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BOARD OF DIRECTORS MEETING
22ND DISTRICT AGRICULTURAL ASSOCIATION
MISSION TOWER, DEL MAR FAIRGROUNDS
2260 JIMMY DURANTE BOULEVARD
DEL MAR, CALIFORNIA

TUESDAY, DECEMBER 8, 2020

1:30 P.M.

REPORTED BY: Kathryn L. Edwards, CSR No. 7288
(Remotely via Zoom)

1 IN ATTENDANCE

2 OFFICERS:

3 Richard Valdez, President

4 Lisa Barkett, Vice President (via Zoom)

5 Carlene Moore, Interim CEO/General Manager

6 DIRECTORS PRESENT:

7 Michael Gelfand (via Zoom)

8 Kathlyn Mead (via Zoom)

9 Donald Mosier (via Zoom)

10 Sam Nejabat (via Zoom)

11 G. Joyce Rowland (via Zoom)

12 Frederick Schenk (via Zoom)

13 Pierre Sleiman (via Zoom)

14 OFFICERS ABSENT:

15

16 DIRECTORS ABSENT:

17

18 ALSO PRESENT:

19 Donna O'Leary, Executive Assistant

20 Josh Caplan, Deputy Attorney General (via Zoom)

21 Katie Mueller, Business Services Officer

22 Melinda Carmichael, Business Development Officer

23

24

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1 DEL MAR, CALIFORNIA, TUESDAY, DECEMBER 8, 2020

2 1:30 P.M.

3 ---o0o---

4 PRESIDENT VALDEZ: Hello, everybody.

5 Welcome to the December 2020 meeting of the Board of
6 Directors of the 22nd DAA. Happy holidays to
7 everyone.

8 We're gonna have Carlene Moore call roll.

9 GEN. MGR. MOORE: All right.

10 President Valdez.

11 PRESIDENT VALDEZ: Here.

12 GEN. MGR. MOORE: Vice President Barkett.

13 VICE PRESIDENT BARKETT: Here.

14 GEN. MGR. MOORE: Director Mosier.

15 DIRECTOR MOSIER: Here.

16 GEN. MGR. MOORE: Director Schenk.

17 DIRECTOR SCHENK: Here.

18 GEN. MGR. MOORE: Director Rowland.

19 DIRECTOR ROWLAND: Here.

20 GEN. MGR. MOORE: Director Mead.

21 DIRECTOR MEAD: Here.

22 GEN. MGR. MOORE: Director Gelfand.

23 DIRECTOR GELFAND: Here.

24 GEN. MGR. MOORE: Director Sleiman.

25 DIRECTOR SLEIMAN: Here.

1 GEN. MGR. MOORE: And Director Nejabat?

2 DIRECTOR NEJABAT: Here.

3 PRESIDENT VALDEZ: Great. Thank you,
4 Carlene.

5 As you all know, we are immediately going to
6 go into closed session today. For the public, we
7 estimate that we will start our public portion of our
8 meeting at 3:00 o'clock. So we will then take care of
9 all the open session items on the agenda at that time.

10 So, Directors, what you're going to do is
11 you're going to drop your Zoom and you are going to
12 immediately call in to the number first. And then
13 when we're done with that, we will give you
14 instructions for the next part of the closed session
15 of the meeting. We will hear from you in one minute.

16 (Closed session: 1:35 P.M. to 3:06 P.M.)

17 PRESIDENT VALDEZ: Thank you, everybody, and
18 thank you to the public for your patience. And we are
19 now going to reconvene to the open session of our
20 meeting.

21 The Board conferred with and received advice
22 from counsel on the items listed on the closed session
23 portion of the agenda. That's all we have to report
24 out for the closed session portion.

25 On to the consent calendar. Do I have a

1 motion to approve?

2 DIRECTOR GELFAND: So moved.

3 PRESIDENT VALDEZ: That's Gelfand.

4 A second?

5 DIRECTOR MEAD: Mead; second.

6 PRESIDENT VALDEZ: Mead second.

7 I just have one item regarding the minutes
8 for November 10th, 2020. I want to add under the
9 Events section, and specifically we were talking about
10 the Crossroads of the West Gun Show. So that last
11 sentence reads "There was discussion about the
12 Crossroads of the West Gun Show scheduled for
13 December 12th through 13th, 2020, under the Settlement
14 Agreement." And I would like to add, to that, "under
15 the Settlement Agreement and COVID-19 restrictions,"
16 because we -- our discussion involved both our
17 obligations arising out of the Settlement Agreement
18 and also the restrictions that would be imposed by
19 COVID-19 with respect to having such an item or event
20 at our facility.

21 So with that, do you want to call the vote?

22 DONNA O'LEARY: President Valdez.

23 PRESIDENT VALDEZ: Aye.

24 DONNA O'LEARY: Vice President Barkett.

25 GEN. MGR. MOORE: I think she had something

1 she had to do.

2 PRESIDENT VALDEZ: Oh, she had to actually
3 leave for -- so she's no longer in attendance.

4 DONNA O'LEARY: Okay.

5 Director Gelfand.

6 DIRECTOR GELFAND: Aye.

7 DONNA O'LEARY: Director Mead.

8 DIRECTOR MEAD: Aye.

9 DONNA O'LEARY: Director Mosier.

10 Director Mosier, taking a vote.

11 DIRECTOR MOSIER: Aye. Sorry.

12 DONNA O'LEARY: Director Nejabat.

13 DIRECTOR NEJABAT: Aye.

14 DONNA O'LEARY: Director Rowland.

15 DIRECTOR ROWLAND: Aye.

16 DONNA O'LEARY: Director Schenk.

17 DIRECTOR SCHENK: Aye.

18 DONNA O'LEARY: And Director Sleiman.

19 PRESIDENT VALDEZ: You're on mute, Pierre.

20 DONNA O'LEARY: Director Sleiman.

21 He's on mute.

22 PRESIDENT VALDEZ: Why don't we just move
23 on, and we won't include him on that vote.

24 DIRECTOR GELFAND: Mr. Chairman, can I ask a
25 question?

1 PRESIDENT VALDEZ: Yes.

2 DIRECTOR GELFAND: I can't see members of
3 the general public on the list of participants, and
4 normally I can. Is there a technical problem that's
5 preventing members of the public from participating,
6 or am I just not seeing it?

7 PRESIDENT VALDEZ: Yeah. I don't see
8 anybody in the -- Oh, there they are. There's some
9 there.

10 GEN. MGR. MOORE: We have that pulled up on
11 the screen.

12 PRESIDENT VALDEZ: So we do have a total of
13 three phone call-in listeners, and I don't see anybody
14 on the Zoom.

15 DIRECTOR GELFAND: Okay.

16 PRESIDENT VALDEZ: Thank you.

17 On to Management Report. Carlene Moore.

18 GEN. MGR. MOORE: So with the holidays in
19 between our last month's board meeting and this one,
20 our management report will be pretty short. I think
21 one will be just to notice everyone that the
22 Crossroads of the West Gun Show that was previously
23 scheduled for this coming weekend has been canceled.
24 They were not able to get to a place of, in essence --
25 especially with changes now, I think, but the public

1 health ordinances. So that event has been -- has been
2 canceled.

3 And then just to also let the Board know
4 that myself and Dustin Fuller, our supervising
5 environmental planner, along with our Land Use
6 Committee did meet with Coastal Commission staff last
7 week in preparation for and just kind of as a -- kind
8 of Q-and-A with them to provide some guidance as we
9 also get to work on the strategic plan, so kicking
10 that off in 2021.

11 We've also heard and listened to just a
12 number of different, you know, concepts from various
13 parties that are interested in, you know, in -- in the
14 fairgrounds in terms of, you know, long-term, you
15 know, either contracts or uses of facilities and
16 things like that as part of our overall ultimate
17 recovery plan. And also these are, you know, looking
18 at opportunities that perhaps help us better diversify
19 from being so dependent on a mass-gatherings model.

20 And so we'll have more information about
21 that in the coming months, as now the Strategic
22 Planning Committee starts to evaluate and take the
23 prior public workshop input and information, some of
24 these concepts and ideas that have come forward over,
25 you know, the past six, eight months, and we start to

1 map out a next-steps in terms of the Board and public
2 engagement and back into the process.

3 And so with that -- Oh, and then just as a
4 note, Chana Mannen is not able to join us today for
5 the Don Diego Foundation report. She's having
6 internet issues. And so I think the next piece that
7 we have will be the events report. And for that I'm
8 going to ask Melinda Carmichael to give you that
9 update.

10 MELINDA CARMICHAEL: Good afternoon,
11 everyone. I have the pleasure of announcing our
12 events that we currently have, which is located on
13 pages 8 and 9 of your board packet.

14 So for this month we're wrapping up Concerts
15 in Your Car. And while we did have a few sound
16 issues, I think we have those rectified as we've added
17 some additional staff during those events to make sure
18 that the noise is monitored and kept within our
19 ordinance. And in addition to that, we -- last
20 Saturday we started the Holidays in Your Car, which is
21 our drive-through experience of all the holiday
22 lights, which has been very well received. And that
23 will run through January 2nd. In addition, we have
24 two Christmas tree lots that are up and running.

25 We had one horse show, and we'll have

1 another in January. And then, in the spirit of our
2 drive-throughs, we will be hosting Jurassic Quest,
3 which is actually a drive-through dinosaur event. So
4 finding ways to do things differently and still
5 produce events. So that will be happening. And then
6 last but not least we have an Oddities and Curiosities
7 Expo scheduled for January.

8 What questions can I answer for you?

9 GEN. MGR. MOORE: Looks like Michael has a
10 question.

11 PRESIDENT VALDEZ: Michael.

12 DIRECTOR GELFAND: Yeah. The drive-through
13 holiday lights, that is still on even given the
14 current governor orders basically telling people to
15 stay home and curfew at 10:00 P.M. and that kind of
16 thing?

17 MELINDA CARMICHAEL: It is, and it's a very
18 safe experience. So guests will be in their cars the
19 entire time, and so it will be touchless and they
20 won't have any opportunity for exposure and still have
21 some form of entertainment.

22 DIRECTOR GELFAND: All right. I'm looking
23 forward to attending.

24 GEN. MGR. MOORE: And with that, that
25 concludes my report.

1 PRESIDENT VALDEZ: Okay. We do have one
2 member of the public signed up for this item. And
3 just to remind you, we'll be limited to three minutes.

4 Donna, can you keep the time, please.

5 And we have Oscar de la Torre.

6 A/V TECHNICIAN: Mr. de la Torre is no
7 longer on the queue right now.

8 PRESIDENT VALDEZ: Okay. Then that
9 concludes the Management Report. And going on to
10 committee reports. First up is Fair Operations
11 Committee, and I'm gonna hand that over to
12 Director Schenk.

13 DIRECTOR SCHENK: Thank you, Mr. President.
14 So we're gonna have two topics for Fair Ops
15 today. The first reflects the request for proposal,
16 the RFP.

17 Last month we -- we heard from a number of
18 our partners and those who are operators during the
19 fair. And many of them, you know, spoke very candidly
20 about their concerns regarding our RFP. And so I
21 decided, along with staff and with Director Mead, to
22 have an open forum. And we met. We invited all of
23 the operators to join in on a Zoom meeting. It was
24 very transparent, very open. It was a great dialogue.
25 It lasted for about an hour and a half. And we -- we

1 had a very frank discussion about their needs, their
2 aspirations, how they would like to see themselves
3 helping the 22nd District Ag. We, in turn, also
4 shared our concerns, the uncertainty of 2021, and we
5 encouraged them to participate in the RFP.

6 And so, you know, I thought it was a very
7 productive meeting and a very open discussion. So,
8 you know, we're hoping that there will come from that
9 meeting and from that exchange some ideas, some --
10 some ideas that will be contained within the RFP
11 proposal. By the way, that's going to be -- the date
12 for the submission is January 22nd by 5:00 P.M.

13 But, Katie Mueller, if you'd like to speak.
14 You were also at that -- at that meeting, if you'd
15 like to speak and address some of the issues regarding
16 that and the RFP, please go ahead.

17 KATIE MUELLER: Thank you, Fred.

18 Yeah. It was a -- it was a great meeting.
19 I think we heard a lot of productive comments, and it
20 was well attended by several of our independent
21 operators. It gave us a lot to think about for
22 incorporation into the RFP that was released.

23 No. 20-05 was released on December 2nd to
24 solicit proposals for a midway master carnival
25 operator. Proposals are due by January 22nd, at which

1 time they will be evaluated by a panel for all the
2 details of what's contained in the RFP. Because it is
3 quite extensive, a copy can be requested by contacting
4 our contracts analyst.

5 The information is on our website,
6 DelMarFairgrounds.com. To email her, please include
7 in your email the RFP number, your company name,
8 address, contact name and phone and email. And the
9 reason is just so that we can kind of keep a record of
10 who is requesting the RFP, but happy to share it with
11 anybody that's interested in finding out more details.

12 I hope that we will get several wonderful
13 proposals. And we've given adequate time to people to
14 really contemplate those, think about those, and put
15 something together. We added some more time to the
16 due date, which was a suggestion from someone during
17 that phone call and one that we were able to
18 accommodate. So I'm really excited to see what comes
19 back.

20 DIRECTOR SCHENK: Thank you, Katie.

21 KATIE MUELLER: That's all I have.

22 DIRECTOR SCHENK: If there are any --
23 Director Mead, if you would like to voice in.
24 Director Mead?

25 I don't think she's able to hear.

1 PRESIDENT VALDEZ: Yeah.

2 DIRECTOR SCHENK: Well, that's all I have on
3 that, unless anybody has some questions or comments.

4 PRESIDENT VALDEZ: I do want to, just from
5 the President of the Board, thank Director Schenk and
6 Director Mead and staff for the time you took to meet
7 with the operators. You know, last month there were a
8 number of members of the public who spoke during
9 our -- our board meeting, who had asked to be heard
10 and had things to offer, and I was really pleased with
11 the Fair Ops Committee and with staff's being so
12 receptive to that and accommodating. And I was very
13 pleased to see and I thank you very much for doing
14 that.

15 Other than that, I don't have any other
16 questions. Any other questions before Director Schenk
17 continues with the rest of his report?

18 Okay.

19 DIRECTOR SCHENK: So the next topic is the
20 upcoming contracts for entertainment. We have -- I
21 have recommendations from staff that I understand will
22 be to recommend that we cancel all of the 2021
23 entertainment contracts. At this time in the state of
24 California there is tremendous uncertainty about what
25 we're gonna be facing three weeks from now, perhaps

1 three months from now. And that uncertainty, while
2 we -- we do plan to have a 2021 event, some -- some
3 kind of fair, we don't know what it's gonna look like.
4 And at this time it's with that uncertainty we're
5 going to recommend that all of the 2021 entertainment
6 contracts be canceled. And hopefully going forward
7 we'll have a better perspective of what we're gonna be
8 able to do come the month of June.

9 Katie, would you like to speak to that?

10 KATIE MUELLER: Yes. I do have a little bit
11 of information I'd like to share, just to give
12 everyone a reminder of where we were at and where
13 we've been and where we're going.

14 In 2019 and 2020 a series of offers were
15 made and accepted by artists for the Grandstand,
16 Paddock concert series, and Solid Gold series
17 entertainment. These concert series have been a
18 longstanding tradition at the San Diego County Fair.
19 When the fair was postponed in 2020, due to the
20 pandemic many were rolled over to -- I'm sorry -- that
21 was postponed in 2020 due to the pandemic, many were
22 rolled over to 2021's fair. At that time it was
23 anticipated that business would return, resume to
24 normal operation by June of 2021. As we all know,
25 here we are in December of 2020 uncertain as ever

1 about what the future holds.

2 Although we're confident in our ability to
3 hold a fair in a format that is in adherence with
4 State and County public health guidelines for the
5 people of San Diego County, we are uncertain about our
6 ability to hold live concerts in our venue. We
7 recognize that live music is possible in some places
8 throughout the country and therefore recommend we
9 cancel all entertainment contractual obligations in
10 2021 that were previously approved by the Board. This
11 will release artists from their obligation to perform
12 in San Diego County while the future around live
13 entertainment here remains cloudy.

14 PRESIDENT VALDEZ: We do have one member of
15 the public.

16 DIRECTOR SCHENK: Thank you, Katie.

17 Mr. President, based on the recommendations
18 of staff, I will move that we cancel all 2021
19 entertainment contracts that -- for the -- whatever
20 2021 fair we will be putting on.

21 DIRECTOR GELFAND: Second.

22 PRESIDENT VALDEZ: I'm gonna table that for
23 just one minute, Director Schenk, because we do have
24 one member of the public who has signed up for this
25 item. And so I want to make sure the public comment

1 is provided before we actually embark on a motion and
2 a vote.

3 DIRECTOR SCHENK: Understood. Thank you.
4 I'll mute myself out.

5 PRESIDENT VALDEZ: Thank you very much. I
6 appreciate that.

7 So the one person we have signed up for this
8 item is Adam West. And you have three minutes,
9 Mr. West.

10 ADAM WEST: Hello.

11 PRESIDENT VALDEZ: Hello.

12 ADAM WEST: Good afternoon. My name's Adam
13 West, past and maybe possibly still a current
14 independent operator from the carnival midway. I
15 would just like to take a moment to thank the Fair
16 Operations Committee, Director Schenk, Director Mead,
17 Ms. Mueller, and Ms. Moore for taking time out of
18 their schedule to spend time with us and hear our
19 concerns. I really enjoy the time that we get to
20 spend together at the board meetings and I get to
21 speak, and that was a great opportunity to discuss the
22 future of the fair. And I hope the best for the fair
23 and are excited about 2021, and I hope everybody has a
24 great holiday season and look forward to hearing from
25 everyone after the holidays. Thank you.

1 PRESIDENT VALDEZ: Thank you.

2 And that was the only member of the public
3 signed up for this portion of the agenda.

4 So before that --

5 DIRECTOR SCHENK: I just wanted to -- I
6 wanted to acknowledge Mr. West. And he was certainly
7 present during the -- for the meeting that we had, and
8 I appreciated very much his input that he provided.

9 Getting back to the motion, I think there
10 was a second that Mr. Gelfand had made. So,
11 Mr. President, I think it's open for discussion now.

12 PRESIDENT VALDEZ: Thank you very much.

13 So we have the motion by Director Schenk, a
14 second by Director Gelfand. Any questions, comments,
15 discussion points?

16 Okay. Hearing none, Donna, can you take the
17 vote.

18 DONNA O'LEARY: Okay. President Valdez.

19 PRESIDENT VALDEZ: Aye.

20 DONNA O'LEARY: Director Gelfand.

21 DIRECTOR GELFAND: Aye.

22 DONNA O'LEARY: Director Mead.

23 DIRECTOR MEAD: Aye.

24 DONNA O'LEARY: Director Mosier.

25 DIRECTOR MOSIER: Aye.

1 DONNA O'LEARY: Director Nejabat.

2 DIRECTOR NEJABAT: Aye.

3 DONNA O'LEARY: Director Rowland.

4 DIRECTOR ROWLAND: Aye.

5 DONNA O'LEARY: Director Schenk.

6 DIRECTOR SCHENK: Aye.

7 DONNA O'LEARY: And Director Sleiman.

8 He's still on mute.

9 PRESIDENT VALDEZ: Pierre, if you're there,
10 you're on mute. Hold on one sec.

11 I think that he may not be here. So we were
12 gonna go forward without his vote, and we have a
13 unanimous vote.

14 DIRECTOR SLEIMAN: I'm sorry. I'm here,
15 guys. Vote "Yes."

16 PRESIDENT VALDEZ: Okay. Thank you.

17 DONNA O'LEARY: Thank you.

18 PRESIDENT VALDEZ: And so the motion carries
19 unanimously.

20 Anything further, Director Schenk?

21 DIRECTOR SCHENK: No. That completes the
22 Fair Ops report for December. Thank you,
23 Mr. President.

24 PRESIDENT VALDEZ: Thank you.

25 On to Item (B), DMTC Liaison Committee. And

1 I think we have Josh Rubinstein here, I hope.

2 There they are.

3 DONNA O'LEARY: Oh, there they are.

4 A/V TECHNICIAN: Go ahead, Josh.

5 JOSH RUBINSTEIN: Good afternoon.

6 Joe and I are here to report on the recently
7 concluded fall racing season. Pleased to report that
8 it was a very successful season. Most importantly,
9 the horses and the people that care for them were all
10 very safe. So we're pleased to report that.

11 As was the case during our summer season, we
12 implemented stringent COVID-response protocols. And
13 while our team did a terrific job implementing those
14 protocols, a lot of credit goes to the people on the
15 backstretch: Trainers, their staff, vets. Everybody
16 followed our protocols to a T. And that kept people
17 not just at the facility safe but also the surrounding
18 communities.

19 On the equine safety side, more positive
20 news. There were zero racing fatalities during
21 training or racing. And as we've previously reported
22 to you in 2018 and 2019, Del Mar was ranked the safest
23 major racetrack in the country. So our 2020 results
24 are continuing that trend.

25 Joe, did you want to add anything on the

1 outside?

2 JOE HARPER: Yeah. I would like to say that
3 we've heard from Kathy Guillermo. Kathy is the senior
4 vice president from PETA. And about four years ago
5 she had contacted us just to state that she was
6 concerned with an article in the *San Diego Union* where
7 it referred to the protesters at the gate at PETA.
8 She wanted me to know that that was not PETA, that
9 they were not representatives from her organization.

10 And because of that conversation we had a
11 meeting. Kathy came down. We talked about safety and
12 protocols put into place to keep these animals as safe
13 as possible. It was a very productive meeting. We
14 had a lot in common of goals. And I'm proud to say
15 that after our -- our meeting this November, I heard
16 from Kathy again, thanking us for -- for all that
17 we've done and saying it was amazing that California
18 is really the -- the leader in horse safety,
19 especially after Santa Anita race meet that was just
20 before ours. It had no deaths, no injuries, as well
21 as ours.

22 So I just wanted to tell you that we are
23 having ongoing conversations with PETA, Kathy
24 Guillermo, and they've been very helpful. And I think
25 hopefully that will continue.

1 JOSH RUBINSTEIN: And as Joe mentioned
2 Santa Anita, the safety record that they had at their
3 fall meet, it's clear that the reforms in California
4 are working. Over the last two-plus years we have
5 implemented medication regulations, very stringent
6 medication regulations, veterinary oversight. And
7 what we're seeing is progressive racing states across
8 the country. New York and Kentucky, for example, they
9 have implemented or are in the process of implementing
10 many of the reforms that are in place in California.

11 There is also a very good possibility that
12 Congress may take action. There will be federal
13 legislation, and that federal legislation basically
14 takes many of the reforms that have been put in place
15 at Del Mar and Santa Anita over the last two years and
16 adopts them throughout the country. So good, good
17 news on the safety front.

18 On the business side of things, the fall
19 results were very strong. Wagering was up 33 percent,
20 total wagering. Average daily wagering was up
21 15 percent, and that was largely due to our really
22 strong racing product. As we've reported to you
23 previously, field size -- the amount of runners in a
24 race -- and wagering go hand in hand. The larger the
25 field size, the more money that's wagered.

1 And our racing department did a terrific job
2 with out-of-state horse recruitment. We have 78
3 horses that came from out of state, mainly the
4 East Coast, that participated at Del Mar. And that
5 led, for the fall season, to a nation's best: 8.1
6 runners per race. And that was an increase of last
7 year of 7.4. The fall meet -- or excuse me -- the
8 summer meet, our average field size was 8.4, and that
9 was up from 8.0. So again very, very strong results.

10 And when we look back at 2020, at the
11 beginning of the year we -- you know, because of COVID
12 closures and such, we weren't sure if there would be
13 racing. So to have the success we did, total wagering
14 between the two meets was \$662 million, and that's
15 second all time at Del Mar. The only time that beat
16 that was 2015 when we had a total of \$677 million
17 wagered over 60 days. This year we did \$662 million
18 over 42 days. So, again, very strong results.
19 Obviously we didn't have the on-track revenues that
20 normally accompany our results: Admission,
21 sponsorship, on-track wagering. But we were still
22 able to have a profit this year, operate profitably,
23 which certainly is difficult with the current climate.
24 So like everybody, we're hopeful 2021 will be
25 different and we'll be able to have fans back at the

1 races and enjoy our traditional racing revenues.

2 And happy to take a pause and answer any
3 questions you may have.

4 PRESIDENT VALDEZ: Any questions?

5 There we go. I couldn't see the rest of
6 you. I didn't know if there was any hands raised. So
7 I don't see any.

8 You know, last year you had tremendous
9 challenges regarding, you know, safety issues arising
10 mostly out of Santa Anita. You -- Josh, you and your
11 entire team were very responsive to that and created a
12 very safe environment for the horses last year and
13 again this year. This year you were faced with new
14 safety issues arising out of COVID-19. And -- and I
15 know how challenging those were for you to figure out
16 and deal with, with the County and "liaisonning" with
17 UCSD and other experts, and once again you stepped up
18 to the plate and you really hit it out of the park.

19 And I thank you for all of those efforts and
20 being the leader that you are and really showing that
21 we can rise to the occasion and create and provide a
22 safe environment for both the horses and the folks.
23 So I thank you very much for all of your efforts. And
24 I think, obviously, it paid off, literally. And so we
25 really appreciate all of those efforts: To you, to

1 Joe, to Mike, your entire team.

2 JOSH RUBINSTEIN: Thank you, Richard. It
3 was a team effort.

4 PRESIDENT VALDEZ: Okay. Anything else
5 before we go to the public?

6 All right. First up for public comment --
7 and we are limited to three minutes -- Steve Rothblum.

8 MR. ROTHBLUM: Yes. Hello. Can you hear
9 me?

10 PRESIDENT VALDEZ: Yes.

11 MR. ROTHBLUM: All right. Yeah. I just --
12 I wanted to comment on the wonderful job that Del Mar
13 Turf Club has done in making it a safe environment not
14 only for the horses but also for all of the people on
15 the backside that work there. The COVID-19 protocols
16 that were put into place have been very successful.

17 I know -- I work with -- with a large
18 racing stable as a racing manager, and I know that all
19 of our employees felt very safe and stayed very
20 healthy during the whole time. So I'd like to commend
21 Del Mar for -- Turf Club for not only providing a safe
22 place for the horses but for the workers.

23 And as we all know, it provides jobs for
24 quite a few people, and quite a bit of -- a lot of
25 those families depend on the housing and the money

1 they make from working there on the track. So great
2 job by everybody there.

3 Also, I think it's very commendable that
4 Del Mar Turf Club has made it such a safe environment
5 for the horses. And I think that, you know, as we all
6 drove past and watched protesters by the gate, that
7 all I can tell them is it's probably time to strike
8 their swords at other windmills and maybe concentrate
9 on the homeless or on COVID-19 or Green Peace or
10 anything else, because I think that our industry, led
11 by Del Mar Turf Club, has done an outstanding job in
12 track safety for the horses.

13 As you all know, I think we had one fatality
14 in the large meet at Santa Anita, followed by zero at
15 Del Mar and zero at -- at the recently concluded
16 Del Mar meet. So kudos to everybody there. All I can
17 say is "Job well done." It's my comment by -- on all
18 fronts.

19 PRESIDENT VALDEZ: Thank you.

20 We're on to Martha Sullivan.

21 A/V TECHNICIAN: Star six, Martha. Star
22 six.

23 MARTHA SULLIVAN: Can you hear me?

24 PRESIDENT VALDEZ: Yes.

25 MARTHA SULLIVAN: Hi. This is Martha

1 Sullivan from Imperial Beach once more tilting at
2 windmills, once again.

3 The reality is that the horse racing
4 industry is still on the ropes. So I'm glad that
5 horses didn't die over the last four weeks at Del Mar
6 and the similar time at Santa Anita. The reality is
7 42 have died at Los Alamitos racetrack in Orange
8 County and 25 have died at Golden Gate Field in
9 Berkeley. So just as happened last year with
10 Santa Anita's, you know, death march affecting Del Mar
11 greatly, that's gonna continue to happen. Del Mar is
12 not in a bubble as much as it wants to think so.

13 I also want to read for you from the trade
14 press, *Paulick Report*, recently talking about the fact
15 that handle is expected to be about \$11 billion. You
16 know, we're on track for another year of just
17 \$11 billion in handle and down nearly 50 percent over
18 the past two decades, adjusted for inflation.

19 What has happened in the intervening two
20 decades is a mass legalization of wagering
21 opportunities combined with significant technological
22 innovations and a substantial increase in personal
23 entertainment options. So racing -- horse racing is
24 still minus, regardless of this year providing a
25 windfall to the advanced deposit wagering companies

1 who are collecting all the internet bets that are up.

2 I want to remind the directors that an even
3 smaller portion of the advanced deposit ADW revenues
4 comes back to the venues, to the tracks. So, you
5 know, this is a -- a losing, losing game still,
6 regardless of the happy talk. Horse deaths are
7 continuing --

8 DONNA O'LEARY: Ten seconds, Martha.

9 MARTHA SULLIVAN: -- and handle is gonna
10 continue to drop because the public isn't interested.
11 The public is even less interested.

12 PRESIDENT VALDEZ: Thank you.

13 On to Kimberly Marrs.

14 A/V TECHNICIAN: Star six, Kimberly.

15 KIMBERLY MARRS: Can you hear me?

16 PRESIDENT VALDEZ: Yes.

17 KIMBERLY MARRS: Okay. I'm a trainer at
18 San Luis Rey. My name is Kimberly Schaffer-Marrs.
19 And I really want to congratulate the Del Mar meet for
20 a completely safe fall meet this racing season. This
21 meet, along with the summer meet and the meet at
22 Santa Anita, is proving that the safety reforms are
23 working. I live and breathe it every day. So I've
24 seen all the changes. I know how they're working, and
25 I applaud them because, for me, my horses are safe.

1 The other thing is the reforms, as I say,
2 are working and they are keeping our people working.
3 We have strict COVID protocols. I feel completely
4 safe being at the racetrack every day around
5 everybody. We basically abide by all the COVID rules.
6 Everybody is very conscious of it. We all take care
7 of each other, and this allows us, obviously, to take
8 care of our animals. And with that being said, it
9 allows our industry to keep working, and we don't
10 put -- we don't have the economic strain that a lot of
11 other businesses have that are shut down right now,
12 because we can stay operational.

13 I think everybody has just done a remarkable
14 job with the safety reforms, the COVID response, and
15 keeping everybody safe and these horses safe. And I
16 just want to congratulate the Del Mar racing
17 operation. Let's keep it up. I plan on being in this
18 industry for many years with horses that go on to live
19 happy, fruitful lives and couldn't be more happy with
20 all the changes that have happened. Thank you.

21 PRESIDENT VALDEZ: Thank you very much.

22 On to Doug O'Neil.

23 A/V TECHNICIAN: Doug O'Neil is no longer on
24 the queue.

25 PRESIDENT VALDEZ: Okay. On to Oscar

1 de la Torre.

2 OSCAR DE LA TORRE: Yes. Hello. Can you
3 hear me?

4 PRESIDENT VALDEZ: Yes.

5 OSCAR DE LA TORRE: Thank you very much.
6 This is Oscar de la Torre, a worker advocate working
7 with backstretch workers.

8 And, you know, everyone I've talked to
9 really appreciates all the support that they receive.
10 They feel safe. There's really strict protocols, you
11 know, in terms of temperature checks and social
12 distancing. And, you know, we put out messages in
13 Spanish. We've talked to everyone and keep everyone
14 safe, and all that's very, very much appreciated
15 because people are able to work and they're able to
16 feed their families.

17 DMTC's leadership in implementing a long
18 list of reforms to strengthen protections for the
19 horses under the care of these workers has been
20 nothing short of outstanding and the outcomes speak
21 for themselves. We have proven that the reform effort
22 is working, and all the workers I know are committed
23 to sustaining the progress and the success that we've
24 experienced at Del Mar. Backstretch workers love the
25 horses under their care and understand that their

1 wellbeing is essential to the continuation of their
2 careers and also their own wellbeing.

3 It's really important for us to acknowledge
4 the progress that has been made. I mean, zero
5 accidental horse racing fatalities at Santa Anita in
6 their last meet, zero accidental horse racing
7 fatalities at Del Mar, and we need to acknowledge
8 that.

9 People who want to eliminate the horse
10 racing industry should be thinking about the
11 consequences of their demands: Thousands of workers
12 who would be impacted and their families. We see the
13 devastating impact right now that COVID is having on
14 people's health and their jobs.

15 And, you know, these workers who have
16 dedicated their careers to horse racing and to
17 prioritizing the safety of the horses, you know, are
18 very proud of the progress that the industry has made,
19 and now it's really obvious that the nation is paying
20 attention. You know, we have set a national standard
21 from California that's gonna have an impact throughout
22 the country, and we should all be proud of that. DMTC
23 has done a great job for many years, and we should
24 just applaud that. When people do well, you know, we
25 should applaud that.

1 So thank you very much. And on behalf of
2 the workers, happy holidays. You know, a lot of
3 people are struggling throughout our state, and the
4 workers that I've talked to are very happy to have
5 their jobs and that they can provide for their
6 families right now during these very challenging
7 times. Thank you.

8 PRESIDENT VALDEZ: Thank you.

9 That is the final person from the public to
10 speak on that item, and so that completes the DMTC
11 Liaison Committee report unless there's any other
12 questions or comments arising out of public comment.

13 Seeing none, we're gonna move to Item (C)
14 for the Contracts Oversight Committee.

15 So the only thing that we need to report on
16 was last month you will recall that we took the action
17 to approve provisionally, upon receipt of the
18 necessary documentation, the allocation that we would
19 be receiving under AB-1499. And that was the portion
20 of the sales tax revenue generated from the fair
21 industry, which is about \$2 billion for the state of
22 California, and portions of that are allocated to the
23 various fairgrounds, us being the largest contributor.

24 So we received the necessary documentation,
25 that is contained in your board packet at pages 13

1 through 25. And as stated last month, we -- we had
2 instructed the CEO -- interim CEO Carlene Moore to
3 execute those documents so that we can obtain the
4 funds which are going to be \$830,170. We're told that
5 we will likely receive that after the first of the
6 year.

7 GEN. MGR. MOORE: Uh-huh.

8 PRESIDENT VALDEZ: And so all of that has
9 been taken care of, and that is the only thing that we
10 have to report.

11 Any questions?

12 Seeing none, do you have anything to add,
13 Carlene?

14 GEN. MGR. MOORE: (Shaking head.)

15 PRESIDENT VALDEZ: Okay. That concludes
16 Item (C), the Contracts Oversight Committee. There
17 was no members of the public signed up for that item.

18 So moving on to Item (D), the Food &
19 Beverage Committee report. Director Mead.

20 DIRECTOR MEAD: I figured out how to
21 un-mute.

22 Good afternoon, everyone. I am going to
23 introduce Mark Wiggins, general manager of Premier, to
24 provide the report today. Mark.

25 MARK WIGGINS: Thank you, Director Mead.

1 Good afternoon, Board.

2 For the month of October we had a total of
3 \$80,993 in sales. The total sales that that included
4 was \$61,400 in Concerts in Your Car revenue. A
5 majority of that was our revenue from the bar sales,
6 and the other portion of that, probably about \$21,000,
7 was from third parties' revenue that came in. We also
8 had the Scream Zone, where we brought in about \$18,000
9 in third-party revenue. And the Horsepark did have a
10 few events where it brought in about 1.5 thousand in
11 third-party revenue.

12 Our cost of goods for the month was at
13 14.8 percent. With the majority of our sales being
14 third-party sales, it was a little bit lower than our
15 normal ratio.

16 Operating expense was at \$34,947, which is
17 at our most minimum of what we can lower that to. By
18 lowering most of our costs, we've gotten it down to
19 just about that number, \$38- to \$34,000 monthly. And
20 then the net operating profit for the month was
21 negative \$41,000.

22 We expect November to -- to be okay and then
23 December to be a little bit better with our Holiday
24 Lights that we have coming on. It's been pretty
25 positive so far. So hopefully that will continue and

1 December we'll finish out the year with a good month.

2 PRESIDENT VALDEZ: Mr. Wiggins, I just want
3 to make sure that the record is correct. I think you
4 said "41,000 -- was negative 41,000" net profit for
5 the month. I think it was --

6 MARK WIGGINS: 4100. Sorry.

7 PRESIDENT VALDEZ: 4100. You said
8 "thousand."

9 MARK WIGGINS: Yeah, 4100. Sorry about
10 that. There's a big difference.

11 PRESIDENT VALDEZ: Okay. Anything else?

12 DIRECTOR MEAD: No. That concludes our
13 report.

14 I just want to continue to thank Mark and
15 the rest of the team for supporting our new approach
16 towards generating revenues through these car events.
17 We're finding ways to keep the community engaged with
18 the Del Mar Fair. And while the revenue is a lot less
19 than I think Mark's used to reporting, we're still
20 doing well as a team. So thank you, Mark, Premier,
21 and the rest of the Del Mar Fairgrounds team.

22 That concludes our report.

23 PRESIDENT VALDEZ: Any questions before we
24 go on to the next item?

25 Thank you, Director Mead. Thank you,

1 Mr. Wiggins.

2 There are no members of the public signed up
3 for that agenda item, so we're going on to Item 7(E),
4 Community Relations Committee. Director Mosier.

5 DIRECTOR MOSIER: Yes. The CRC meeting took
6 place this morning, and it was mainly informational
7 about what's going on with fair events. I did want to
8 summarize two comments that I thought were worth
9 sharing.

10 First, the representative -- one of the
11 representatives from Solana Beach has teenage kids,
12 and she said she hoped the fair could sponsor
13 concerts -- other events that gave students more
14 activities to do outside, that the schools are really
15 challenged right now and at-home learning is a big
16 challenge, and the kids need more social
17 opportunities. And I think Carlene was there and
18 heard that comment and we can explore any options
19 available to have those kind of events.

20 The second comment was from Deanna Spehn,
21 Senator Toni Atkins' chief of staff. And Deanna
22 shared a perspective from the State that they don't
23 think that things are gonna return to normal until
24 next fall. That goes well beyond our 2021 fair
25 season. Hopefully that was a pessimistic concession,

1 but apparently at some levels of the state government
2 they are planning that things won't be back to normal
3 until next September.

4 So I just wanted to share those two
5 comments, and that's all I have to report.

6 PRESIDENT VALDEZ: Any questions?

7 Okay. There are no members of the public
8 signed up for that agenda item, and so thank you very
9 much, Director Mosier.

10 On to Item 7(F), the Finance Committee.

11 I meant to take care of this housekeeping
12 item at the beginning of the meeting. My apologies.
13 We're gonna take (F) (3), and we're gonna move it.
14 There was a -- there was some reason for us putting it
15 under Finance Committee, but I think it fits better
16 under Item 10, under Directors Requests and Closing
17 Comments where we typically put it. So I'm putting
18 (F) (3) in the place for 10(B). So we'll deal with
19 that a little bit later.

20 So having said that, we now will have
21 Finance Committee Items 1 and 2, and I'm gonna have
22 Carlene Moore talk about that.

23 GEN. MGR. MOORE: Thank you.

24 So, you know, included in your packet is
25 just kind of our regular update in terms of the

1 Finance Committee report, which again continues to
2 meet on a weekly basis.

3 As we reported last month, you know, we did
4 send a letter to CDFA requesting an additional
5 \$12 million in support. We are still waiting to hear
6 back from them either way, and we don't have an update
7 as of today. We do understand, though, that the
8 Department of Finance is working on it, and we'll just
9 continue to manage our cash flows to the best of our
10 abilities while we, you know, continue to wait for
11 that response.

12 In terms of the actual -- the financial
13 statements that are included in the board packet --
14 the Balance Sheet, as well as the Statement of
15 Operations -- I just want to point out a couple of
16 items. On the balance sheet, in terms of the
17 restricted-cash IBank loans, for any of you directors
18 that are comparing to last month, you'll see that
19 there was no change in those loans. And the reason
20 for that is that in the month of October we did not
21 receive and did not have to make any payments out on
22 the construction projects. And so you'll be seeing
23 that activity changing in November and December. We
24 simply hadn't received the invoices from the
25 construction companies in -- in a manner in which it

1 would have posted in October.

2 Also, just as a reminder and update in terms
3 of the restricted-cash of Premier Entertainment, the
4 transfer of those funds: If you recall, this is for
5 part of the Surfside Race Place renovation project.
6 And we actually have paid those funds to CCA, our
7 project managers, but the transfer of those funds from
8 that account into our cash and cash equivalents
9 account -- in essence, our operating banking
10 account -- did not happen until November 1. So,
11 again, you won't see that change in that activity
12 until next month's financial report.

13 And then I also just wanted to point out,
14 just as a reminder -- I haven't mentioned this in the
15 last few months -- but on the Statement of Operations
16 items, just a reminder that the PPP loan that we
17 received back in May is not yet reflected in our
18 revenues. That will not happen until we actually
19 receive the forgiveness for that loan from the SBA.
20 Based on that, it will determine how we report it. We
21 anticipate getting a hundred percent of the loan
22 forgiven, in which case it will result in a revenue.
23 In essence, it converts over to a grant. But if there
24 is any portion that isn't and would have to be paid
25 back, then that would be treated as a loan. So it

1 does not currently reflect in the revenues. So that
2 will also have an overall impact to really where we
3 end up at the end of the year in terms of, you know,
4 the -- the overall net P&L. So currently that -- we
5 could see an adjustment to that current figure of
6 approximately \$4.7 million.

7 And then with that, you know, and the next
8 item that we -- unless there are any questions with
9 regard to the Finance Committee report.

10 In terms of the 2021 budget, so normally we
11 would be presenting that item at this month's meeting.
12 But obviously, as we all, you know, continue to work
13 to navigate the ever-changing landscape of public
14 health ordinances and this, you know, COVID-19 world
15 that we live in now, we'll be determining some of
16 those key elements of the 2021 budget as we hear more
17 information from CDFR and the Department of Finance.

18 And so in the meantime we are -- we're
19 continuing to work on fair planning and events
20 planning and those budget implications, and we're
21 looking to present that budget in January, again
22 taking into account current public health orders,
23 forecasting as best as possible. But what I would
24 anticipate is that we would have, throughout the
25 course of the year, as, you know, vaccines and herd

1 immunities and things like that come into play and
2 then opening up once again of business begins to
3 happen, I would anticipate that we would continue to
4 be coming back to the Board, in essence, with budget
5 adjustments throughout the year as business, you know,
6 hopefully does resume. And whether that's, you know,
7 the -- the rumorings at the State level in terms of
8 the fall, if it's, you know, spring and summer,
9 there's just a lot of moving targets in presenting a
10 2021 budget.

11 PRESIDENT VALDEZ: And to add to that, the
12 Finance Committee had the discussion regarding the
13 budget, and certainly ordinarily this would be brought
14 to us for our approval this month. But, given the
15 request to the Department of Finance and hearing no
16 response yet, it's virtually impossible for us to
17 bring forward any meaningful budget at the moment and
18 anticipate, as Carlene had stated, to do that in
19 January in some form.

20 GEN. MGR. MOORE: And that concludes my
21 report.

22 PRESIDENT VALDEZ: Before we have any public
23 comment, are there any questions that arise out of
24 Carlene's report?

25 We do have one member of the public signed

1 up for this agenda item, and that is Martha Sullivan.

2 A/V TECHNICIAN: Star six, Martha.

3 MARTHA SULLIVAN: Hello. This is Martha
4 Sullivan again, and I wish to once more caution this
5 board as you're thinking about the finances for your
6 organization.

7 I was rather dismayed to see again in the
8 horse racing trade press an interview with Josh
9 Rubinstein of the DMTC recently talking about being in
10 discussions with the fairgrounds about year-round
11 stabling at Del Mar, you know, for the racing
12 industry. I want to caution this on two bases:

13 One, as I said in -- as I've said numerous
14 times and I've reinforced in my last comment, the
15 horse racing industry is dying. You know, an industry
16 whose -- whose revenues -- driving, you know, revenue
17 of wagering has halved over 20 years is not a growing
18 industry.

19 Two, if you have year-round stabling, that's
20 year-round staff. And, you know, the thing about
21 COVID is, you know, it's a -- it's another form of
22 gambling. And at Golden Gate Field last month over
23 200 positivities exploded at that racetrack, and I
24 don't think it's coincidental that that racetrack has
25 been racing continuously since it was allowed to

1 reopen in mid-May of this year. You know, that
2 greatly increased -- increases the risk.

3 The fact that we're seeing it at the
4 San Diego Convention Center shelter, as well, which
5 has announced 80 positives just this last, you know,
6 weekend and has been in operation there since April,
7 the longer people are gathered together in the several
8 hundred, you know, quantities, and living in close
9 quarters and being together practically 24/7, the
10 higher the risk is. And that's what's gonna happen if
11 you have year-round stabling at Del Mar. So it's a
12 bad financial bet and it's a very bad public health
13 bet. So please, please don't be sucked into this.

14 PRESIDENT VALDEZ: Thank you.

15 That is the only member of the public signed
16 up for that agenda item, and that completes Finance
17 Committee, I believe. So we are on to Item (G), Legal
18 Committee.

19 There is nothing to report.

20 And on to Public Comment. And first up --
21 And remember public comment is on items that are not
22 part of the agenda, as a reminder. First up, Martha
23 Sullivan.

24 MARTHA SULLIVAN: Hello again. Martha
25 Sullivan.

1 I want to speak to this notion that people
2 who come before a state government body, such as this
3 or any other public body, particularly in the state of
4 California, is tilting at windmills, as the earlier
5 commenter said, and that we should be spending our
6 time on better things. Well, for one thing, the
7 gentleman who was commenting has no idea what I spend
8 my time on. I work on many issues, including
9 homelessness for the last several years, including
10 housing myself personally three dozen people. I've
11 worked on COVID relief and helping to staff
12 device-charging stations for homeless people when so
13 many things have been closed. And I choose to
14 advocate for animals, including racehorses, because I
15 want to uphold the dignity of all living beings.

16 So this business of trying to prioritize,
17 you know, other people's time is completely misplaced.
18 I certainly don't agree that that gentleman's time is
19 well spent on horse racing, and he doesn't have any
20 right to tell me how to spend my time. That's, you
21 know, so far the nature of democracy.

22 Thank you.

23 PRESIDENT VALDEZ: Thank you.

24 Next up is Jane Cartmill.

25 JANE CARTMILL: All efforts on improved

1 safety for the horses are welcomed, even by critics of
2 the industry as evidenced by what you refer to as a
3 productive meeting with PETA. So I think it's
4 important to acknowledge that, but also it fails to
5 address the ongoing problem of horses that are missing
6 in action and that are not being accounted for. There
7 are several at Del Mar right now that we can't find
8 the disposition of what happened to them.

9 Veteran, a colt born March 16th, 2017, on
10 the third race at Del Mar on August 7th pulled up into
11 the stretch and walked off; did not finish. Where is
12 he now? Not showing up on the database. No Name
13 Fred, a four-year-old colt, pulled up bleeding; did
14 not finish on August 9th in the fifth race at Del Mar.
15 Where is -- where is that horse? Notre Dame, Del Mar,
16 August 23rd, same kind of -- same situation. Don't
17 know where he is. He was walked off. Doesn't show up
18 on the database. Garth, three-year-old colt; third
19 race in Del Mar September 5th, he's walked off; did
20 not finish. Rick's Dream, which we've asked about
21 before, six-year-old gelding pulled up; vanned off
22 September 7th, fourth race in Del Mar. Not to mention
23 five confirmed deaths in 2020 at Del Mar, necropsies
24 confirming. So the safety that's constantly being
25 touted still needs a lot more work before I would ever

1 say it was safe.

2 And I think when you see in the paper your
3 golden boy, Bob Baffert, once again being cited for
4 medication violations, you're seeing the same people
5 over and over proving that the little slap on the
6 wrist that they get and their little fines which
7 wouldn't amount to pocket change for them are not
8 doing anything to protect horses.

9 So you can brag about the safety record at
10 Del Mar -- and granted, it may be better than some
11 other tracks -- but there's still plenty of problems.
12 And these missing-in-action horses need to be
13 identified, and their disposition should be made
14 known.

15 Thank you.

16 PRESIDENT VALDEZ: Thank you.

17 Next is Oscar de la Torre.

18 A/V TECHNICIAN: Star six, Oscar. Star six.
19 Star six, Oscar.

20 OSCAR DE LA TORRE: Hello. Can you hear me?

21 PRESIDENT VALDEZ: Yes.

22 OSCAR DE LA TORRE: Yes. Sorry about that.

23 I just wanted to, you know, just reiterate
24 how happy, you know, a lot of the people that I'm
25 working with are about the ability for them to feed

1 their families, for them to have a job right now in
2 the racetrack, in horse racing. And I just again
3 wanted to just say that, you know, all the workers
4 that I've talked to are in deep appreciation for all
5 the amazing work that DMTC has done at the Del Mar
6 Fairgrounds. And we just want to, you know, commit
7 ourselves to keeping the progress going and protecting
8 our horses and also, you know -- and protecting the
9 people that take care of the horses. So we just
10 wanted to -- I just wanted to one more time express my
11 appreciation personally, and on behalf of the workers
12 that I've talked to and their families, for the great
13 work that has been done by DMTC at the racetrack.

14 Thank you very much.

15 PRESIDENT VALDEZ: Thank you.

16 That's the final member of the public signed
17 up for public comment. So that completes public
18 comment.

19 Nine was a typo. That was already -- that
20 was already No. 4. We already reconvened to open
21 session.

22 On to the next item, which is Directors
23 Requests and Closing Comments. In your packet --
24 Hold on one second.

25 GEN. MGR. MOORE: Page 31.

1 PRESIDENT VALDEZ: At page 31 are the
2 proposed meeting dates for 2021. And just for
3 clarification, the reason why we had originally put it
4 under Finance, which was a little unusual, was because
5 we wanted to bring to your attention staff has a new
6 accounting software that they can generate the
7 financial reports faster than we had in the past, but
8 not quite as fast as being able to provide us with the
9 month preceding our board meeting by the second
10 Tuesday of the month. So that is why we are always
11 looking at -- in December, for instance, we're looking
12 at October's financial records. Staff had stated that
13 if we moved the meeting by one week, into the third
14 week of each month, we would then have the -- the
15 financial reports from the preceding month.

16 Looking at the calendar, with the number of
17 holidays in the third week of the month and other
18 things, that would have been challenging for us to do
19 that. And just our history of meeting the second
20 Tuesday of the month and, if we moved it to the third
21 week, we would have had to change it to different days
22 of the week, it was just too cumbersome.

23 But we wanted to bring that to your
24 attention so that, if you think in the future we want
25 to change it, and if that is off-putting that, you

1 know, we continue to look at financial reports that
2 are basically, you know, a month later, we can revisit
3 that. But for now the recommendation is to stay with
4 the second Tuesday of the month, and so I just need a
5 motion to approve the proposed dates set forth on
6 page 31.

7 DIRECTOR GELFAND: (Raising hand.)

8 PRESIDENT VALDEZ: And that's Director
9 Gelfand. Do I have a second?

10 DIRECTOR MEAD: So moved.

11 PRESIDENT VALDEZ: Director Mead.

12 Any questions or comments?

13 DONNA O'LEARY: Would it be Mead or --

14 PRESIDENT VALDEZ: It was Mead; Gelfand and
15 Mead.

16 Any questions? Comments?

17 Okay. Director Gelfand. And you're on
18 mute.

19 DIRECTOR GELFAND: Not about that, but in
20 general. Is this the time for general comment?

21 PRESIDENT VALDEZ: Well, let's do the --
22 let's take the vote on the pending motion, and then
23 you can.

24 Hearing no questions then, Donna, can you
25 take the vote.

1

2 DONNA O'LEARY: Sure. President Valdez.

3 PRESIDENT VALDEZ: Aye.

4 DONNA O'LEARY: Director Gelfand.

5 DIRECTOR GELFAND: Aye.

6 DONNA O'LEARY: Director Mead.

7 DIRECTOR MEAD: Aye.

8 DONNA O'LEARY: Director Mosier.

9 DIRECTOR MOSIER: Aye.

10 DONNA O'LEARY: Director Nejabat.

11 DIRECTOR NEJABAT: Aye.

12 DONNA O'LEARY: Director Rowland.

13 DIRECTOR ROWLAND: Aye.

14 DONNA O'LEARY: Director Schenk.

15 DIRECTOR SCHENK: Aye.

16 DONNA O'LEARY: And Director Sleiman.

17 PRESIDENT VALDEZ: You're on mute. You're

18 messing with us.

19 DONNA O'LEARY: Director Sleiman?

20 PRESIDENT VALDEZ: Okay. We're gonna --

21 we're gonna take the vote without him. The motion

22 carries unanimously.

23 Director Gelfand, did you want to raise your

24 issue?

25 DIRECTOR GELFAND: Yeah. I am curious.

1 Because we got the report from DMTC there were no --
2 no deaths of horses, but then we have public comment
3 talking about horses that appeared injured but now
4 have dropped off the database in terms of their
5 status, would it be possible to ask DMTC, when they
6 make their monthly report, to provide a little bit
7 more information, so that there's a little more
8 transparency in terms of the health of the horses that
9 race at Del Mar?

10 PRESIDENT VALDEZ: As the chair of the DMTC
11 Liaison Committee, I will ask them to provide that
12 information to the Board at the next meeting.

13 DIRECTOR GELFAND: Thank you.

14 PRESIDENT VALDEZ: Thank you.

15 Any other director requests or closing
16 comments?

17 Just for me, before I ask to adjourn,
18 wishing everybody a very happy holiday season. And
19 once again, as I stated in November, a continuing
20 thanks to all of you for all of your hard work and
21 good work for this entire organization. Thanking all
22 of the staff for all that you do and very happy
23 holidays to all of you.

24 Any other comments?

25 DIRECTOR ROWLAND: Stay safe.

1 PRESIDENT VALDEZ: And stay safe.

2 Next is For Your Information. That's
3 correspondence. There's nothing to -- any action to
4 take.

5 DIRECTOR GELFAND: (Rasing hand.)

6 PRESIDENT VALDEZ: And so I have a motion to
7 adjourn. That's Gelfand.

8 Okay. Happy holidays, everybody. Thank you
9 very much.

10 (Meeting Adjourned: 4:16 P.M.)

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