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CERTIFIED COPY

BOARD OF DIRECTORS MEETING
22ND DISTRICT AGRICULTURAL ASSOCIATION
DEL MAR FAIRGROUNDS via ZOOM
2260 JIMMY DURANTE BOULEVARD
DEL MAR, CALIFORNIA 92014

THURSDAY, NOVEMBER 17, 2022

1:32 P.M.

REPORTED BY: MARY JULIA COLEMAN-KIEFER, CER 1468

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IN ATTENDANCE

OFFICERS:

- G. Joyce Rowland, President
- Richard Valdez, Second Vice President (via ZOOM)

DIRECTORS PRESENT:

- Lisa Barkett, Director (via ZOOM)
- Michael Gelfand, Director
- Don Mosier, Director
- Sam Nejabat, Director (via ZOOM)
- Kathlyn Mead, Director

DIRECTORS ABSENT:

- Frederick Schenk, First Vice President

ALSO PRESENT:

- Carlene Moore, Chief Executive Officer, 22nd DAA
- Donna O'Leary, Executive Assistant, 22nd DAA
- Josh Caplan, Deputy Attorney General
- Steve Senseri, Deputy Attorney General
- Henry Rivera, Moderator
- Adam Odom, Auditor, LSL
- Michael Sadegh, 22nd DAA

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1 DEL MAR, CALIFORNIA, TUESDAY, NOVEMBER 17, 2022

2 1:32 p.m.

3 -o0o-

4 PRESIDENT JOYCE ROWLAND: Okay. Thank you,
5 everyone.

6 This is President Joyce Rowland, 22nd DAA, and I call
7 the Thursday, November 17th meeting of the 22nd DAA to order.
8 And we'll be taking roll call and then going into closed
9 session.

10 So Donna, would you take your roll, please.

11 MS. O'LEARY: Sure.

12 President Rowland.

13 PRESIDENT JOYCE ROWLAND: Present.

14 MS. O'LEARY: Vice President Schenk has an excused
15 absence.

16 Vice President Valdez.

17 MR. VALDEZ: Present.

18 MS. O'LEARY: Director Barkett.

19 MS. BARKETT: Here.

20 MS. O'LEARY: Director Gelfand.

21 MR. GELFAND: Here.

22 MS. O'LEARY: Director Mead --

23 MS. MOORE: She hasn't joined yet.

24 MS. O'LEARY: -- has not joined yet.

25 Director Mosier.

1 MR. MOSIER: Here.

2 MS. O'LEARY: Director Nejabat.

3 MR. NEJABAT: Here.

4 PRESIDENT JOYCE ROWLAND: Okay.

5 MS. MOORE: We have a quorum.

6 PRESIDENT JOYCE ROWLAND: Okay, so thank you, and
7 we'll be moving into closed session and the estimated time to
8 reconvene is about 2:30 p.m.

9 (At 1:33 p.m., the meeting adjourned to
10 closed session.)

11 (At 2:51 p.m., the meeting resumed in
12 open session.)

13 PRESIDENT JOYCE ROWLAND: Okay. So we are live.
14 Good. So we are reconvening to open session from our closed
15 session. Sorry for our technical difficulty here in getting
16 restarted.

17 We have nothing to report as far as actions from
18 closed executive session. So we'll move now to our Consent
19 Calendar action items.

20 First, I'd like to ask the Board if they had any
21 items that were on the Consent Calendar that they would like to
22 see removed from the Consent Calendar?

23 Okay. Hearing none, we'll go to Public Comment on
24 the Consent Calendar before we take action.

25 MR. RIVERA: There are no members of the public for

1 Consent Calendar.

2 PRESIDENT JOYCE ROWLAND: Okay. Very good, then.

3 I will need a motion and a second and then move to
4 roll call on the Consent Calendar.

5 MR. GELFAND: So moved.

6 MR. MOSIER: Second.

7 PRESIDENT JOYCE ROWLAND: And that was Director --

8 MR. GELFAND: Gelfand.

9 MR. MOSIER: Gelfand first.

10 PRESIDENT JOYCE ROWLAND: Thank you.

11 MR. MOSIER: Mosier second.

12 PRESIDENT JOYCE ROWLAND: Okay. Roll call, please.

13 MS. O'LEARY: President Rowland.

14 PRESIDENT JOYCE ROWLAND: Aye.

15 MS. O'LEARY: Vice President Valdez.

16 MR. VALDEZ: Aye.

17 MS. O'LEARY: Director Barkett.

18 MS. BARKETT: Aye.

19 MS. O'LEARY: Director Gelfand.

20 MR. GELFAND: Aye.

21 MS. O'LEARY: Director Mead.

22 MS. MEAD: Aye.

23 MS. O'LEARY: Director Mosier.

24 MR. MOSIER: Aye.

25 MS. O'LEARY: And Director Nejabat.

1 MR. NEJABAT: Aye.

2 PRESIDENT JOYCE ROWLAND: Thank you. And we'll move
3 right into the Management Report from CEO Carlene Moore.

4 MS. MOORE: All right. Well, on the Sportsbook
5 update, Prop 26 failed. There's your update.

6 No. We are not moving forward with the -- with the
7 RFP or the -- or the project at this time. Everybody saw
8 those -- the election results.

9 Moving on to -- in terms of the Del Mar National
10 Horse Show update: So we didn't receive any proposals to our
11 second attempt, and this was really following some extensive
12 market research and outreach which -- so now we enter into and
13 are in the midst of conversations with two potential
14 contractors for the production of the Del Mar National Horse
15 Show. We have follow-up meetings with them both tomorrow and
16 so should have some announcements -- I believe we'll have some
17 announcements coming out shortly.

18 The Sound update: So first of all, thank you,
19 everybody, for the input last month in terms of -- we went with
20 The Sound, The Sound Surfside. So that announcement of the
21 name as well as the first kind of official show hap- -- took
22 place last week, and those shows -- the show is Ziggy Marley
23 doing a live tribute to his father, Bob Marley, on February 3rd
24 and 4th. Both shows have sold out. And if I recall at our
25 discussion last month, you know, it was said all it's going to

1 take is, you know, a couple of sold-out shows and the name will
2 stick. So -- so it's out there. The website for it is
3 TheSoundSD.com. And anybody -- so you can get signed up, and
4 that way, as other announcements and things come out, you'll
5 get that information firsthand. So I'm very excited.

6 There's -- in your -- in the Board packet on page 94
7 is the article that was in the San Diego Tribune. There's been
8 a number of -- there's been some coverage on it on radio, a
9 little bit of TV, even, so really exciting. And if anybody --
10 any Board members are planning to attend that haven't let Donna
11 know, please do so after this -- after this meeting.

12 The -- in your Board packet on page 14 is just kind
13 of a staff report to outline policies and procedures of review
14 and development process just to kind of give you as Board
15 members an outline of -- of how we're going to be approaching
16 this project in 2023. You know, we've had discussion
17 previously in terms of the need to pull everything together and
18 really delve into -- there are a number of, you know, policy-
19 type recommendations that come out from CDFA. There are other
20 agencies taking that into consideration with our operation and
21 so -- and we've been compiling information into a central
22 place.

23 We've been getting examples from some of our
24 sister -- sister districts as well as State agencies, you know,
25 bringing that -- bringing all of that together that we'll be

1 using as guidance. And so staff -- what will happen is staff
2 will develop drafts of policies, and then we'll be presenting
3 various policies to kind of the relevant committees for part of
4 that process, bringing it to the Board.

5 First meeting to bring that to the Board, bring it to
6 the public, seek input on it, then go back, any tweaking,
7 modifications, other considerations, further research that
8 needs to be done, before then bringing it back for -- for a
9 final review and -- and adoption, and the plan is to be doing
10 that in effect on a monthly -- on a regular basis with regard
11 to that devel- -- we have a lot of work to be doing in the
12 realm of our -- of our policy updates. So unless -- if anybody
13 has any questions about that, specifically.

14 MR. GELFAND: I do.

15 MS. MOORE: Um-hum.

16 MR. GELFAND: So these are not just Board policies.
17 These are policies for the operation of the DAA?

18 MS. MOORE: Yes.

19 MR. GELFAND: Or --

20 MS. MOORE: Well, that will be part of it so -- and
21 we'll break that out to where we have kind of governance
22 policies, financial policies, and then, depending on the level
23 of delegation that the Board provides in terms of operational
24 policies --

25 MR. GELFAND: Okay. And so --

1 MS. MOORE: -- kind of four components.

2 MR. GELFAND: -- if you have a director of
3 landscaping, for example, and he has a policy related to, you
4 know, toxic herbicides, pesticides, fungicides, that kind of
5 thing, is that the kind of policy that would come before the
6 Board for approval or is that -- that's lower -- low enough
7 down the hierarchy that we're not involved in?

8 MS. MOORE: No, it wouldn't. And in that case -- and
9 that's where we'll distinguish between -- because policy really
10 is set by the Board so policy versus procedure. So in essence,
11 the Board is setting the higher-level framework of the
12 organization for then -- for staff to then take to develop what
13 is -- what is our procedure and what are the level -- the
14 accountability within that.

15 MR. GELFAND: Okay.

16 MS. MOORE: So that will be the process that we go
17 through and crafting those, kind of -- because as you're, you
18 know, looking at a policy thinking about how that's going to be
19 implemented, that's what we --

20 MR. GELFAND: The Board might want to have --

21 MS. MOORE: -- would be doing, the staff.

22 MR. GELFAND: -- a policy that says, you know, we'd
23 like there to not be toxic herbicides, pesticides, fungicides.

24 MS. MOORE: Right.

25 MR. GELFAND: And then, the staff would figure out

1 procedures to implement that.

2 MS. MOORE: Right. Right.

3 And it might be that the policies are more of a --
4 like a high-level in terms of, you know, as part of our
5 advancement of our environmental stewardship --

6 MR. GELFAND: Right.

7 MS. MOORE: -- and this is the position that we take
8 on these.

9 MR. GELFAND: Okay. All right.

10 PRESIDENT JOYCE ROWLAND: And I know one of the
11 things that, you know, that I've said before is to not let the
12 perfect be the enemy of the good. And I think that getting
13 important policies out there, even if over time we have to
14 tweak and update them a little bit more, it is a good thing to
15 get the framework out there and to begin building it out and
16 modifying it, as opposed to Big Bang Theory of, you know, we
17 have to wait until everything's perfect.

18 MS. BARKETT: No, I agree.

19 MR. GELFAND: One other comment, and that is there
20 ought to be -- well, two things.

21 There ought to be a policy for how to change policies
22 on the part of staff, and then the other is where will these
23 policies reside? How will everyone know where to find them if
24 they want to see what they are?

25 MS. BARKETT: They'd be on the website.

1 MS. MOORE: Yes.

2 MR. GELFAND: I don't know. Logically, it would be
3 on the website, but figure out where they're going to be.

4 MS. MOORE: Yes. Yes. Where their home is.

5 MR. GELFAND: Yes.

6 MS. MOORE: And then following up to what
7 President Rowland was just saying, what we are anticipating in
8 January is that start of -- here are some recommended -- those
9 high-level policies. They may not be absolutely perfect, but
10 at least it gets us a framework. And then we can work to tweak
11 and, you know, adjust those, especially as we start living with
12 some of these things this next year while we're working through
13 the -- some of the -- some of the additional policies, but
14 again, really, at that kind of governance-structure level at
15 the top.

16 MS. BARKETT: I'm really glad to see "and the public"
17 in there under Number 2. I think that's very important, and
18 I -- and I agree with Director Rowland that it will save us a
19 lot of time in the long run.

20 MS. MOORE: Yes.

21 Then a couple of other just kind of -- within
22 operational things is also have recently been engaged by two
23 separate promoters for potential music festivals.

24 MR. GELFAND: Good.

25 MS. MOORE: So staff will be working through that,

1 and I'm hopefully having some information coming back to you
2 soon.

3 And then, for Board members to watch your inbox for
4 some Save-The-Date information for January 12th, as well as
5 January 26th, for some events around The Sound open- -- The
6 Sound as well as our Water Quality Improvement -- kind of the
7 media launch around that as well.

8 And then kind of lastly within that is just a couple
9 weeks ago, our Supervising Environmental Planner, Dustin
10 Fuller, and I attended the SANDAG iCommute Award. We received
11 a bronze-level recognition for our efforts this year with
12 regard to, you know, commuting and alternative transportation
13 for our employees, and we are inspired to get the high level
14 for next year. So more to come on that.

15 Just briefly on construction projects primarily
16 around Horsepark: The design progress continues. We've had --
17 or we -- the design team and the new operator have met with --
18 they had a really good meeting with the regional board staff,
19 kind of, you know, got their feedback and input early on into
20 about, like, a 30 percent design process. And these are the
21 typical steps with a project such as this. And then, they
22 anticipate having the next set of design plans for review to
23 share with that staff in January, where it should be at about
24 that 60-70 percent so you're getting very close to, in essence,
25 the final.

1 And with that, there is an article that was in --
2 recently in the Rancho Santa Fe on page 91 of your packet that
3 talks about some of the features that they are planning,
4 including the state-of-the-art arena footing technologies. But
5 that continues to -- continues to move forward, and as
6 promised, we'll continue to update you as there is -- as there
7 is progress. At some point, we will be bringing forward --
8 once that plan is near completion of approval for the regional
9 board, bringing that forward to share with you as Board
10 members.

11 And then, industry news and updates: A number of
12 things.

13 Back in October, attended -- CDFA hosted what they
14 called the Collaborative Exchange. It was actually an in-
15 person meeting in Sacramento hosted by CDFA, or the Department
16 of Food and Agriculture, for the District Agricultural
17 Associations only and the intent was to discuss new and
18 improved ways to support sustainable venue management models
19 and also an opportunity to offer suggestion on what CDFA
20 support might look like going forward.

21 From that, plans are to create -- for the Department
22 of Food and Agriculture to create kind of a government
23 relations committee from within -- within the industry to
24 address some of these industry issues, of which I volunteered,
25 whether I'll get selected or not, but to serve on that, as well

1 as they plan to host monthly CEO meeting. So having a bit more
2 regular interaction with the Department of Food and Agriculture
3 with all of the CEOs. And yes, it's really good and much
4 needed.

5 There were a number of training -- of topics that
6 were discussed such as, like, training needs and not the --
7 what's required of employees, like CalHR, CDFA, but training
8 needs of the industry of, you know, CEOs and new CEOs coming in
9 of -- there used to be a program called Super Schools -- and
10 bringing that back. I thought, ooh, that sounds fun. It's
11 really fun, and it's really for kind of your exhibit program
12 employees and just this really creative time and idea-sharing
13 and how -- how to have things happen, compensation assessments,
14 shared staffing, as well as, then, just the ongoing, continued
15 hiring challenges that we're all facing.

16 And then, the big -- one of the big areas of
17 discussion was around the Fairground and Community Resilience
18 Centers Program, and there's some information also in your
19 Board packet; I don't have the page on here. It's near the end
20 of Board packet.

21 So if you recall, spoken on this previously. This is
22 the one-time general fund allocation. It was \$150 million from
23 this last year's budget act, and with that, though, there's
24 kind of two pots of funds. So there is about 94-and-a-half
25 million of that was really dedicated to -- for fairgrounds;

1 I'll talk about that. And then, the other -- well, it comes
2 out to about \$30 million -- because right off the -- Cal Expo
3 received \$10 million. That was part of the -- part of the
4 language in that -- in that budget item. So they are getting
5 10; left this balance.

6 Thirty-eight million is going to be a competitive
7 application process, and this is where Community Resilience
8 Centers, of which fairgrounds can apply and compete for, but
9 also community -- local community centers and things like that
10 can apply for those funds as well. So that will be
11 administered, and there's kind of one group for that. But the
12 other, which is about \$94-and-a-half million, is going to be
13 used for resiliency projects solely on facilities within the
14 network of California fairs. And really, the goal there is
15 going to be to -- to develop a few really extensive shelter
16 facilities, bringing them up to -- up to -- kind of up to
17 snuff, up to speed, up to code, of what's needed when disaster
18 strikes.

19 There's not enough funds to do every fairgrounds in
20 California and so as an industry -- and we discussed this
21 previously -- was to try to identify some key places and key
22 opportunities. And so the Food and Ag had put together a
23 committee that has included Cal Fire, Cal OES, Department of
24 Social Services, as well, to identify the criteria. They've
25 narrowed down that list.

1 One -- one of the -- the items that knocked you out
2 of the running was if you're a facility at sea level, and so
3 with that, we're not on the list, but they've narrowed it down
4 to about 15 fairgrounds that will now go through a little bit
5 more of an in-depth study to see really what's needed there
6 for, you know, kitchens and commissaries and central heat and
7 air for heating and cooling, restrooms and shower facilities
8 and really trying to focus on areas that have been hardest hit
9 or are most likely to be hit by natural disasters, especially
10 in the form of wildfires in the future. So there will be more
11 information. They've -- so in your packet, they have announced
12 the 15 fairs that they have narrowed down to, and then, from
13 there, they will identify ultimately who will be beneficiaries
14 of that.

15 And this is really a different approach than what has
16 historically been done in this industry where a pot of funds
17 come in, and then it's like it winds up -- gets divvied out.
18 Everybody gets some of it, which doesn't necessarily leave this
19 opportunity to really make a statement investment into it. And
20 so, you know, the plan here is really to have those where we --
21 as an industry, we can point to and say, you know, in essence
22 to future legislators, with those funds, look at what we did.
23 Look at how we were able to, you know, bring this facility up
24 to standards today, and therefore give us more. Let us keep
25 doing this because of how, as fairgrounds, we serve our

1 community.

2 MR. GELFAND: Just out of curiosity, the sea level
3 issue; I mean, obviously, we're not at sea level. We're at
4 plus 11 to 14 or something. Is there --

5 MS. MOORE: That was close enough.

6 MR. GELFAND: Well, that's my point. At what height
7 would we potentially qualify? Do you have any idea?

8 MS. MOORE: I -- I don't know. That's one of
9 multiple criteria that they went through. So for example, they
10 first start with -- there are some fairgrounds that don't
11 have -- there are some fairs that don't have a fairground; that
12 took off, you know, three of those. But there are some that
13 have access issues -- access from the standpoint of, like,
14 freeway roads where, in essence, Cal OES, Cal Fire are saying:
15 This is not one that we would utilize in this way because the
16 access to the facility is such that it is. I just -- sea level
17 knocked out three so my joke has been: That's where we went.

18 MR. GELFAND: Well, it's just -- the fact is, we are
19 a place that people go when there is fires.

20 MS. MOORE: Every fairgrounds is that way --

21 MR. GELFAND: Oh, okay.

22 MS. MOORE: -- truly. And that -- but at some point,
23 you do -- they have to, you know, kind of narrow.

24 MR. GELFAND: Okay.

25 MS. MOORE: So what they ruled out was that criteria.

1 I have more informa- -- on what they did to get down to this
2 list of these 15, and part of that was the activation that they
3 had had in those regions and areas, as well as, then, the
4 socio-economics of the community as well.

5 PRESIDENT JOYCE ROWLAND: So what is the resilience
6 center in San Diego County?

7 MS. MOORE: Well, that -- so this -- the resilience
8 centers -- this is a new -- a new phrase, a new thing. This is
9 really the start of these starting to be built in communities.
10 We are a mega evacuation center. That's what we are
11 considered. But the resiliency center nomenclature really came
12 through this budget act.

13 PRESIDENT JOYCE ROWLAND: I -- I hear everything you
14 are saying. It sounds a little bit like a means to an end, as
15 opposed to necessarily the most rational of strikes, but I
16 guess we can have further conversation about that but...

17 MS. MOORE: Right. So what we can do is to work with
18 our loc- -- on a local level, and that's where the \$38 million
19 that is available for -- where -- and working with our local
20 OES, social services, things like that, of how do we fit within
21 that framework. But again, a big piece of it was also the
22 socio-economics of the area that it serves, and I don't
23 remember exactly but there's actually a title for the two
24 different social services programs that go into, like, this
25 calculation of what areas --

1 MR. GELFAND: It's more desirable to put it in an
2 area with lower socio-economic level that needs --

3 MS. MOORE: Where is the need highest at; that type
4 of components --

5 PRESIDENT JOYCE ROWLAND: And -- and I --

6 MS. MOORE: -- and it's not just wildfire, but it's
7 also the, like, cooling centers where those are needed. It's
8 just wildfires have been so much of the attention in recent
9 years.

10 Sorry, President Rowland.

11 PRESIDENT JOYCE ROWLAND: No, I was just going to say
12 that with the wildfires, specifically, this is where people
13 come to. I mean, because they are pushed out, and having a
14 resilience center relative to weather that's in one of the
15 cooler spots in the county is also not a bad idea. So it's
16 like I hear the rationale, and maybe with further kind of
17 investigation I'll buy it, but I'm not sure. So -- but neither
18 here nor there. They didn't ask us.

19 MS. MOORE: Right. They didn't.

20 And so -- and the -- in your packet -- let me see
21 here -- on page --

22 MS. BARKETT: That was a good report.

23 MS. MOORE: Oh, I don't have that one.

24 Do you know what page it's on?

25 There's a copy of the letter from CDFA that -- in

1 terms of their process, but again, I do have some more
2 information. I'm happy to share that with Board members of the
3 various cri- -- because they walked us through and it's not
4 outlined in the letter, but the criteria -- the criteria that
5 was utilized.

6 MS. BARKETT: Yeah. I read it. It's in the packet.
7 Here it is. It would be towards the very back, right at --

8 MS. MOORE: On page 1-0- -- page 107.

9 And so, for example, some of the other agencies --
10 yeah, that were a part of it were also the California
11 Construction Authority, California Fair Services Authority,
12 Western Fairs, in terms of the fair component, and again, as I
13 said, Cal OES, Cal Fire, and the Department of Social Services.
14 So there are a number of factors that also go into -- go into
15 that, the location discussion.

16 PRESIDENT JOYCE ROWLAND: Okay. Anything else on
17 your Management Report?

18 MS. MOORE: Yes.

19 And then, with that, they are having another meeting
20 next month so I will be attending. And then they will start
21 alternating between in-person and ZOOM meetings.

22 Then at the beginning of this month, I attended the
23 California Fairs Alliance, the fall management conference.
24 This is a, like, peer connection and networking and -- as well
25 as professional development conference. We had a number of

1 really great -- quality session topics that included everything
2 from kind of employee engagement aspects, but also CDFA updates
3 on new fair funding, various legislation that has impacts to
4 the industry, compliance audits, and common items that they are
5 seeing.

6 California Fair Service Authority, which is our
7 risk -- our risk pool for insurance, provided some updates on
8 rising claims that they are seeing, especially in -- and risks
9 associated with that, especially in areas of employment
10 practice claims.

11 And then the Office of the State Fire Marshal was
12 actually in attendance and brought in not only those in
13 Sacramento but all of the regional chiefs and directors from
14 throughout the state and so there was really great discussion
15 and dialog as they -- and announcement, too, that there is a
16 new building code coming out in January of 2022 (sic). It will
17 be referred to as the 2022 Building Code that goes into effect
18 January 1st of 2023 and so looking at how those changes and
19 things will impact -- impact facilities and events.

20 And then, lastly, CDFA also hosted the Southern Area
21 Regional Training back in -- October 13th. This was for board
22 members as well as CEOs where, again, they provided an
23 overview. They talked about the rules and responsibilities of
24 the Fairs and Expositions branch, again hitting on common items
25 they are seeing on compliance audits and things, rules and

1 responsibilities, then, of the District Ags and CEOs and
2 boards, and then provided they're maintaining a respectful work
3 environment, the mandatory retraining that can either be done
4 online for any supervisors, but they provided that in person at
5 that.

6 And so just kind of as an up- -- one of the common
7 items that's seen is the lack of MOUs and agreements with
8 foundations, and that's something that I've been working on,
9 and we actually just provided it most recently to the Don Diego
10 Scholarship Foundation so their board's in the process of
11 reviewing that. Once they review and accept it, it will come
12 back to -- come back to this Board, and it's something that
13 audit and governance has worked with me on that as well.

14 And with that, that concludes my Management Report.

15 PRESIDENT JOYCE ROWLAND: Okay. Do we have any
16 members of the public signed up to comment on the Management
17 Report?

18 MR. RIVERA: Yes. We have three members of the
19 public. First one on deck is Martha Sullivan.

20 PRESIDENT JOYCE ROWLAND: Thank you.

21 MARTHA SULLIVAN: Hello, this is Martha Sullivan.

22 I just wanted to take this opportunity to remark on
23 the really huge margin by which both of the propositions
24 seeking to legalize sports betting here in California failed.
25 I mean like over 70 percent, I believe -- although I haven't

1 looked at the latest count with all of the -- more ballots
2 counted. And I just want to highlight that in terms of, you
3 know, it may very well mean that Californians just aren't
4 interested in any more gambling, or at least they weren't
5 compelled by these propositions, at least. So I think it is
6 really, really smart that this Board and this agency has
7 converted that Race Place into a concert venue that's already
8 being counted, you know, as a really high-end entertainment
9 venue.

10 So congratulations on that. I have high hopes for
11 it. I hope that it does gangbusters business and can supplant
12 horseracing as a revenue stream for you.

13 Thank you.

14 PRESIDENT JOYCE ROWLAND: Okay. The next member of
15 the public is...

16 MR. RIVERA: We have Carla Hayes, in person.

17 PRESIDENT JOYCE ROWLAND: Ah. Carla Hayes.

18 CARLA HAYES: Okay. Am I live?

19 MR. RIVERA: Yes, you are.

20 CARLA HAYES: I'm not sure. I just got back from New
21 York. You know, it takes a few days.

22 PRESIDENT JOYCE ROWLAND: You sound live.

23 CARLA HAYES: Hi. I just wanted to talk just a
24 little bit about that Phil Trubey article because in it, he
25 mentions the Ebb and Flow ring system, and I said "Phil, what

1 are you talking about?"

2 And he said, "Look at the link."

3 And I looked at the link, and I said, "So Phil, this
4 is really expensive."

5 He said, "Yeah. It is. I can't afford it. I've
6 never built a barn."

7 Those rings they are putting in are wonderful, and
8 when you look at the cost-benefit analysis, the cost is pretty
9 high. A normal ring in a normal barn, well, it's \$100- to
10 \$150,000 to install it, the decent one. With these rings, more
11 like \$350,000. And what's so -- why are they doing this? They
12 are very smart.

13 First of all, for us, it saves water in lots of ways.
14 Because it's a reservoir system and it feeds the moisture up
15 into the ring all of the time so matter how much rainfall we
16 get, it goes right into the reservoir, and then it gets
17 recycled into the rings. So you don't have to have watering
18 trucks anymore, which saves both fuel and water and evaporation
19 because if you've ever seen a water truck go during the
20 summertime, you're watching half the water go outside the ring
21 and the other half going up into the atmosphere and you're
22 wondering how the heck -- why -- you know, these rings are so
23 dusty. Well, that's kind of why.

24 The other thing that's really, really important for
25 all of us to know and for you to know because you own the

1 property is that it gives them a real competitive advantage.
2 Nobody has this footing who competes with us. I know they
3 don't have it at Temecula. I doubt that Robert's going to put
4 it in -- you're laughing -- in San Juan Capistrano because it's
5 so expensive and so difficult to engineer. But since they are
6 reengineering the water anyway, it's really interesting that --

7 MS. O'LEARY: Ms. Hayes, your time is up.

8 CARLA HAYES: -- it's all together.

9 So I just wanted to say thank you.

10 PRESIDENT JOYCE ROWLAND: Thank you. Okay.

11 MR. RIVERA: The next member of the public is Laura
12 De Marco.

13 LAURA DE MARCO: I just wanted to echo what Carla was
14 saying about the major investment that your provider is
15 executing in improving the property. And what's really great
16 about this is that it will be the -- the Horsepark will again
17 be Olympic quality and world class quality. And that's what's
18 going to be needed when the 2028 Olympics comes to Southern
19 California. And Horsepark is going to be opening this next
20 summer, and we will have all the eque- -- local equestrians who
21 are wanna-be Olympians being able to work out there, train
22 there, and also win there.

23 And as you probably know -- we've documented and sent
24 you on the Tokyo Olympics -- we have three local gold medal
25 winners who -- in dressage, and so a number of those are --

1 there's likely going to be a transition in leadership in the
2 Olympic -- in the Olympic world, and we're hoping that there is
3 new members of the local equestrian community who will also
4 being joining that Olympic team in bringing home more gold
5 in -- for the country.

6 Thank you.

7 MS. BARKETT: Excellent.

8 PRESIDENT JOYCE ROWLAND: Thank you.

9 Okay. We'll move in -- there are no more members of
10 the public; correct?

11 MR. RIVERA: That is correct.

12 PRESIDENT JOYCE ROWLAND: Okay. Thank you.

13 We'll move into General Business, but I'd like to
14 move Audit and Governance Committee Report up ahead of Tennis
15 Center Operations. I think we're still waiting, hopefully, for
16 some information to come in on the Tennis Center.

17 And so we'll just dive right into Audit and
18 Governance because our audit partner is also here, Adam Odom,
19 from LSL. And this is the 2020 Audit Report. We've been on a
20 journey and took some time to pull together 2010 -- 2020, you
21 know, between changes in systems, changes in peak leadership,
22 and just a lot of kind of case of first impressions that we had
23 to walk through with 2020; really quickly then now moving into
24 2021. So that's -- we're going to catch up pretty rapidly, I
25 believe, here.

1 So the Audit and Governance Committee, normally
2 that's Kathlyn and I, but Kathlyn was unable to attend the last
3 meeting so Director Nejabat sat in with our audit partners and
4 with our head of finance and with Carlene, and we went through
5 every page of the financial report and of the overview and
6 opinion from our auditors and I think it's -- it's a great
7 report. It's a very clean audit, but from here I'll just let
8 Adam kind of dive in a bit and then allow the Board to ask any
9 questions and then if any members of the public want to speak
10 as well.

11 So Adam, can you take it away?

12 ADAM ODOM: Sounds great.

13 I will spare you all by not going through every
14 single page like I did with the Audit Committee so...

15 But let me share -- will you got -- will everyone be
16 able to see my screen if I share my screen?

17 PRESIDENT JOYCE ROWLAND: We should be able to.

18 MR. RIVERA: Yes.

19 ADAM ODOM: Oh, it says I am disabled participant
20 screen sharing.

21 MR. RIVERA: Stand by.

22 Try it again.

23 ADAM ODOM: Looks good.

24 All right. So first, I wanted to point out the --
25 the management letter. And so just real quick, a few things on

1 this. So there -- significant audit findings or other issues:
2 There were no significant findings or issues. The financial
3 statement disclosures were neutral, consistent and clear.
4 There were no significant unusual transactions. The only thing
5 unusual about 2020 was Covid; right?

6 The difficulties encountering during -- encountered
7 during the audit: We didn't have -- didn't have any
8 difficulties with management. In reality, it's quite the
9 opposite. Management really did a great job, and staff did a
10 great job answering any questions that we had and making it a
11 relatively easy audit.

12 Corrected and uncorrected misstatements: There was
13 one uncorrected or unadjusted audit difference for an unaccrued
14 invoice that was not significant to the -- to the accrual so we
15 did not require a dis- -- or an adjustment for this.

16 Disagreements with management: Again, we had zero
17 disagreements with management. Everything that they
18 represented was what we believed was accurate.

19 And then, management consultation with other
20 independent accountants: We did not have any other
21 consultations with other accountants.

22 A couple of things for future -- future
23 pronouncements that will really affect you guys: The biggest
24 one is GASB 87, which are the leases. That's going to be
25 fiscal 2022 so this coming year. It won't affect you for the

1 2021 audit, and 2022 audit, which will be coming shortly after
2 that, leases, all leases, operating leases included, will be on
3 the balance sheet so that means you're going to have an asset
4 and a lot -- a huge -- well, depending on the leases, asset and
5 liability for those leases. So that's a big one.

6 And then let me move on to the internal control
7 letter which is... So during our audit, we separate our audit
8 in two phases. One's what we call interim phase and one what
9 we call year-end phase. The interim phase goes over your
10 internal controls, processes, and policies, and we go through
11 your controls, which includes receipts and receivables and
12 deferred revenues, controls over payments and AP, accounts
13 payable, controls over IT, IT security. We go through the
14 whole gamut of controls and determine if there are any what we
15 call significant deficiencies or material weaknesses, and these
16 would be controls I would -- that would be deficient that could
17 possibly cause a misstatement of -- on the financial statement,
18 a material misstatement.

19 With that to say we are pleased to announce even
20 without -- with the changes in your staff and changes in
21 management, we did not have any significant deficiencies or
22 material weaknesses. I would say that's a big -- that's where
23 for so many changes to happen and that there aren't any, but I
24 would say that's a kudos to the accounting staff. They did a
25 great job making sure everything was clean and everything was

1 properly reconciled and done -- done well.

2 Then lastly, I will go over just our audit report,
3 and if you guys have questions on anything on the financial
4 statements, I am more than happy to answer any questions for
5 the audit. But the audit report -- it's page 4, and if you're
6 looking at it, it will be page 1 through -- 1 through 3.

7 So this is our -- the audit report which shows
8 whether there are any -- whether the financial statements were
9 presented fairly in all material respects, and I want to
10 highlight the word "all material respects" because we are
11 testing every single dollar. We take sample sizes, and we have
12 a materiality involved in our audit so after everything's said
13 and done, the financial statements were presented fairly in all
14 material respects. We also call that an unmodified opinion.
15 So that is the highest opinion you can get.

16 And then, this goes through kind of the basis for the
17 opinion. The responsibilities of management, responsibilities
18 of us as the auditor and it talks about the supplementary
19 information at the end of the financial statements and we
20 signed it off. This is a draft financial statement, by the
21 way. We haven't finalized pending all your authority.

22 I think I will quickly go over just the financials
23 and not the -- not the disclosures. In the financial
24 statements, you guys had -- the Del Mar Fairgrounds had
25 10 million in -- in unrestricted cash and cash equivalents and

1 12,000 in restricted investments. You had 5 million -- and
2 this is again as of December 31st, 2020, so it was a couple
3 years ago. You had 5 million in accounts receivable and 125
4 million in your capital assets. You had another 3 million in
5 your restricted investments, long-term portion, and that
6 relates to the bond; you are required to hold these investments
7 for that bond.

8 You had deferred outflows in -- deferred outflows of
9 pension liability and OPEB, other post-employment benefits.
10 The pension liability was six million and OPEB was 271,000; and
11 what those are -- I like to explain it almost as like a --
12 couple things. One, it's a timing issue between the pension
13 liability and the time it's being valued. And also, there are
14 some pre-payments of contributions because evaluation date is
15 one -- one year behind.

16 Then you had total -- I'm going to just say total
17 current liabilities of 17 million, and long-term liabilities
18 which mainly relate to your -- your bonds and your pension of
19 109 million. And then you had other deferred inflows, which
20 are almost like accruals, again related to timing of the
21 pension and liability.

22 Going to your statement of revenues, expenses and
23 changes in net positions, you had operating revenues of 25
24 million and operating expenses of 40 million; so you did have a
25 loss from operations of 15 million. And you had some other

1 non-operating revenues and expenses of two point -- negative
2 2.4 million. Change in net position of 17 million; neg- -- a
3 loss of 17 million. I will say that that is not unusual for --
4 we audit multiple fairgrounds and venues, and for 2022, having
5 a loss was not -- is not unusual from what we've seen.

6 I'm not going to go much further than that. Unless
7 you guys have any questions, I will stop sharing my screen.

8 And any questions you may have?

9 PRESIDENT JOYCE ROWLAND: And I know from an
10 accounting perspective, it's probably not unusual, but we did
11 have some interesting activity. We had State funds, we had
12 PPA, we did have all of those roll through. We're still
13 dealing with I think it's the State being a couple of years
14 behind in some of their actuarial and pension work, but we go
15 with what we have, which is what everybody does.

16 I don't know if any of the Finance Committee folks
17 have anything else they wanted to add to that or otherwise
18 we'll just take questions from the Board as a whole before we
19 go to public comment.

20 MR. VALDEZ: Yeah. As Finance Committee and for
21 myself, I don't have anything to add. I don't know if Michael
22 does.

23 MR. GELFAND: No.

24 PRESIDENT JOYCE ROWLAND: And this was in the first
25 year that we've had LSL. We did -- we did an RFP, and you all

1 came in so that's always an adventure as well. So the fact
2 that we were able to get off on, you know, such a good footing
3 and have everything go as smoothly as it apparently has is --
4 is a good sign for the future as well so that's great.

5 Okay. So we'll now -- do we have any members of the
6 public signed up to speak on Item B under General Business?

7 MR. RIVERA: We have one member, Martha Sullivan.

8 PRESIDENT JOYCE ROWLAND: Thank you.

9 MARTHA SULLIVAN: Hi, again.

10 Having heard the report, I don't have any -- any
11 comment.

12 Thank you.

13 PRESIDENT JOYCE ROWLAND: Okay. Thank you.

14 So we'll go to our Community and Governmental
15 Relations --

16 MS. MOORE: Wait. President Rowland, actually --

17 PRESIDENT JOYCE ROWLAND: Oh, I'm sorry. Action
18 item. Action item. Thank you.

19 MS. MOORE: No. Actually, just a moment. A member
20 of the public would also like to comment on --

21 MS. BARKETT: Laura De Marco.

22 MS. MOORE: -- that's here in person.

23 PRESIDENT JOYCE ROWLAND: Oh, okay.

24 MR. RIVERA: Laura De Marco.

25 PRESIDENT JOYCE ROWLAND: Very good. I didn't see

1 that, but yes, go ahead.

2 LAURA DE MARCO: Congratulations on your clean audit.
3 One of the things that really stood out to me was your pension
4 liability, and I would just encourage you, when your coffers
5 get a little bit fuller, to start pre-paying that more and
6 paying that liability down; and also, as you look at kind of
7 staffing back up, maybe looking at the long-term tails of those
8 hiring decisions because your pension liability is -- is really
9 high. And it would be much healthier for your pension fund to
10 be at least 85 percent funded, and right now, it's 71.

11 The good news is short-term rates going up means your
12 pension liability is going down, but I just -- it's something I
13 specialize in and CalPERS was my client so I would just be -- I
14 would just encourage you to accrue and pay that benefit down.

15 Thank you.

16 PRESIDENT JOYCE ROWLAND: Okay. So we actually need
17 to --

18 MS. MOORE: It looks like Richard has his hand
19 raised.

20 PRESIDENT JOYCE ROWLAND: Oh, Richard. Go ahead.

21 MR. VALDEZ: Thank you.

22 You know, when you asked, President Rowland, whether
23 Finance had anything to state, it was my intention to keep to
24 the body of the report. But I did want to say, as the chair of
25 the current Finance Committee and the chair of the Finance

1 Committee that sat in 2020, I almost have PTSD through thinking
2 back on those days. But I really want to -- I really think it
3 important to point out -- and I really am happy that our
4 auditors did make special note of no difficulties with
5 management and no deficiencies or weaknesses with the controls.
6 That's really, really telling.

7 And Carlene, I want to direct this to you, first,
8 because you have lived through that in 2020, throughout 2020,
9 and you have ever since. 2020 was tumultuous; it was -- to say
10 the least. And for you to have been able to take kind of a
11 chaotic situation and -- and make it not is remarkable, and I
12 want to thank you for all of that. And I think this -- this
13 really, you know, this clean audit for 2020 is a testament in
14 large part to you and your efforts and also your staff and your
15 current -- your current staff as well.

16 So I want to thank you personally, and I want to
17 thank your staff for this because this is really, really
18 important to me personally as being the president of the Board
19 in 2020 and having lived through that time. So thank you very
20 much for all of that.

21 PRESIDENT JOYCE ROWLAND: Yeah. And I would be -- I
22 would -- I should point out that even in the Audit Committee
23 that our auditor particularly gave praise to Michael today for
24 all the work that he has done to bring this together. It's
25 been herculean, especially when you look at we were actually

1 implementing a new system. That's all going on at the same
2 time while trying to piece together what you could from the
3 past and make this as clean as possible. So big kudos there as
4 well.

5 MS. MOORE: Thank you and you're welcome. And I
6 would echo that with regard to -- because Michael was not even
7 here in 2020 --

8 PRESIDENT JOYCE ROWLAND: Right.

9 MS. MOORE: -- and so his ability to work with -- and
10 LSL being new auditors -- and pull together, you know, the
11 information and stuff, just what a nice job and very
12 appreciative of that and thank you, Richard, for those
13 compliments.

14 PRESIDENT JOYCE ROWLAND: So we actually now need a
15 motion to adopt the Audit Report.

16 MR. VALDEZ: So moved.

17 MR. GELFAND: Second.

18 PRESIDENT JOYCE ROWLAND: So that was Director
19 Valdez, and who was the second? Was that --

20 MS. MOORE: Gelfand.

21 PRESIDENT JOYCE ROWLAND: Director Gelfand. Thank
22 you.

23 And may we have a roll call, please.

24 MS. O'LEARY: President Rowland.

25 PRESIDENT JOYCE ROWLAND: Aye.

1 MS. O'LEARY: Vice President Valdez.

2 MR. VALDEZ: Aye.

3 MS. O'LEARY: Director Barkett.

4 MR. BARKETT: Aye.

5 MS. O'LEARY: Director Gelfand.

6 MR. GELFAND: Aye.

7 MS. O'LEARY: Director Mead.

8 MS. MEAD: Aye.

9 MS. O'LEARY: Director Mosier.

10 MR. MOSIER: Aye.

11 MS. O'LEARY: And Director Nejabat.

12 MR. NEJABAT: Aye.

13 PRESIDENT JOYCE ROWLAND: Thank you.

14 And now we will move to the Community and Government
15 Relations Committee Report.

16 Don, do you want -- Director Mosier, you want to kick
17 that off?

18 MS. MOORE: I think Director Nejabat is going to
19 because --

20 PRESIDENT JOYCE ROWLAND: Oh, that's -- okay.

21 MS. MOORE: -- Director Mosier wasn't there in -- in
22 October.

23 PRESIDENT JOYCE ROWLAND: That's right.

24 MR. NEJABAT: So the Community and Government

25 Relations Committee met last month on October 18th. It was a

1 relatively short meeting, and we discussed some topics
2 including traffic monitoring for the races and other events and
3 also the new redistricting, but I don't think anything else
4 notable to report unless Carlene, do you want to mention
5 anything?

6 MS. MOORE: Nope. That really was it. It was a
7 short meeting, about 20 minutes.

8 MR. NEJABAT: We didn't schedule this month's meeting
9 due to the Board meeting change so.

10 MR. MOSIER: I did have one thing I wanted add.

11 Deanna Spehn, the policy director for Senator Tony
12 Atkins passed away this last Monday. She was a member of the
13 Community Relations Government Committee for at least eight
14 years, if not more, and was an important contributor to that
15 committee. She was also very interested in the Fairground, the
16 park, and was instrumental when she worked with Chris Kehoe in
17 getting legislation to protect the San Dieguito River on both
18 sides. So Deanna was -- was really an important contributor,
19 incredibly knowledgeable individual, and somebody who will be
20 missed not only in this committee but regionally.

21 MS. MEAD: Sorry to hear that.

22 PRESIDENT JOYCE ROWLAND: Okay. Thank you for that.

23 So let's move to our Finance Committee Report.

24 MR. RIVERA: We have a member of the public --

25 PRESIDENT JOYCE ROWLAND: Oh, I'm sorry. I'm sorry.

1 Public Comment, please, on Government Relations.

2 MR. RIVERA: First member of the public is Martha
3 Sullivan.

4 MARTHA SULLIVAN: Hello, again.

5 I do want to I guess echo Director Mosier's comments
6 about Deanna Spehn. I've known her for probably over a decade
7 now, and she was a very deep and wide resource. She was an
8 excellent listener. And there are a lot of us who will miss
9 having her, you know, being involved and being such an
10 important resource and advisor.

11 Thank you.

12 PRESIDENT JOYCE ROWLAND: Thank you very much.

13 Okay. If no other members of the public signed up
14 then we'll move to Finance Committee.

15 MR. RIVERA: That is all the members of the public.

16 PRESIDENT JOYCE ROWLAND: Thank you.

17 Director Valdez.

18 MR. VALDEZ: Okay. Finance Committee met I believe
19 on October 26th. I'm going to turn the -- turn it over to
20 Carlene.

21 MS. MOORE: Thank you.

22 So very pleased to -- in your Board packet presented
23 financials through September. And as mapped out previously,
24 this really gets us caught up in terms of -- of reporting.

25 Just as a reminder that based on when our Board

1 meetings typically fall, the materials that you will be
2 reviewing are really about a six-week look-behind. And so
3 September in November, October in December, and so on.

4 So the reports on pages 79 through 81 of your packet
5 includes the balance sheet and income statement as well as the
6 Premier F and B report, food and beverage report. And so if
7 there are any -- if anyone has any specific questions on those.

8 With the fair -- being now post-fair with regard to
9 the financials, there's not necessarily a lot of activity and
10 changes. And last month we reported out on the fair and
11 just -- and that impact of things. So now it's more of just
12 the standard business where we have, you know, rental income,
13 activity that is coming in, parking. Also to -- the other
14 thing, given that these are through September, is that really,
15 after the fair, many of our financial revenue streams really
16 don't start picking back up again until like mid-September,
17 outside of food and beverage, which we've had that report on
18 with regard to horseracing, and then horseracing having its --
19 its regular -- its direct payments to the District which come
20 in in the months of September and November. So we'll really
21 start to see more activity pick up with regard to facility
22 rentals and things like that for the month of October, as well
23 as, then, December in future financial reports.

24 And then -- so unless there are any specific
25 questions on the financials, we do have a couple of pieces of

1 other information and action items on -- on the committee
2 report. And really, this is -- this is in anticipation of
3 hopefully being able to provide a break in terms of -- for next
4 month in planning to possibly not have a December Board
5 meeting. Whether you have realized it or not, this Board has
6 met at least monthly, if not sometimes more often than monthly,
7 since August of 2019.

8 MR. VALDEZ: I have noticed.

9 MS. MOORE: I'm glad there is at least one person who
10 has felt it.

11 So -- so just in terms of that, we have two items
12 before you here, delegation of authority as well as out-of-
13 state travel in anticipation of not having a meeting next
14 month. And really, we would have one only if it is
15 necessitated in terms of other business that needs -- that
16 needs to be addressed. And otherwise, we would hope to just
17 reconvene in January.

18 And so with that, the delegation of authority is
19 typically done on an annual basis. It expires at the end of
20 December. And so therefore, in order to just continue
21 operations -- because typically we would be presenting the
22 budget in December so instead, we would be bringing it in
23 January -- this would be to allow for -- for business to
24 continue, payroll and other bills and things to take place as
25 well as, then, the request -- the out-of-state travel request

1 for the Western Fairs Association Annual Conference and
2 Convention. It takes place in January, and so we really can't
3 wait until then to be deciding whether or not -- so we can take
4 advantage of the early bird registrations and hotels and travel
5 arrangements and things.

6 MR. VALDEZ: So you need a motion?

7 MS. MOORE: They'll be -- these will be two separate
8 action items.

9 PRESIDENT JOYCE ROWLAND: Right. And we'll have
10 public comment first so.

11 MR. VALDEZ: Just -- before we do that, I just want
12 to -- and Carlene, I think you mentioned it; I'm not sure if
13 you did -- the delegation of authority, there are no changes
14 to -- to what we have already, you know, set forth. It's
15 simply, as Carlene said, to allow it to go farther than
16 anticipated, and then we probably will just restate them after
17 the audit or in February; I think that's when it's going to be.

18 PRESIDENT JOYCE ROWLAND: It's just -- it's just to
19 fill the gap that would be created by not doing it; so through
20 the January meeting.

21 MR. VALDEZ: Yes.

22 MS. MOORE: Well -- and so the only addition to that
23 language -- and you're correct, Director Valdez, in terms of
24 materially it doesn't change. It's the insertion of the
25 paragraph just on page 83 just before the signatures, actually.

1 So in essence, a new delegation of authority will be done in
2 '23 at such time and the bud- -- and having a 2023 operating
3 budget pass. So it's just that additional language that was
4 added.

5 MR. VALDEZ: Thank you.

6 PRESIDENT JOYCE ROWLAND: Okay. Members of the
7 public signed up to speak on the Finance Committee?

8 MR. RIVERA: We have two members. First one is
9 Martha Sullivan.

10 MARTHA SULLIVAN: Hello. I'm sorry if I missed this.
11 I was a little distracted during this item by something going
12 on here at home. But -- and maybe I'm not remembering your
13 process correctly, either, but when will the new budget be
14 presented?

15 PRESIDENT JOYCE ROWLAND: January. Normally, we
16 would present --

17 MARTHA SULLIVAN: Okay. All right.

18 PRESIDENT JOYCE ROWLAND: -- it in December. We're
19 going to present it in January.

20 MARTHA SULLIVAN: Okay. All right. Thank you.

21 MR. RIVERA: The next member of the public,
22 Laura De Marco, in person.

23 LAURA DE MARCO: Actually, what I said before on the
24 Audit Report stands.

25 Thank you.

1 PRESIDENT JOYCE ROWLAND: Thank you.

2 MR. RIVERA: And that is all the members of the
3 public.

4 PRESIDENT JOYCE ROWLAND: Okay. We have two items
5 needing motions. The first is the delegation of authority. So
6 may I have a motion and a second and then roll call.

7 MS. O'LEARY: Director Barkett.

8 MS. BARKETT: Yes. So moved. Thank you.

9 MR. MOSIER: Second.

10 PRESIDENT JOYCE ROWLAND: Director Mosier; okay.
11 Roll call, please.

12 MS. O'LEARY: President Val- -- President Rowland.

13 PRESIDENT JOYCE ROWLAND: Aye.

14 MS. O'LEARY: Vice President Valdez.

15 MR. VALDEZ: Aye.

16 MS. O'LEARY: Lisa Bar- --

17 MS. BARKETT: That's okay.

18 MS. O'LEARY: Director Barkett.

19 MR. BARKETT: Aye.

20 MS. O'LEARY: Director Gelfand.

21 MR. GELFAND: Aye.

22 MS. O'LEARY: Director Mead.

23 MS. MEAD: Aye.

24 MS. O'LEARY: Director Mosier.

25 MR. MOSIER: Aye.

1 MS. O'LEARY: And Director Nejabat.

2 MR. NEJABAT: Aye.

3 PRESIDENT JOYCE ROWLAND: The second item I need a
4 motion on is out-of-state travel.

5 MS. BARKETT: Um-hum. So moved.

6 MR. GELFAND: Second.

7 MS. O'LEARY: Who was that?

8 MR. GELFAND: Gelfand.

9 MS. O'LEARY: Gelfand. Okay.

10 PRESIDENT JOYCE ROWLAND: Roll call, please.

11 MS. O'LEARY: President Rowland.

12 PRESIDENT JOYCE ROWLAND: Aye.

13 MS. O'LEARY: Vice President Valdez.

14 MR. VALDEZ: Aye.

15 MS. O'LEARY: Director Barkett.

16 MR. BARKETT: Aye.

17 MS. O'LEARY: Director Gelfand.

18 MR. GELFAND: Aye.

19 MS. O'LEARY: Director Mead.

20 MS. MEAD: Aye.

21 MS. O'LEARY: Director Mosier.

22 MR. MOSIER: Aye.

23 MS. O'LEARY: And Director Nejabat.

24 MR. NEJABAT: Aye.

25 PRESIDENT JOYCE ROWLAND: Okay. Our next item is the

1 Fair Operations Committee Report. Anything more on Fair Ops?

2 MR. NEJABAT: Nothing to report besides fair planning
3 is continuing to move forward.

4 PRESIDENT JOYCE ROWLAND: Okay. Very good.

5 And do we have any members of the public signed up to
6 speak on Fair Ops?

7 MR. RIVERA: No members of the public for this item.

8 PRESIDENT JOYCE ROWLAND: Okay. I guess that circles
9 us back to the Tennis Center, of which --

10 MR. RIVERA: Stand by one second. We had Martha
11 raise her hand for this one. She was not signed up, but let me
12 let her into the meeting.

13 PRESIDENT JOYCE ROWLAND: Okay. Very good.

14 MARTHA SULLIVAN: Hello, again. I'm sorry. I
15 thought I did register for this item. This was an item that I
16 specifically had something I wanted to share with the Board so
17 I'm sorry if I messed that up somehow.

18 I did want to add to my comments last month about the
19 tent vigil art installation expression of speech that I have
20 requested be considered for next year's fair given on behalf of
21 the San Diego Housing Emergency Alliance given the fair's theme
22 of "Get Out There."

23 CBS-8, the local CBS affiliate TV news station,
24 recently reported that so far this year, 499 deaths of
25 houseless San Diego County residents have been documented, and

1 that is after the Medical Examiner reported a final number for
2 2021 of 541 deaths, you know, following about 335, I believe,
3 in 2019. I'm sorry; in 2020. So we're seeing a steadily
4 increasing number of deaths confirmed to be houseless residents
5 of San Diego, many of whom at some point in their houseless
6 term, have taken refuge in tents and many of whom have had
7 their tents confiscated and destroyed as part of, you know,
8 criminalizing being homeless. So as I said last month, I think
9 it's really important to include this art installation --

10 MS. O'LEARY: Ms. Sullivan, your time is up.

11 PRESIDENT JOYCE ROWLAND: Thank you.

12 Okay. So I think we're going to circle back around
13 to the Tennis Center Operations, and Carlene, would you take
14 this?

15 MS. MOORE: Yes.

16 So as you recall, we had a protest that was filed
17 with regard to our notice of intent to award the Tennis Center
18 operation contract to Racket Club One, and we have been
19 dutifully waiting for a response from the Department of General
20 Services on that, of which they have indicated by the end of
21 this week, and unfortunately, there's one more day until the
22 end of this week.

23 However, as it turns out, and per my delegation of
24 authority, actually, would allow me to sign the contract
25 because it is a rental agreement. The anticipated revenue on

1 it is \$10,500 per month so well under the threshold of the
2 \$250,000 limit for rental agreements. It is a one-year
3 contract, which is also within that delegation of authority,
4 and in which case I would be authorized to do that as soon as
5 we do hear back from -- assuming DGS denies the protest, which
6 is what we are anticipating, I would be able to sign and enter
7 into that agreement, and then it would just be brought back to
8 the Board at a subs- -- the next subsequent Board meeting,
9 whether that was December or January.

10 PRESIDENT JOYCE ROWLAND: Okay. Thank you for that
11 clarification.

12 So that doesn't require any action at this time.
13 However, are there any members of the public signed up to speak
14 on the Tennis Center?

15 MR. RIVERA: There are no members signed up.

16 PRESIDENT JOYCE ROWLAND: Okay. Excuse me.

17 That will move to public comment. Do we have members
18 of the public signed up for public comment?

19 MR. RIVERA: There are no members signed up for this.
20 Oh, general public comment, yes. I am sorry.

21 We have three members. First one is Martha Sullivan.

22 PRESIDENT JOYCE ROWLAND: There always are. I would
23 have been surprised if there weren't members of the public
24 signed up.

25 MR. RIVERA: All the hands went up. Sorry about

1 that, everyone.

2 MARTHA SULLIVAN: Hello, once more.

3 I want to just wrap up this meeting. I'm sure that
4 you know that three horses died at Del Mar last weekend, two
5 after racing. One is a pony horse. Those are the horses that
6 lead the race horses to the starting gate and very hard-working
7 horses. So three horses died this weekend. I want to read the
8 description in the UT of one of them.

9 "Toast of Rome died in front of the main grandstands
10 after collapsing while walking off the track following the
11 third race. On Friday, Kazuhiko died while walking back to the
12 stable area after the fifth race."

13 Hold on one second. I'm sorry.

14 "Toast of Rome died in front of the main grandstands
15 after collapsing" -- I'm sorry. I wanted to find where it
16 talks about -- I mean, Toast of Rome died on the main track in
17 front of the grandstands. I want to emphasize that. This was
18 not -- I mean, this was a very visible death, and it was sudden
19 death. Toast of Rome and Kazuhiko were sudden deaths. These
20 are the fourth and fifth sudden deaths which have occurred at
21 Del Mar this year out of the 11 statewide. So almost half of
22 the sudden deaths statewide have occurred at Del Mar.

23 You know, this is not normal at all, and it's just
24 another example of, you know, horseracing kills horses. And
25 this is actually repeating a very similar pattern that happened

1 in 2019.

2 MS. O'LEARY: Ms. Sullivan, your time is up.

3 MR. RIVERA: The next member of the public is Heather
4 Wilson.

5 HEATHER WILSON: Yes. Thank you so much.

6 Del Mar likes to boast about being the safest track
7 in America, yet on opening weekend -- that's less than one week
8 ago -- there were three dead horses on your hands, and as
9 Martha explained, two of them were racing-related. Kazuhiko
10 was a five-year-old gelding pulled up, DNF, did not finish, on
11 opening day. He collapsed and died. Toast of Rome was a six-
12 year-old gelding who should have been pulled up, but he was
13 forced to cross the wire. He placed last, collapsed and died
14 in front of the grandstand. The non-racing death of a 17-year-
15 old pony named Court -- he was a work horse who had the
16 responsibility of escorting racehorses in the post parade to
17 the starting gate.

18 The other 2022 deaths are as follows: Night Girl, a
19 two-year-old filly never raced, and she suffered sudden death
20 while training. Money Won, another two-year-old filly. She
21 also died a sudden death having been raced exactly once.
22 Show Your Cards, another two-year-old filly, and it should be
23 noted that two-year-old horses are called babies by the
24 industry so another baby horse sudden death while training.
25 Then there was Miss Sugar Hill, a three-year-old filly who also

1 suffered a sudden death while training. And as Martha
2 explained, 11 sudden deaths in California, 5 of them at Del
3 Mar.

4 Props 26 and 27 both failed miserably so this means
5 that Californians are very opposed to gambling. It is time for
6 the state to take a vote on whether or not it wants to continue
7 gambling on horses' lives because that is exactly what Del Mar
8 supports when you continue to allow horseracing at the Del Mar
9 Fairgrounds. And it should be noted that world-class
10 entertainment should never, ever involve the sacrifice of
11 horses.

12 Thank you so much for letting me speak.

13 PRESIDENT JOYCE ROWLAND: I think we have one more
14 member of the public who wishes to speak.

15 MR. RIVERA: Bonnie Croker.

16 BONNIE CROKER: Thank you. Can you hear me?

17 MR. RIVERA: Yes, Bonnie.

18 BONNIE CROKER: Thanks a lot.

19 I am calling in to also speak on behalf of the horses
20 who were killed last weekend at Del Mar, as well as on behalf
21 of the hundreds of racehorses who are killed every year in the
22 United States. You are clearly a thoughtful, professional and
23 diligent board. I believe you truly desire to make decisions
24 that will place you on the right side of history.

25 With that in mind, I want to ask you how long you

1 intend to endorse, promote and make money from animal abuse.
2 Are you wise enough, strong enough, and determined enough to
3 learn how to be prosperous without harming innocent animals?
4 You are definitely moving in that direction with your creation
5 of the new music concert venue. Thank you and congratulations.

6 Please continue to work on more projects that serve
7 the community without causing injury and death to defenseless
8 animals. The horseracing industry is a barbaric, corrupt,
9 outdated, dying blood sport. Employees in this disgusting
10 industry must prepare to find other forms of employment, just
11 as employees in other outdated industries have always done.

12 Imagine the near future when there will be no more
13 gasoline-powered cars. Do you think automakers will keep
14 gasoline engine production lines going just so related
15 employees have something to do? Of course not. Employment is
16 no excuse for animal abuse. Entertainment is no excuse for
17 animal abuse. Money is no excuse for animal abuse.

18 Thank you so much for listening.

19 MR. RIVERA: And we have one more member in person,
20 Carla Hayes. Two more; I'm sorry.

21 Go ahead, Carla.

22 CARLA HAYES: Hi, everybody.

23 As you know, I really do love horses, and I am
24 grateful at some level for the PETA people to have contributed
25 to cleaning up horseracing in this country. I think they've

1 done an excellent job. However, I also know of a horse death.
2 My friend's spoiled 12-year-old dressage horse walked out into
3 his paddock, broke his foot, and eventually had to be
4 euthanized. Horses die. Less than one percent of the horses
5 on the Del Mar track died of heart attacks.

6 How many of you are willing to find new jobs for all
7 of those thoroughbreds? Because the alternative -- because
8 thoroughbreds are very highly bred for racing; they love it;
9 it's their job. They don't have other jobs, and they will end
10 up horse meat. So when you have an alternative, I'll be
11 willing to listen to you, PETA.

12 Thank you.

13 MR. RIVERA: The last member of the public,
14 Laura De Marcos (sic).

15 LAURA DE MARCO: Hi. Laura De Marco, actually. It's
16 Italian.

17 Anyway, the reason why I feel compelled to speak is
18 my family came to Del Mar because they were the original
19 members of the Turf Club back in the '30s. And my grandmother
20 is Mexican, and she loved coming to the Turf Club where she
21 could speak to all the employees in her native Spanish and get
22 the inside scoop. But more importantly, I have relatives that
23 are on that backstretch, and for anyone to imply that those
24 horses aren't loved and cared for is not accurate.

25 People love those horses. It's their livelihood.

1 They are not going to hurt those horses. And the unfortunate
2 thing is we all love horses, but they are not the most
3 intelligent creatures. They do stupid things all the time.
4 That's the reason why jockeys are there and grooms and
5 everybody else who takes care of them.

6 But you have 1800 horses back there, plus you have
7 all the ponies so, you know, there's a lot of horses back
8 there. And so this is -- it's unfortunate that horses have a
9 high accident rate, and I'm -- it's irrespective of whether
10 it's a racetrack or dressage ring or anything. They just --
11 unfortunately, they are very large, and if there's issues on
12 their feet and they get laminitis, it's -- it's not like us
13 where if we -- you know, we have knee replacement surgery.
14 That can't happen for horses. And it's unfortunate, but they
15 are beautiful. They are bred to run, and there is no
16 alternative for jobs for the 1800 people who take care of each
17 one of those horses. So please continue to keep Del Mar a
18 great racetrack that we can all be proud of.

19 MS. O'LEARY: Ms. De Marco, your time --

20 PRESIDENT JOYCE ROWLAND: Okay. Thank you.

21 Before we move into the closed session, I'll just
22 mention that we do have, on page 89 of the packet, the new
23 Board committees which have -- are mostly stable with just a
24 couple of -- of changes. I'll just point that out. And that's
25 it.

1 STATE OF CALIFORNIA)
2) ss.
3 COUNTY OF LOS ANGELES)
4

5 I do hereby certify that the testimony in the
6 foregoing hearing was taken at the time and place therein
7 stated; that the testimony of said witnesses were recorded by
8 the electronic reporting method and transcribed into
9 typewriting under my supervision.

10 And I further certify that I am not of counsel nor
11 attorney for either or any of the parties to said hearing nor
12 in any way interested in the outcome of the cause named in said
13 caption.

14 I certify that the foregoing is a correct transcript,
15 to the best of my ability, from the electronic sound recording
16 of the proceedings in the above-entitled matter.

17 IN WITNESS WHEREOF, I have hereunto set my hand this
18 2nd day of December, 2022.

19 
20
21

22 MARY JULIA COLEMAN-KIEFER
23 AAERT CER-1468
24
25

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