the
24 scope of it would not be required but for horse
25 racing. So I think that the expenses associated with

1 that project need to be laid at the -- at the Del Mar
2 Thoroughbred Club's door, as well.

3 I said this before, and I know I sound like
4 a broken record, but I'm gonna keep saying it. The
5 longer that this district hitches its wagon to the
6 horse racing business, which has been declining for
7 30 years and is swirling the drain, the longer --

8 DONNA O'LEARY: Your time is up,
9 Ms. Sullivan.

10 PRESIDENT VALDEZ: Thank you very much.

11 I do want to speak to something that
12 Ms. Sullivan had mentioned and just to reiterate, for
13 the record, there had been discussions in the media
14 regarding financial challenges facing the 22nd DAA
15 that predated COVID. And to that statement I say
16 that is true, and this board has been very, very
17 clear about that. And, in fact, we had very lengthy
18 discussions on our budget that was approved at the
19 December 2019 meeting, where we talked about
20 challenges facing the 22nd DAA and the bond issue and
21 the coverage test. We had ongoing discussions as a
22 board about this topic. So it surprises me that it
23 might surprise the media or the public that there
24 were challenges facing the 22nd DAA with its -- with
25 its budget and finance, but we were transparent about

1 it. We were talking about it. We were addressing
2 how to address it. We were making good progress
3 regarding it.

4 And I also want to state, for the record,
5 that those budgets were approved by every single
6 member of this board that existed at the time those
7 votes were taken. And some of those board members
8 are no longer on our board, but I do want it to be
9 very clear that all of those budgets, from my entire
10 time being on this board, and it's over six years,
11 have always been unanimously voted in support of by
12 this board.

13 So I just wanted to make it very, very
14 clear, transparency is really important to me, and
15 the suggestion that perhaps we weren't being is -- is
16 really not accurate. We have always been transparent
17 and we have always talked about it openly, and we
18 will continue to do so.

19 If there is nothing else on Finance
20 Committee, we can move on to Legal Committee, which
21 has nothing to report.

22 So we're going on to K, for Temporary
23 Housing Ad Hoc Committee. Director Mead.

24 DIRECTOR MEAD: Thank you,
25 President Valdez.

1 Director Barkett and I were asked to serve
2 on this committee by you, and we have been honored to
3 both answer the call of Governor Newsom to consider
4 the fairgrounds to address San Diego's homeless
5 crisis and to facilitate the learning that has taken
6 place among fairgrounds staff and the board during
7 this time. In addition, it gave us the opportunity
8 to accept comments from the public regarding a
9 temporary homeless shelter.

10 We -- As described in this month's memo by
11 Carlene -- by Carlene Moore, this ad hoc committee
12 supports the recommendation to consider more
13 permanent affordable housing solutions. In addition,
14 as Director Barkett pointed out earlier, we further
15 recommended to you, President Valdez, that you sunset
16 the ad hoc committee and assign the responsibility
17 for additional study and consideration of longer-term
18 housing and affordable housing and remand that to
19 another committee for strategic review.

20 So we support the memo that was written by
21 our new interim CEO and, again, are thankful to have
22 had the opportunity to serve.

23 PRESIDENT VALDEZ: Anything to add, from
24 Carlene or Director Barkett?

25 VICE PRESIDENT BARKETT: No, thank you.

1 CARLENE MOORE: No.

2 PRESIDENT VALDEZ: I want to thank both
3 Directors Mead and Barkett for serving on the ad hoc
4 committee at my request and also for Carlene and her
5 staff for being so proactive and helpful through the
6 process. I really do believe that the process was a
7 good one. I laid it out last month, and I won't do
8 that again, but I do really think that it was very
9 well taken, and I really appreciate the directors'
10 leadership and staff's assistance with regard to
11 this.

12 And as stated by Director Mead, since we
13 are not going to embark on the project, the ad hoc
14 committee will be disbanded at this time. We will
15 talk about -- As Director Mead had stated, issues of
16 longer-term housing will be part of a larger
17 strategic discussion, among a lot of other
18 possibilities for the fairgrounds.

19 So unless there's any questions, then we
20 will -- I'm sorry. We have public comment on this
21 topic. Thank you, Carlene.

22 We have first up Tim Haidinger.

23 CARLENE MOORE: Tim, you're muted.

24 TIM HAIDINGER: Can you hear me now?

25 PRESIDENT VALDEZ: Yes.

1 TIM HAIDINGER: So I want to express my
2 thanks. This is the fourth meeting where I've made
3 comments to you, and I think you did a very nice job
4 of responding to the community -- well, I'll call it
5 outreach, the community sensitivity on this subject,
6 and I want to thank you for that.

7 At the last meeting I asked that you
8 disband the committee, and you've done that. And I
9 know you didn't do it because I requested it, but you
10 did it because it was the right thing to do.

11 I particularly want to thank
12 Director Barkett, who has been very helpful to me in
13 understanding what the board is doing and very
14 objective in her approach to this, and I admire her
15 activities in this regard. So thank you very much.

16 I will be sending -- mailing out to my
17 rather extensive mailing list saying that we can
18 relax a little bit and hopefully enjoy the many
19 wonderful activities at the fairgrounds.

20 PRESIDENT VALDEZ: Thank you.

21 On to Daniel Quirk.

22 CARLENE MOORE: You're muted.

23 AUDIO/VISUAL TECHNICIAN: Daniel, if you're
24 on your phone, star six or hit the little microphone
25 on the corner of your screen.

1 We can leave him in there, and you can move
2 on.

3 PRESIDENT VALDEZ: Okay. On to Tim Davis.

4 HENRY RIVERA: I do not have a Tim Davis
5 any longer.

6 PRESIDENT VALDEZ: Okay. How about a Barb
7 Davis?

8 HENRY RIVERA: No Barb Davis, either.

9 PRESIDENT VALDEZ: How about Sara Davis?

10 HENRY RIVERA: No Sara Davis.

11 PRESIDENT VALDEZ: And Martha Sullivan.

12 HENRY RIVERA: Yes for Martha Sullivan.

13 MARTHA SULLIVAN: Hi. I just wanted to
14 share that Sara Davis, actually, she had registered
15 to speak on 5(B), was called for Consent Calendar
16 instead, wasn't called for 5(B), and couldn't figure
17 out a way to get anybody's attention, and she -- she
18 couldn't stick around. So I just wanted to share
19 that.

20 I guess I want to say again I applaud the
21 district for considering, you know, this concept and
22 working through it. It was very disheartening to
23 hear the horrendous comments from the neighboring
24 communities.

25 But I also would like to say, the reference

1 to the resolution this district passed in 2013, to
2 work with the City of Del Mar towards achieving that
3 city's affordable housing goals, it's been seven
4 years, folks. I hope it's not gonna take another
5 seven years. This is -- I mean this is another
6 very, very important goal for this state and for this
7 county. And so I'm glad the district is finally
8 getting on board here, as with the solar energy
9 project, but let's put some jets on it and stop
10 focusing on the animal exploitation and start
11 focusing on the positive and constructive things.

12 PRESIDENT VALDEZ: Thank you.

13 Any word on Daniel Quirk?

14 HENRY RIVERA: Daniel, star six to un-mute.

15 PRESIDENT VALDEZ: No. Okay. No Daniel
16 Quirk. So that ends public comment on that agenda
17 item.

18 We're going to go on to Public Comment.
19 First up is Ellen Ericksen.

20 ELLEN ERICKSEN: Good afternoon, again. I
21 want to say a few things. Thank you for letting us
22 comment at this meeting today. I know it's very hard
23 for you guys to hear us and our comments.

24 So in conclusion to this meeting, once
25 again we must continue to educate you all about the

1 cruelty of horse racing and other cruel events that
2 go on at the fairgrounds. It is obvious that the
3 sport and the fairgrounds cannot sustain the burden
4 financially of keeping the racetrack open any longer.
5 Horse racing is a failing business here and all over
6 the country. It is a business that cannot sustain
7 much longer. We don't want to see the fairgrounds
8 fail. We do want to see concerts and other events
9 that don't include animals and cruelty.

10 Also, I'm gonna jump back to the
11 noncompliance at the racetrack this summer. I was
12 out there a lot, at different times, and I have
13 documentation with video and pictures that protocols
14 were not followed at the racetrack, and I will be
15 more than happy to share these photos with you. The
16 health department of San Diego has these photos
17 already, and that's probably why they made so many
18 inspections out at the racetrack this summer.

19 So what is the plan? The racetrack has
20 plans to open October 31st for the fall meet.
21 Hopefully the California Horse Racing Board will not
22 allow this to happen, but we know that the board
23 clearly doesn't care about the welfare of the horses
24 or even the backstretch workers that now risk their
25 lives working in horrific conditions at this

1 racetrack and Santa Anita. And let's not forget
2 about the horses that were injured daily at this
3 racetrack all summer and the five horses that did die
4 this summer. It's time for this board to take a
5 stand and say "No more."

6 DONNA O'LEARY: Your time is up, Ellen.

7 PRESIDENT VALDEZ: Thank you very much.

8 Heather Wilson.

9 HENRY RIVERA: Star six, Heather.

10 HEATHER WILSON: Okay. Sorry about that.

11 So more about the horses. There are
12 several 2020 horses from the summer meet at Del Mar
13 that did not make the fatality list, but how do we
14 know that some of them are not already dead and how
15 can we trust anything that the industry says?

16 There's Veteran, a 3-year-old colt,
17 August 7th did not finish. No Name Fred, 4-year-old
18 colt, August 9th pulled up, indicating --
19 (indecipherable word) -- bleeding, and did not
20 finish. And the horses that are bleeding, that means
21 that blood vessels have ruptured in their lungs and
22 blood comes out of their noses. Watch Cairo, a
23 4-year-old gelding, August 16th did not finish. He
24 is now in New Mexico. Sharp Speaker, this one is
25 really sad, a 3-year-old gelding raced six times,

1 half of them a DNF, meaning did not finish. The last
2 two DNFs were at Del Mar, August 21st and
3 September 6th. This horse has always been amazing,
4 meaning never he's -- he's never won a race. Oil Can
5 Knight, a 4-year-old gelding, August 23rd walked off
6 bleeding. He has now resurfaced at Santa Anita, and
7 now he can breathe smoke and pollution. Great Power,
8 a 3-year-old colt, August 31st clips heels,
9 collapses, gets trampled, did not finish. This
10 entire video replay was deleted. So let's talk about
11 transparency. Put that video back up. Garth, a
12 3-year-old colt, September 5th did not finish. My
13 Girl Red, a 2-year-old filly, September 6th pulls up,
14 did not finish. Rick's Dream, this one is
15 concerning, a 6-year-old gelding, September 7th pulls
16 up, injured, and vanned off. So he left the track by
17 ambulance. Where are these horses now?

18 In your mission statement it says you want
19 to promote a public assembly facility that is world
20 class. Horse racing, when you peel away the
21 pseudo-glamorous exterior, is anything but classy.
22 It is an industry ripe with greed, corruption, and
23 violence. It has no place in --

24 DONNA O'LEARY: Your time is up,
25 Ms. Wilson.

1 PRESIDENT VALDEZ: Thank you.

2 I want to state, for everybody, we had a
3 discussion about public comment last month, and
4 Mr. Caplan had set forth for us and explained, under
5 Bagley-Keene, the intent of public comment. And
6 public comment, which is item 6, is intended to have
7 discussion from the public on items that are not set
8 forth in the agenda. If an item is set forth in the
9 agenda and you have signed up for that agenda item,
10 you can speak on that agenda item, but public comment
11 is not intended to reiterate what has already been
12 stated on other agenda items.

13 Mr. Caplan, I have a question. If a member
14 of the public is signed up for public comment and is
15 only reiterating items that have already been covered
16 by other agenda items, may we cut them off?

17 DEPUTY STATE ATTY. GEN. CAPLAN: Chairman
18 Valdez, I think, if a member of the public has spoken
19 to a specific agenda item, I'm presuming, in this
20 instance, either the committee report or related to
21 the Del Mar Thoroughbred Club and horse racing
22 generally on the fairgrounds, I think, when a member
23 of the public speaks for two or three minutes on that
24 subject and then speaks on the same subject for an
25 additional two or three minutes, I don't know that

1 that would be appropriate. Certainly a member of the
2 public could speak about tangentially related matters
3 to horse racing, that maybe aren't directly related
4 to the committee report, but I think the reminder
5 would be, you know, for any member of the public
6 that's speaking on agenda items and also speaking
7 under the general public comment portion after the
8 agenda, to try and avoid duplication, just to avoid
9 [sic] everyone equal opportunity to speak on issues
10 that are important to the board and to the public.

11 DIRECTOR SCHENK: So what is the
12 prerogative of the chair when someone is in violation
13 of those opportunities to speak on a particular
14 subject and then chooses to repeat what they have
15 spoken about on unrelated agenda items? What is the
16 prerogative of the chair?

17 DEPUTY STATE ATTY. GEN. CAPLAN: I think
18 the chair certainly could discontinue that member's
19 public comment if that member has already spoken on
20 that very topic earlier in the meeting. There
21 certainly is going to be a disagreement, I'm sure,
22 between the board chair and the member of the public
23 whether it's appropriate, but that would be the
24 prerogative of the board chair, which, again, in this
25 instance, Chair Valdez is running the meeting and is

1 trying to keep an orderly meeting, and so that option
2 would be available to the board chair.

3 PRESIDENT VALDEZ: Thank you.

4 I also am trying to run an efficient
5 meeting, and we all are trying to get through the
6 agenda and through closed session in an efficient
7 manner. So I am going to ask those folks who have
8 signed up for public comment to reassess whether they
9 really are needing to speak again on public comment
10 and, if so, that their comments be on something other
11 than an item already set forth in the agenda. And if
12 they cannot comply with that request, then I will
13 have to cut them off.

14 So next up is Doug O'Neil.

15 HENRY RIVERA: Doug O'Neil is no longer on
16 the queue.

17 PRESIDENT VALDEZ: Thank you very much.

18 Martha Sullivan.

19 MARTHA SULLIVAN: I'd like to speak to
20 Bagley-Keene, about which our State Attorney General
21 has specifically said it is not about efficiency.
22 It's about including the public at the table in the
23 decision-making process and providing a voice. I'd
24 like to point out that the board just spent more time
25 talking about how to prevent the public from

1 participating than that member of the public spent
2 making the comment. So if you want to talk about
3 efficiency, talk about your own time management. You
4 spend an inordinate amount of time. And your penny
5 pinching about the amount of time given to the
6 public, you already cut us down to two minutes.
7 Think about it.

8 I also would like to say, when it comes to
9 COVID positive results for this district, for things
10 that have happened at this district, on the grounds
11 of this district, if you're so proud of it, publish
12 the results.

13 PRESIDENT VALDEZ: Maria Severson.

14 HENRY RIVERA: Star six, Maria, or click
15 your microphone button.

16 MARIA SEVERSON: Hi. Can you hear me okay?

17 PRESIDENT VALDEZ: Yes. Here we go.

18 Actually, you have two --

19 MARIA SEVERSON: Hello.

20 PRESIDENT VALDEZ: Try again. Can you say
21 "Hello" again?

22 MARIA SEVERSON: Yes. I'm sorry. Can you
23 hear me?

24 PRESIDENT VALDEZ: Now we can, yes.

25 MARIA SEVERSON: Okay. Great, as every

1 single Zoom meeting has ever started that I've been
2 in, but thank you.

3 My name is Maria Severson, and I'm here to
4 speak to you today on behalf of Mr. Steven Boney, a
5 long-time San Diegan, entrepreneur, an operator of
6 markets renowned for its legal produce and meats.
7 The district and fairgrounds are facing financial
8 challenges, as discussed earlier, not only due to
9 COVID-19 but because it's financially challenged with
10 debt service, the future of horse racing is at issue,
11 and there is a reliance on annual fair revenues to
12 fund all projects.

13 The district just -- or the board just
14 recently sought ideas and innovations to get away
15 from the status quo and to seek open-minded
16 possibilities of how to use the fairgrounds.
17 Included was developing a plan to increase the
18 revenue at the horsepark. You sought community input
19 as to what was missing to better serve the needs, and
20 one concept came up over and over again, and that was
21 a farmers' market.

22 We would like to bring to you a proposal to
23 use the mostly idle portions of the horsepark as a
24 unique farm-to-table-inspired business model that
25 meets the demands of the community. It would provide

1 revenues through a long-term lease to operate a
2 marketplace. The marketplace would be open daily and
3 consist of both a farmers' market, where local
4 vendors offer fresh produce and other fresh goods
5 through kiosks, and an enclosed market with a
6 selection of curated goods, which would be locally
7 sourced when possible.

8 This farm-to-table concept would use
9 semi-enclosed shipping containers for vendors to sell
10 retail produce, specialty items, plants, and prepared
11 foods like coffees, teas, smoothies, juices, and
12 in-plain-view-preparation foods like tortillas.
13 There could be growing boxes of beds of flowers to
14 complete the esthetic of spontaneity in agriculture.
15 There could be greenhouses for a hydroponic or
16 aquaponics growing that expands the variety of
17 produce and enhances the individual experience.

18 DONNA O'LEARY: Ms. Severson, your time is
19 up.

20 PRESIDENT VALDEZ: Thank you, Ms. Severson.
21 Can I ask you to send an email to Carlene Moore at
22 the fairgrounds with the proposal and what you are
23 proposing to lay out, and then staff has a better
24 opportunity to look into that.

25 MARIA SEVERSON: Wonderful. Thank you.

1 And think of this as the trailer to the movie. I
2 look forward to speaking with you.

3 PRESIDENT VALDEZ: Thank you very much.

4 MARIA SEVERSON: Thank you.

5 PRESIDENT VALDEZ: Jane Cartmill.

6 HENRY RIVERA: Star six, Jane.

7 JANE CARTMILL: Hi. I have some comments
8 regarding horse racing, but I guess you're not gonna
9 hear those. So I wanted to comment on something else
10 that I heard today that was a little concerning to
11 me. I was sorry to hear that your environmental
12 committee is involved with Wildlife Services, an
13 agency notorious for inaccurate data and falsified
14 reporting and a well-known penchant for killing
15 wildlife indiscriminately.

16 The *Voice of San Diego* magazine did a
17 thorough investigation of Wildlife Services a couple
18 of years ago. And if you're not familiar with it, I
19 highly recommend that you take a look. This is an
20 agency not to be trusted in the data that they
21 provide to you. I hope you can hold their feet to
22 the fire for meaningful and reliable information,
23 because I know you're trying to do good things in
24 that committee. You just need to know a lot about
25 Wildlife Services. They are not who they appear to

1 be.

2 And I also wanted to say I object
3 strenuously to caller Jim Coleman's characterization
4 of speakers who are concerned about COVID
5 transmission at the track as anti-immigrant. I was
6 appalled to hear him say that. That is an ugly
7 statement with no basis, and it's designed simply to
8 disparage people with a legitimate concern.

9 Thank you.

10 PRESIDENT VALDEZ: Thank you.

11 Toni Falcone or Falcone.

12 HENRY RIVERA: I no longer have Toni on the
13 queue.

14 PRESIDENT VALDEZ: And last up, Oscar
15 de la Torre.

16 HENRY RIVERA: He is no longer on the
17 queue.

18 PRESIDENT VALDEZ: Okay. That ends public
19 comment, and with that we are now going to break and
20 go into closed executive session. So folks need to
21 mute themselves from Zoom or exit and then call in
22 separately to the number provided, and we can start
23 public comment [sic]. Why don't we start in five
24 minutes.

25 ///

1 (Closed Executive Session:

2 4:19 p.m to 5:47 p.m.)

3 PRESIDENT VALDEZ: Welcome back, everybody.

4 We're gonna reconvene to open session.

5 The board conferred with and received

6 advice from counsel on the items listed on the

7 closed-session portion of the agenda.

8 On to item 9, Director's Request and

9 Closing Comments. Anybody?

10 Hearing none, item 10, For Your

11 Information, Correspondence. Any questions or

12 comments on that?

13 Hearing none, we're going on to number 11,

14 Adjournment. Do I have a motion to adjourn?

15 DIRECTOR GELFAND: (Indicating.)

16 PRESIDENT VALDEZ: And that is Gelfand.

17 Thank you very much.

18 All right. Thanks again everybody for

19 your --

20 DIRECTOR GELFAND: So moved.

21 DIRECTOR SCHENK: Second.

22 PRESIDENT VALDEZ: -- time and attention.

23 I'll give Fred the second there. And thank

24 you for time and attention and thank you,

25 Director Schenk, for sharing your vacation with us.

1 We appreciate it and we will --

2 DONNA O'LEARY: Happy birthday to all the
3 September birthdays.

4 PRESIDENT VALDEZ: Donna says happy
5 birthday to all those September birthdays.

6 DIRECTOR SCHENK: Thank you very much.

7 PRESIDENT VALDEZ: All right. And we are
8 adjourned.

9 Thank you, everybody. We will see you next
10 time.

11 (Meeting adjourned at 5:49 p.m.)

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